

























Appendix E: Agencies' self-assessments for 2023–24

Figure E1: Red, amber and green rating definitions

Rating	Cost	Time	Scope
	Project is likely to be more than 20 per cent over its current approved budget	Project is likely to be more than 6 months behind its current approved schedule	Current approved project scope is at risk and requires action and a decision by the government
	Project is likely to be more than 11 to 20 per cent over its current approved budget	Project is likely to be 4 to 6 months behind its approved schedule	Scope risks are emerging but are being managed. No action or decision is required by the government at this point in time
	Project is likely to be 0 to 10 per cent over its current approved budget	Project is likely to be 0 to 3 months behind its current approved schedule	Current approved project scope is clear and can be delivered within the current budget and schedule

Source: VAGO.

Figure E2: Project detail and performance self-assessment ratings 2023–24

Project name	HVHR	Stage	TEI (thousand)	Estimated completion	Agency self-assessment		
					Cost	Time	Scope
Court Services Victoria							
Bendigo Law Courts Redevelopment		Complete	\$152,396	Qtr 2 2022–23			
New Wyndham Law Court Development	✓	In delivery	\$271,128	Qtr 3 2024–25			
Department of Education							
Department of Families, Fairness and Housing							
Big Housing Build	✓	In delivery	\$3,066,793	Qtr 1 2027–28			
Carlton redevelopment – 246 units/sites		In delivery	\$145,793	Qtr 2 2023–24			
Homes Victoria Ground Lease Model Project 1		In delivery	\$263,667	Qtr 3 2023–24			
Homes Victoria Ground Lease Model Project 2	✓	Procurement	\$259,802	TBC			
Public housing renewal program	✓	In delivery	\$185,000	Qtr 2 2024–25			

Project name	HVHR	Stage	TEI (thousand)	Estimated completion	Cost	Time	Scope
Department of Health							
Additional acute mental health beds in regional Victoria	✓	Pre-procurement	\$195,834	Qtr 4 2028–29	A	A	A
A Pathway to more acute mental health beds: Responding to the interim report of the Royal Commission into Victoria's Mental Health System	✓	In delivery	\$492,200	Qtr 3 2024–25	G	G	G
Ballarat Health Services expansion and redevelopment and the new Central Energy Plant	✓	In delivery	\$595,788	Qtr 2 2028–29	A	G	R
Barwon Women's and Children's Hospital	✓	Pre-procurement	\$514,102	Qtr 2 2029–30	G	G	G
Better aged care services for regional Victorians		Feasibility study/planning	\$162,246	Qtr 1 2028–29	N/A	N/A	N/A
Building a bigger and better Latrobe Regional Hospital		In delivery	\$223,500	Qtr 4 2023–24	G	G	G
Building a better hospital for Melbourne's inner west	✓	In delivery	\$1,998,605	Qtr 1 2025–26	G	G	G
Building a world class hospital for Frankston families	✓	In delivery	\$1,118,084	Qtr 3 2025–26	G	G	G
Building a world class hospital in Maryborough		In delivery	\$115,000	Qtr 2 2024–25	G	G	G
Emergency Departments Expansion Program – Casey Hospital and Werribee Mercy Hospital		Pre-tender industrial engagement	\$236,400	Qtr 4 2026–27	G	G	G
Expanding mental health treatment facilities for Victoria's youth		In delivery	\$141,000	Qtr 4 2024–25	G	G	G
Forensic Mental Health Expansion Project Stage 1 and 2	✓	Procurement	\$462,457	Qtr 4 2024–25	G	G	G
Goulburn Valley Health redevelopment – planning and development	✓	In delivery	\$229,349	Qtr 2 2023–24	G	G	G
More hospital and aged care beds for Melbourne's East (Angliss Hospital Expansion Stage 2)		In delivery	\$112,000	Qtr 4 2026–27	G	G	G
Modernisation of metropolitan Melbourne Public Sector Residential Aged Care Services Strategy: Stage 3 Kingston Project		In delivery	\$134,630	Qtr 4 2025–26	G	G	A
New Melton Hospital	✓	Request for proposal	\$981,059	Qtr 4 2028–29	A	G	G
Northern Hospital inpatient expansion – Stage 2		Post-practical completion	\$162,672	Qtr 2 2024–25	G	G	G

Project name	HVHR	Stage	TEI (thousand)	Estimated completion	Cost	Time	Scope
Redevelopment of Royal Melbourne Hospital and Royal Women's Hospital	✓	Business case development	\$2,338,000	Qtr 4 2031–32	N/A	N/A	N/A
Royal Victorian Eye and Ear Hospital redevelopment	✓	In delivery	\$317,807	Qtr 4 2023–24	G	R	G
Rural and Regional PSRACS Revitalisation Strategy Stage 1 2022–23*		Pre-procurement	\$142,845	Qtr 4 2027–28	G	G	G
Ten new community hospitals to give patients the best care	✓	In delivery	\$675,000	Qtr 4 2024–25	R	R	A
Victorian Heart Hospital		Post-practical completion	\$577,000	Qtr 2 2024–25	G	G	G
Warrnambool Base Hospital redevelopment (incl Warrnambool Logistics Hub)	✓	Procurement	\$384,200	Qtr 4 2026–27	A	G	G
Wonthaggi Hospital emergency department expansion		Post-practical completion	\$115,000	Qtr 4 2023–24	G	G	G
Department of Justice and Community Safety							
Men's prison system capacity	✓	In delivery	\$758,105	Qtr 2 2024–25	G	G	G
New youth justice facility	✓	Practical completion	\$419,651	Qtr 3 2023–24	G	G	G
Western Plains Correctional Centre	✓	Practical completion	\$1,069,128	Qtr 4 2023–24	G	G	G
Women's prison system capacity	✓	Practical completion	\$152,600	Qtr 3 2023–24	G	G	G
Department of Jobs, Skills, Industry and Regions							
Building a world class Geelong Performing Arts Centre	✓	In delivery	\$140,000	Qtr 1 2023–24	G	G	G
Geelong City Deal – Geelong Convention and Exhibition Centre Precinct	✓	Request for proposal	\$296,000	Qtr 4 2025–26	A	G	G
Kardinia Park Stadium Stage 5 Redevelopment	✓	In delivery	\$141,923	Qtr 3 2023–24	G	R	G
Melbourne Arts Precinct Transformation Phase One	✓	In delivery	\$1,574,389	Qtr 2 2028–29	A	G	A
State Basketball Centre redevelopment		In delivery	\$128,449	Qtr 1 2024–25	G	G	G
Department of Transport and Planning							
Additional VLocity trains	✓	In delivery	\$340,000	Qtr 4 2023–24	G	G	G
Car Parks for Commuters		In delivery	\$618,119	TBC	G	G	G

Project name	HVHR	Stage	TEI (thousand)	Estimated completion	Cost	Time	Scope
E-Class Tram Infrastructure Program	✓	In delivery	\$789,106	Qtr 4 2027–28	A	A	A
Great Ocean Road Renewal		In delivery	\$225,000	Qtr 4 2024–25	G	G	G
High Capacity Metro Trains	✓	In delivery	\$2,264,776	Qtr 1 2023–24	G	G	G
Improving the Calder Freeway		Business case development	\$100,000	TBC	G	G	G
Keeping Victorians moving		In delivery	\$173,127	Qtr 4 2023–24	G	G	G
Maintaining Victoria's road network		In delivery	\$119,442	Qtr 4 2023–24	G	G	G
Metro Tunnel readiness	✓	In delivery	\$238,079	Qtr 2 2025–26	G	G	G
More regional trains – Regional Network Development Plan		Post-practical completion	\$224,153	Qtr 4 2024–25	G	G	G
More VLocity trains	✓	Pre-procurement	\$600,759	Qtr 4 2027–28	N/A	N/A	N/A
More VLocity trains 2022–23		In delivery	\$250,040	Qtr 4 2026–27	G	G	G
Next Generation Trams	✓	In delivery	\$1,407,242	Qtr 4 2028–29	G	G	G
New metropolitan trains	✓	In delivery	\$985,849	Qtr 2 2026–27	G	A	G
New VLocity carriages for the regional network		Post-practical completion	\$250,602	Qtr 4 2024–25	G	G	G
Public Transport Ticketing Asset Renewa*	✓	In delivery	\$543,615	Qtr 4 2026–27	G	G	G
Road maintenance blitz		Practical completion	\$108,699	Qtr 2 2023–24	G	G	G
Train radio system upgrade		In delivery	\$173,000	Qtr 4 2027–28	G	G	G

Major Transport Infrastructure Authority

85 by 2025 (Level Crossing Removal)	✓	In delivery	\$8,831,693	Qtr 2 2025–26	G	G	G
Barwon Heads Road Upgrade	✓	In delivery	\$365,000	Qtr 2 2023–24	G	G	G
Caulfield Rationalisation Works		In delivery	\$236,683	Qtr 4 2025–26	G	G	G
City Loop fire and safety upgrade (stage 2) and intruder alarm	✓	In delivery	\$464,620	Qtr 2 2023–24	G	G	G
Clyde Road upgrade		Procurement	\$243,679	TBC	A	R	G

Project name	HVHR	Stage	TEI (thousand)	Estimated completion	Cost	Time	Scope
Geelong Fast Rail	✓	Business case development	\$4,000,000	TBC	A	G	G
Hall Road Upgrade		In delivery	\$282,504	TBC	G	G	G
Hurstbridge Line Upgrade Stage 2	✓	Complete	\$598,355	Qtr 3 2025–26	G	G	G
Ison Road Rail Overpass		Procurement	\$103,600	TBC	G	A	G
Kananook Train Maintenance Facility Stage 2	✓	Feasibility study/planning	\$365,500	Qtr 4 2025–26	G	G	G
Level Crossing Removal Program	✓	Complete	\$6,333,977	Qtr 4 2024–25	G	G	G
M80 Ring Road upgrade	✓	Post-practical completion	\$656,804	TBC	G	G	G
Melton Line Upgrade	✓	Feasibility study/planning	\$641,000	Qtr 4 2028–29	N/A	N/A	N/A
Metropolitan Network Modernisation Program	✓	Complete	\$1,348,456	Qtr 4 2024–25	G	G	G
Metro Tunnel	✓	In delivery	\$12,642,471	Qtr 2 2025–26	A	G	G
Mickleham Road Upgrade – Stage 1		In delivery	\$206,837	TBC	G	G	G
Monash Freeway upgrade – Stage 2	✓	Post-practical completion	\$1,019,331	Qtr 1 2024–25	G	G	G
Murray Basin Rail Project	✓	In delivery	\$794,414	TBC	G	A	G
New Tarneit railway station		Feasibility study/planning	\$124,000	Qtr 4 2025–26	N/A	N/A	N/A
New trains for Sunbury	✓	In delivery	\$1,788,795	Qtr 2 2024–25	G	G	G
North East Link – Primary Package (Tunnels) and State Toll Co	✓	In delivery	\$14,034,000	Qtr 2 2028–29	G	G	G
North East Link (State and Freeway Packages)	✓	Procurement	TBC	TBC	R	G	G
Pakenham Roads upgrade		Procurement	TBC	TBC	G	R	G
Princes Highway East Duplication Stage 3	✓	In delivery	\$245,459	TBC	A	G	G
Regional Rail Revival – Bendigo/Echuca Line Upgrade		In delivery	\$175,264	TBC	R	R	R
Regional Rail Revival – Gippsland Line Upgrade Stage 1	✓	In delivery	\$531,360	TBC	G	A	G
Regional Rail Revival – Shepparton Corridor Upgrade – Stage 2	✓	Complete	\$313,066	Qtr 4 2024–25	G	G	G

Project name	HVHR	Stage	TEI (thousand)	Estimated completion	Cost	Time	Scope
Regional Rail Revival – Shepparton Line Upgrade – Stage 3	✓	In delivery	\$400,000	TBC			
Regional Rail Revival – Warrnambool and Geelong Line Upgrade	✓	Complete	\$283,089	Qtr 4 2024–25			
Regional Rail Revival – Warrnambool Line Upgrade – Stage 2		In delivery	\$260,000	TBC			
Regional Rail Revival – Waurn Ponds Track Duplication – Stage 2	✓	In delivery	\$899,200	TBC			
Road blitz to get families home sooner and safer	✓	Business case development	\$674,000	Qtr 4 2028–29	N/A	N/A	N/A
South Dynon Train Maintenance Facility Stage 1	✓	In delivery	\$121,774	Qtr 1 2023–24			
South Dynon Train Maintenance Facility Stage 2	✓	Feasibility study/planning	\$296,755	Qtr 4 2025–26	N/A	N/A	N/A
Suburban Rail Loop – Airport	✓	Procurement	\$10,000,000	TBC	N/A	N/A	N/A
Suburban Roads Upgrade – Northern Roads Upgrade and South Eastern Roads Upgrade	✓	In delivery	\$2,512,801	TBC			
Tram infrastructure upgrades	✓	In delivery	\$428,605	Qtr 4 2025–26			
Twenty-five more level crossing removals by 2030 (Level Crossing Removal)	✓	Feasibility study/planning	\$6,522,100	Qtr 4 2029–30			
Western Highway duplication – Ballarat to Stawell	✓	In delivery	\$656,360	TBC			
Western Port Highway		Post-practical completion	\$113,649	Qtr 2 2024–25			
West Gate Tunnel	✓	In delivery	\$10,154,092	Qtr 2 2025–26			

Suburban Rail Loop Authority

Suburban Rail Loop East – Development, Initial and Early Works	✓	In delivery	\$2,371,618	Qtr 4 2024–25			
Suburban Rail Loop East – Main Works	✓	Procurement	TBC	TBC			

Note: *New project included in our survey this year.

All red, amber and green ratings listed are as at March 2023. HVHR projects used DTF's red, amber and green rating definitions listed on page 13. All other projects self-assessed as per VAGO definition in Figure E1 as at July 2023.

Agencies told us that some projects are listed as 'TBC' because they may be subject to the Australian Government's 2023–24 Infrastructure Investment Program Strategic Review.

Source: VAGO.