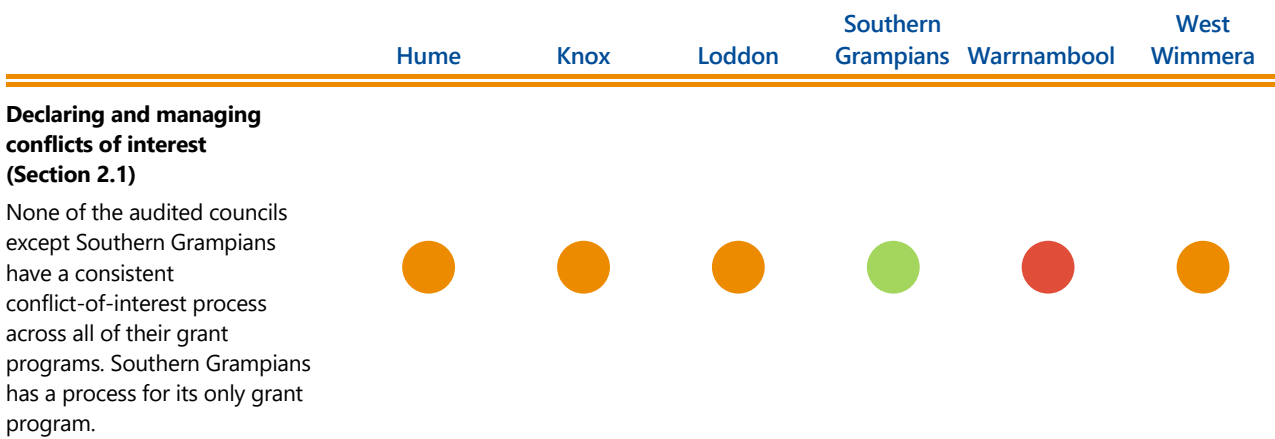
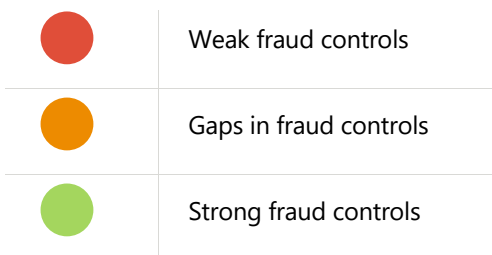


APPENDIX D













Performance ratings of audited councils

We found that the audited councils lack focus on preventing fraud and corruption in their grant programs. As a result, many of their control areas are weak or inconsistent. Figure D1 compares how well the audited councils have implemented fraud controls.

FIGURE D1: **Summary of audited councils' performance in implementing fraud controls**



	Hume	Knox	Loddon	Southern Grampians	Warrnambool	West Wimmera
<p>Documenting practice through policies (Section 2.4)</p> <p>Only West Wimmera has an overarching grant policy. Hume, Knox and Loddon have developed draft policies. In addition, councils' policies for individual grant programs do not address fraud risks, such as conflicts of interest.</p>						
<p>Training staff and councillors (Section 2.4)</p> <p>None of the audited councils have ensured that staff and councillors who administer grants have completed fraud training. Councils can also improve the content of their training by including fraud risks that are specific to grant programs.</p>						
<p>Applying fair and reasonable eligibility criteria (Section 2.2)</p> <p>Loddon and West Wimmera both have grant programs without eligibility criteria.</p>						
<p>Assessing and approving applications (Section 2.2)</p> <p>None of the councils consistently follow all elements of better practice by:</p> <ul style="list-style-type: none"> asking assessors to declare conflicts of interest using more than one assessor documenting decisions following the assessment panel's decisions. 						

	Hume	Knox	Loddon	Southern Grampians	Warrnambool	West Wimmera
Monitoring and acquitting spending (Section 2.3) Four audited councils do not have an acquittal process for some of their grant programs. Where there are acquittal processes, councils do not always apply them consistently.						
Evaluating outcomes (Section 2.2) None of the audited councils have an evaluation framework to measure if their grant programs are achieving their intended outcomes.						

Source: VAGO.