




APPENDIX E

Entities' self-assessments

Figure E1 shows the rating definitions. Figure E2 shows the responsible entities' self-assessments ratings for projects included in our review.

FIGURE E1: **Rating definitions for entities' self-assessments**

Rating	Scope	Cost	Time
	Current approved project scope is at risk and requires action and a decision by the government	Project is likely to be more than 20 per cent over its current approved budget	Project is likely to be more than 6 months behind its current approved schedule
	Scope risks are emerging but are being managed and no action or decision is required by the government at this point in time	Project is likely to be more than 11 to 20 per cent over its current approved budget	Project is likely to be 4 to 6 months behind its approved schedule
	Current approved project scope is clear and can be delivered within the current budget and schedule	Project is likely to be 0 to 10 per cent over its current approved budget	Project is likely to be 0 to 3 months behind its current approved schedule

Source: VAGO.

FIGURE E2: Performance self-assessment ratings for reviewed projects

Project	2022–23 TEI (million)	2022–23 estimated completion date	2022–23 ratings			2021–22 ratings		
			Scope	Cost	Time	Scope	Cost	Time
Court Services Victoria								
Bendigo Law Courts redevelopment	\$152.40	Qtr 2 2022–23	●	●	●	●	●	●
New Wyndham Law Court Development	\$271.13	Qtr 1 2024–25	●	●	●	●	●	●
Department of Education and Training								
Greater Shepparton Secondary College	\$123.02	Complete	●	●	●	N/A	N/A	N/A
Department of Families, Fairness and Housing								
Big Housing Build	\$3,066.80	Qtr 4 2026–27	●	●	●	●	●	●
Carlton Redevelopment—246 units/sites	\$145.79	Qtr 2 2023–24	●	●	●	●	●	●
Heidelberg Redevelopment—600 units/sites	\$160.00	Qtr 4 2021–22	●	●	●	●	●	●
Homes Victoria Ground Lease Model Project 1	\$263.67	Qtr 3 2023–24	●	●	●	N/A	N/A	N/A
Homes Victoria Ground Lease Model Project 2	\$259.80	TBC	●	●	●	N/A	N/A	N/A
Public Housing Renewal Program	\$185.00	Qtr 2 2024–25	●	●	●	●	●	●
Department of Health								
A pathway to more acute mental health beds: Responding to the Royal Commission into the Victoria's Mental Health System interim report	\$492.20	Qtr 3 2023–24	●	●	●	●	●	●
Additional acute mental health beds in regional Victoria	\$195.83	Qtr 2 2026–27	●	●	●	N/A	N/A	N/A
Ballarat Base Hospital (Ballarat Health Services expansion and redevelopment and the new Central Energy Plant)	\$541.60	Qtr 2 2027–28	●	●	●	●	●	●
Barwon Women's and Children's Hospital	\$514.10	TBC	●	●	●	N/A	N/A	N/A
Building a bigger and better Latrobe Regional Hospital	\$217.00	Qtr 4 2023–24	●	●	●	●	●	●
Building a world class hospital in Maryborough	\$100.00	Qtr 2 2024–25	●	●	●	N/A	N/A	N/A

Project	2022–23 TEI (million)	2022–23 estimated completion date	2022–23 ratings			2021–22 ratings		
			Scope	Cost	Time	Scope	Cost	Time
Building a world class hospital for Frankston families	\$1,118.08	Qtr 4 2027–28	●	●	●	●	●	●
Emergency Departments Expansion Program—Casey Hospital and Werribee Mercy Hospital	\$236.40	Qtr 4 2026–27	●	●	●	N/A	N/A	N/A
Expanding and improving bed-based forensic mental health services: Thomas Embling Hospital	\$338.56	Qtr 4 2024–25	●	●	●	N/A	N/A	N/A
Expanding mental health treatment facilities for Victoria's youth	\$141.00	Qtr 4 2024–25	●	●	●	N/A	N/A	N/A
Goulburn Valley Health redevelopment—planning and development	\$229.35	Qtr 4 2022–23	●	●	●	●	●	●
Modernisation of metropolitan Melbourne Public Sector Residential Aged Care Services Strategy: Stage 3 Kingston Project	\$134.63	Qtr 4 2025–26	●	●	●	●	●	●
More hospital and aged care beds for Melbourne's East (Angliss Hospital Expansion Stage 2)	\$112.00	Qtr 4 2026–27	●	●	●	N/A	N/A	N/A
New Footscray Hospital (Building a better hospital for Melbourne's inner west)	\$1,998.61	Qtr 1 2025–26	●	●	●	●	●	●
New Melton Hospital	\$981.06	TBC	●	●	●	N/A	N/A	N/A
Northern Hospital inpatient expansion—stage 2	\$162.67	Qtr 2 2022–23	●	●	●	●	●	●
Redevelopment of Thomas Embling Hospital—Stage 2	\$123.90	Qtr 4 2024–25	●	●	●	N/A	N/A	N/A
Royal Victorian Eye and Ear Hospital redevelopment	\$317.81	Qtr 4 2021–22	●	●	●	●	●	●
Ten new community hospitals to give patients the best care	\$675.00	Qtr 4 2024–25	●	●	●	N/A	N/A	N/A
Victorian Heart Hospital	\$577.00	Qtr 2 2022–23	●	●	●	●	●	●
Warrnambool Base Hospital redevelopment (including Warrnambool Logistics Hub)	\$384.20	Qtr 4 2025–26	●	●	●	●	●	●
Wonthaggi Hospital Expansion	\$115.00	Qtr 4 2022–23	●	●	●	●	●	●

Project	2022–23 TEI (million)	2022–23 estimated completion date	2022–23 ratings			2021–22 ratings		
			Scope	Cost	Time	Scope	Cost	Time
Department of Jobs, Precincts and Regions								
Building a world class Geelong Performing Arts Centre	\$140.00	Qtr 2 2023–24	●	●	●	●	●	●
Geelong City Deal—Geelong Convention and Exhibition Centre	\$295.74	Qtr 4 2025–26	●	●	●	●	●	●
Melbourne Arts Precinct Transformation Phase One	\$1,571.78	TBC	●	●	●	●	●	●
Melbourne Park redevelopment stage three	\$296.03	Qtr 1 2022–23	●	●	●	●	●	●
State Basketball Centre redevelopment	\$128.45	Qtr 1 2023–24	●	●	●	N/A	N/A	N/A
Department of Justice and Community Safety								
Men's prison system capacity	\$795.68	Qtr 2 2023–24	●	●	●	●	●	●
New youth justice facility	\$419.65	Qtr 1 2022–23	●	●	●	●	●	●
Western Plains Correctional Centre	\$1,118.53	Qtr 2 2022–23	●	●	●	●	●	●
Women's prison system capacity	\$188.90	Qtr 2 2022–23	●	●	●	●	●	●
Department of Transport								
Additional VLocity trains	\$340.00	Qtr 4 2023–24	●	●	●	●	●	●
Car Parks for Commuters	\$618.12	Qtr 2 2024–25	●	●	●	●	●	●
E-Class Tram Infrastructure Program	\$741.29	Qtr 4 2025–26	●	●	●	N/A	N/A	N/A
Great Ocean Road Renewal	\$255.00	Qtr 4 2024–25	●	●	●	●	●	●
High Capacity Metro Trains	\$2,248.48	Qtr 4 2023–24	●	●	●	●	●	●
Improving the Calder Freeway	\$100.00	TBC	●	●	●	N/A	N/A	N/A
Keeping Victorians Moving	\$173.13	Qtr 4 2023–24	●	●	●	●	●	●
Maintaining Victoria's road network	\$119.44	Qtr 4 2022–23	●	●	●	N/A	N/A	N/A
More regional trains—Regional Network Development Plan	\$224.15	Qtr 4 2022–23	●	●	●	●	●	●
More VLocity trains	\$250.04	Qtr 4 2026–27	●	●	●	N/A	N/A	N/A

Project	2022–23 TEI (million)	2022–23 estimated completion date	2022–23 ratings			2021–22 ratings		
			Scope	Cost	Time	Scope	Cost	Time
New metropolitan trains	\$985.85	Qtr 2 2026–27	●	●	●	N/A	N/A	N/A
New Trams	\$110.16	Qtr 4 2023–24	●	●	●	●	●	●
New VLocity carriages for the regional network	\$250.60	Qtr 2 2022–23	●	●	●	●	●	●
Next Generation Trams	\$1,468.29	Qtr 4 2028–29	●	●	●	●	●	●
Road maintenance blitz	\$108.70	Qtr 4 2022–23	●	●	●	●	●	●
Train radio system upgrade	\$173.00	Qtr 4 2027–28	●	●	●	N/A	N/A	N/A
Greater Western Water Corporation								
West Werribee Dual Water Supply Scheme	\$205.00	N/A	●	●	●	●	●	●
Kardinia Park Stadium Trust								
Kardinia Park Stadium Stage 5 Redevelopment	\$141.24	Qtr 4 2022–23	●	●	●	●	●	●
Major Transport Infrastructure Authority								
85 by 2025 (Level Crossing Removal)	\$8,946.00	Qtr 2 2025–26	●	●	●	●	●	●
Barwon Heads Road Upgrade	\$365.00	Qtr 2 2023–24	●	●	●	●	●	●
Caulfield Rationalisation Works	\$240.08	Qtr 4 2025–26	●	●	●	N/A	N/A	N/A
City Loop fire and safety upgrade (stage 2) and intruder alarm	\$468.94	Qtr 2 2023–24	●	●	●	●	●	●
Cranbourne Line Duplication	\$681.70	Qtr 1 2023–24	●	●	●	●	●	●
Frankston Line stabling	\$257.28	Qtr 2 2022–23	●	●	●	●	●	●
Geelong Fast Rail	TBC	TBC	The project is in development			N/A	N/A	N/A
Hall Road Upgrade	\$282.50	Qtr 1 2024–25	●	●	●	●	●	●
Hurstbridge Line Upgrade Stage 2	\$602.99	Qtr 3 2022–23	●	●	●	●	●	●
Level Crossing Removal Program	\$6,342.67	Qtr 2 2022–23	●	●	●	●	●	●
M80 Ring Road upgrade	\$656.80	Qtr 3 2022–23	●	●	●	●	●	●
Melbourne Airport Rail	TBC	TBC	The project is in development			N/A	N/A	N/A

Project	2022–23 TEI (million)	2022–23 estimated completion date	2022–23 ratings			2021–22 ratings		
			Scope	Cost	Time	Scope	Cost	Time
Metro Tunnel	\$12,402.00	Qtr 2 2025–26	●	●	●	●	●	●
Metropolitan Network Modernisation program	\$1348.46	Qtr 2 2022–23	●	●	●	●	●	●
Mickleham Road Upgrade—Stage 1	\$206.84	Qtr 4 2025–26	●	●	●	N/A	N/A	N/A
Monash Freeway upgrade—Stage 2	\$1019.33	Qtr 2 2022–23	●	●	●	●	●	●
Mordialloc Freeway	\$519.90	Qtr 2 2023–24	●	●	●	●	●	●
Murray Basin Rail Project	\$794.41	Qtr 2 2023–24	●	●	●	●	●	●
New trains for Sunbury	\$1973.00	Qtr 2 2024–25	●	●	●	●	●	●
North East Link—Primary Package (Tunnels) and State Toll Co	\$14,034.00	Qtr 2 2028–29	●	●	●	●	●	●
North East Link (State and Freeway Packages)	TBC	Qtr 2 2028–29	●	●	●	N/A	N/A	N/A
Princes Highway East Duplication Stage 3	\$245.46	Qtr 4 2023–24	●	●	●	●	●	●
Regional Rail Revival—Bendigo/Echuca Line Upgrade	\$175.26	Qtr 2 2022–23	●	●	●	N/A	N/A	N/A
Regional Rail Revival—Gippsland Line Upgrade Stage 1	\$531.36	Qtr 2 2022–23	●	●	●	●	●	●
Regional Rail Revival—Shepparton Corridor Upgrade—Stage 2	\$314.12	Qtr 2 2022–23	●	●	●	●	●	●
Regional Rail Revival—Shepparton Line Upgrade—Stage 3	\$400.00	Qtr 4 2023–24	The project is in procurement phase			N/A	N/A	N/A
Regional Rail Revival—Warrnambool and Geelong Line Upgrade	\$250.19	Qtr 2 2022–23	●	●	●	N/A	N/A	N/A
Regional Rail Revival—Warrnambool Line Upgrade—Stage 2	\$260.00	Qtr 1 2024–25	●	●	●	N/A	N/A	N/A
Regional Rail Revival—Waurm Ponds Track Duplication—Stage 2	\$899.20	Qtr 2 2024–25	●	●	●	●	●	●
Rural and Regional Roads Package—Echuca-Moama bridge	\$165.47	Qtr 4 2021–22	●	●	●	●	●	●
Suburban Roads Upgrade—Northern Roads Upgrade and South Eastern Roads Upgrade	\$2,512.80	Qtr 2 2025–26	●	●	●	●	●	●

Project	2022–23 TEI (million)	2022–23 estimated completion date	2022–23 ratings			2021–22 ratings		
			Scope	Cost	Time	Scope	Cost	Time
Tram infrastructure upgrades	\$367.56	Qtr 4 2025–26	●	●	●	N/A	N/A	N/A
Urban Congestion Package—O'Herns Road upgrade	\$149.21	Qtr 1 2021–22	●	●	●	●	●	●
West Gate Tunnel	\$10,212.30	Qtr 2 2025–26	●	●	●	●	●	●
Western Highway duplication—Ballarat to Stawell	\$656.36	TBC	●	●	●	●	●	●
Western Port Highway	\$113.65	Qtr 2 2022–23	●	●	●	N/A	N/A	N/A
Melbourne Water Corporation								
HBM Yarra Crossing Duplication	\$180.00	Qtr 3 2028–29	●	●	●	●	●	●
Western Treatment Plant 55E ASP Upgrade	\$244.00	Qtr 2 2024–25	●	●	●	●	●	●
Western Treatment Plant Primary Treatment Augmentation	\$384.00	Qtr 4 2025–26	●	●	●	●	●	●
Western Treatment Plant Treatment Capacity Increase	\$213.00	Qtr 4 2018–19	●	●	●	●	●	●
Yan Yean to Bald Hill Pipeline and Pump Station	\$113.00	Qtr 2 2023–24	●	●	●	●	●	●
South East Water Corporation								
Boneo Water Recycling Plant Stage 4 upgrade	\$150.00	Qtr 3 2022–23	●	●	●	●	●	●
Suburban Rail Loop Authority								
Suburban Rail Loop—Initial and Early Works	\$2,359.71	Qtr 4 2024–25	●	●	●	●	●	●
Suburban Rail Loop East—Main Works	TBC	TBC	●	●	●	N/A	N/A	N/A

Source: VAGO.