

# Appendix G:

## Data sources used in this review

The table in this appendix shows the surveyed entities' responses about their major projects. Entities provided their survey responses over September and October 2025. The data provided here is attested by the surveyed entities and has not been verified by VAGO. This is in accordance with the level of assurance stated in Appendix C for this assurance review, where we mainly rely on an entity's representations and internally generated information to form our conclusions.

In this appendix, we have abbreviated the full set of survey questions. You can also download the dataset from <https://www.audit.vic.gov.au/report/major-projects-performance-reporting-2025>

### Data notes

\*Values outside of parentheses are the values for the overall project, including all sub-packages. Values in parentheses are the value adjusted by VAGO (value for the overall project, minus the sum of the named sub-packages) to prevent double-counting of values when aggregating by sector or higher.

\*\*Values represent the sum of the budget allocation for the 3 new school builds. Individual budget allocations are not available.

\*\*\*We excluded the National water grid fund (statewide) funding sources because we could not reliably assign these sources to our rubric due to funding arrangement complexity.

\*\*\*\*We report no additional changes to the expected completion date for the Nyaal Banyul Geelong Convention and Event Centre (Geelong) in this year's report or dashboard. Last year's dashboard reported no changes because we used the original completion date for the project when it was first named as a separate line item in BP4 2022–2023 (estimated completion date Q4 2025–26). However, as part of last year's report we produced a case study examining Nyaal Banyul in more depth. In that case study we reported a 14-quarter delay to the project because we examined it within the context of the Geelong City Deal project (first appearing in BP4 2018–19, estimated completion date Q2 2022–23). For the purposes of this and last year's report and dashboard, we examine it as a separate project and report no changes to the expected completion date.



Name of the major project	Other names this project is known by	Is the project High Value High Risk (HVHR)	Main sector of this project	Project or sub-package	Project description (max 250 words)
85 by 2025 (Level Crossing Removal) - Cobble Park Dr, Holden Rd, Cobble Park	This is one package of many that comprise the works making up the '85 level crossing removals by 2025'. The amount listed at question 8 is an approximated allocation of budget for this package. It is not a TEI, and it is subject to adjustment to account for components managed at a program level. The aggregated budget allocation amounts for all packages (i.e. inclusive of this package) equals the Target Estimated Investment (TEI) of \$6,550,000,000.	No	Transport	Sub-package	This package is one of many that comprise the '85 by 2025 (Level Crossing Removal)' program. The financial information provided is an allocation of budget for this package (not TEI) and it is subject to adjustment to account for components managed at a program level. The addition of a further 25 then 10 level crossing removals, additional to the 50 level crossing removals forming part of the 2017 LXRP Program Business Case consistent with the approach covered in the VAGO follow up audit on Managing the Level Crossing Program (2020).
85 by 2025 (Level Crossing Removal) - Cobble Rd, Dublin Rd, Cave Hill Rd, Lydale	This is one package of many that comprise the works making up the '85 level crossing removals by 2025'. The amount listed at question 8 is an approximated allocation of budget for this package. It is not a TEI, and it is subject to adjustment to account for components managed at a program level. The aggregated budget allocation amounts for all packages (i.e. inclusive of this package) equals the Target Estimated Investment (TEI) of \$6,550,000,000.	Yes	Transport	Sub-package	This package is one of many that comprise the '85 by 2025 (Level Crossing Removal)' program. The financial information provided is an allocation of budget for this package (not TEI) and it is subject to adjustment to account for components managed at a program level. The addition of a further 25 then 10 level crossing removals, additional to the 50 level crossing removals forming part of the 2017 LXRP Program Business Case consistent with the approach covered in the VAGO follow up audit on Managing the Level Crossing Program (2020).
85 by 2025 (Level Crossing Removal) - Skilton St, Beaconsfield, Progress St, South Dandenong, Station St, Officer	This is one package of many that comprise the works making up the '85 level crossing removals by 2025'. The amount listed at question 8 is an approximated allocation of budget for this package. It is not a TEI, and it is subject to adjustment to account for components managed at a program level. The aggregated budget allocation amounts for all packages (i.e. inclusive of this package) equals the Target Estimated Investment (TEI) of \$6,550,000,000.	No	Transport	Sub-package	This package is one of many that comprise the '85 by 2025 (Level Crossing Removal)' program. The financial information provided is an allocation of budget for this package (not TEI) and it is subject to adjustment to account for components managed at a program level. The addition of a further 25 then 10 level crossing removals, additional to the 50 level crossing removals forming part of the 2017 LXRP Program Business Case consistent with the approach covered in the VAGO follow up audit on Managing the Level Crossing Program (2020).
85 by 2025 (Level Crossing Removal) - Warrigal Rd, Pinerus Rd, Pindale	This is one package of many that comprise the works making up the '85 level crossing removals by 2025'. The amount listed at question 8 is an approximated allocation of budget for this package. It is not a TEI, and it is subject to adjustment to account for components managed at a program level. The aggregated budget allocation amounts for all packages (i.e. inclusive of this package) equals the Target Estimated Investment (TEI) of \$6,550,000,000.	Yes	Transport	Sub-package	This package is one of many that comprise the '85 by 2025 (Level Crossing Removal)' program. The financial information provided is an allocation of budget for this package (not TEI) and it is subject to adjustment to account for components managed at a program level. The addition of a further 25 then 10 level crossing removals, additional to the 50 level crossing removals forming part of the 2017 LXRP Program Business Case consistent with the approach covered in the VAGO follow up audit on Managing the Level Crossing Program (2020).
85 by 2025 (Level Crossing Removal) - Webster St, Dandenong	This is one package of many that comprise the works making up the '85 level crossing removals by 2025'. The amount listed at question 8 is an approximated allocation of budget for this package. It is not a TEI, and it is subject to adjustment to account for components managed at a program level. The aggregated budget allocation amounts for all packages (i.e. inclusive of this package) equals the Target Estimated Investment (TEI) of \$6,550,000,000.	Yes	Transport	Sub-package	This package is one of many that comprise the '85 by 2025 (Level Crossing Removal)' program. The financial information provided is an allocation of budget for this package (not TEI) and it is subject to adjustment to account for components managed at a program level. The addition of a further 25 then 10 level crossing removals, additional to the 50 level crossing removals forming part of the 2017 LXRP Program Business Case consistent with the approach covered in the VAGO follow up audit on Managing the Level Crossing Program (2020).
85 by 2025 (Level Crossing Removal) (metropolitan various)	84 by 2025 (Level Crossing Removal) (metropolitan various)	Yes	Transport	Project/Program	The addition of a further 25 then 10 level crossing removals, additional to the 50 level crossing removals forming part of the 2017 LXRP Program Business Case consistent with the approach covered in the VAGO follow up audit on Managing the Level Crossing Program (2020).
Additional acute mental health beds in regional Victoria (various)		Yes	Health and human services	Project/Program	The project will deliver construction of a contemporary and integrated 300-bed acute and community mental health facility at Goulburn Valley Health in Shepparton, further planning and detailed design for two expanded acute mental health facilities at Northeast Health in Wangaratta and Ballarat. Base hospital and land acquisition for the Ballarat facility.
Albert Park PH Building Redevelopment (Albert Park)		Yes	Culture, sport and community	Project/Program	The Victorian Government is upgrading the Albert Park PH Building for the Formula 1 Australian Grand Prix. The facility will become a new state-of-the-art facility which will include new world-class garages, race control, administration and media facilities, and better hospitality facilities. When not used for the Formula 1 Australian Grand Prix, the new Albert Park pit building will continue to be a community sporting hub, including seven indoor sport courts, two more than are currently on site, alongside improved clubrooms for tenant clubs using the outdoor fields.
Arden Precinct Redevelopment (metropolitan)		Yes	Transport	Project/Program	Funding was provided to acquire sites within the Arden Precinct to enable future development in accordance with the Arden Structure Plan, to undertake critical precinct planning activities for future enabling works and land preparation activities.

Name of the major project	Region type	LGA location	State funding	Australian Government funding	Other funding (private/public/charity)	Responsible entity	Delivery entity	Number of government or minister approved scope changes throughout the life of the project	MPFR 2024 value	Has a change in scope impacted the project's FD since the last survey assessment date?	Describe the scope change(s) that affected the FD	Has a change in scope impacted the project's completion date since the last survey assessment date?	Describe the scope change(s) that affected the completion date
85 by 2025 (Level Crossing Removal) - Cobble Rd, Holden Rd, Cables Park	Metropolitan	Brimbank	134,817,235	0	0	Department of Transport and Planning	Victorian Infrastructure Delivery Authority	0	0	No		No	
85 by 2025 (Level Crossing Removal) - Cobble Rd, Dublin Rd, Cave Hill Rd, Lilydale	Metropolitan	Yarra Ranges	699,279,292	0	0	Department of Transport and Planning	Victorian Infrastructure Delivery Authority	0	0	No		No	
85 by 2025 (Level Crossing Removal) - Station St, Beaconsfield, Progress St, South Dandenong, Station St, Officer	Metropolitan	Cardinia	233,642,855	0	0	Department of Transport and Planning	Victorian Infrastructure Delivery Authority	0	0	No		No	
85 by 2025 (Level Crossing Removal) - Warrigal Rd, Pinners Rd, Pindale	Metropolitan	Kingston	550,793,594	0	0	Department of Transport and Planning	Victorian Infrastructure Delivery Authority	0	0	No		No	
85 by 2025 (Level Crossing Removal) - Webster St, Dandenong	Metropolitan	Greater Dandenong	391,520,235	0	0	Department of Transport and Planning	Victorian Infrastructure Delivery Authority	0	0	No		No	
85 by 2025 (Level Crossing Removal) (metropolitan various)	Metropolitan	Banyule   Bayside   Boroondara   Brimbank   Cardinia   Casey   Darebin   Frankston (Gen Era)   Greater Dandenong   Hobsons Bay   Hume   Kingston   Knox   Manningham   Maribyrnong   Mernda   Melbourne (Melton)   Merri-bek   Monash   Monrose Valley   Mornington Peninsula   Nillumbik   Port Phillip   Stonnington   Whitehorse   Whittlesea   Wyndham   Yarra City   Yarra Ranges	6,621,283,299	0	0	Department of Transport and Planning	Victorian Infrastructure Delivery Authority	2	No	No		No	
Additional acute mental health beds in regional Victoria (various)	Regional	Bairat   Greater Shepparton   Wangaratta	159,834,000	0	0	Department of Health	Victorian Infrastructure Delivery Authority	1	1	No		No	
Albert Park PH Building Redevelopment (Albert Park)	Metropolitan	Port Phillip	TBC			DSR/Sport and Recreation Victoria	Development Victoria	0	0				
Acorn Precinct Redevelopment (Metropolitan)	Metropolitan	Melbourne				Department of Transport and Planning	Department of Transport and Planning	2	2	No		No	

Name of the major project	What stage is this project currently in	MPPI 2024 project stage	Completed Gate 1: Concept and feasibility	Gate 1: date of approval (dd/mm/yyyy)	Completed Gate 2: Business case	Gate 2: date of approval (dd/mm/yyyy)	Completed Gate 3: Business for market	Gate 3: date of approval (dd/mm/yyyy)	Completed Gate 4: Tender decision	Gate 4: date of approval (dd/mm/yyyy)	Completed Gate 5: Business for service	Gate 5: date of approval (dd/mm/yyyy)	Completed Gate 6: Benefit analysis	Gate 6: date of approval (dd/mm/yyyy)	Following the completion of this project, has it been reviewed or evaluated to assess whether its anticipated benefits have been achieved?
85 by 2025 (Level Crossing Removal) - Cobble Rd, Holden Rd, Cables Park	In delivery/under construction	In delivery/under construction	Yes	04/12/2015	Yes	04/12/2015	Yes		No		No		No		
85 by 2025 (Level Crossing Removal) - Coobore Rd, Dublin Rd, Cave Hill Rd, Lilydale	In delivery/under construction	In delivery/under construction	Yes	04/12/2015	Yes	04/12/2015	Yes	Yes	Yes	16/09/2022	No		No		
85 by 2025 (Level Crossing Removal) - Station St, Beaconsfield, Progress St, South Dandenong, Station St, Officer	In delivery/under construction	In delivery/under construction	Yes	04/12/2015	Yes	04/12/2015	Yes		Yes	19/12/2023	No		No		
85 by 2025 (Level Crossing Removal) - Warrigal Rd, Pinners Rd, Parkdale	In delivery/under construction	In delivery/under construction	Yes	04/12/2015	Yes	04/12/2015	Yes	Yes	Yes	03/06/2022	No		No		
85 by 2025 (Level Crossing Removal) - Webster St, Dandenong	In delivery/under construction		Yes	04/12/2015	Yes	04/12/2015	Yes	Yes	Yes	14/08/2024	No		No		
85 by 2025 (Level Crossing Removal) (metropolitan various)	In delivery/under construction	N/A	Yes	04/12/2015	Yes	04/12/2015	Yes	No	No		No		No		
Additional acute mental health beds in regional Victoria (various)	Feasibility study/planning	Feasibility study/planning	Yes	04/07/2023	Yes	04/07/2023	No		No		No		No		
Albert Park PH Building Redevelopment (Albert Park)	In delivery/under construction	In delivery/under construction	Yes	02/01/2024	Yes	02/01/2024	Yes	16/08/2024	Yes		No		No		
Arden Product Redevelopment (metropolitan)	Contract negotiation	Contract negotiation (Contract negotiation)	Yes	23/12/2021	Yes	23/12/2021	Yes	01/05/2023	No		No		No		

Name of the major project	How many DTP Project Assurance Reviews (PARs) have been conducted for this project	Most recent PAR completion date (dd/mm/yyyy)	Does this project have a Business Case?	When was the business case approved (dd/mm/yyyy)	Please explain why a business case has not been approved (max 250 words)	Has an Investment Logic Map (ILM) been approved for this project	When was the ILM approved (dd/mm/yyyy)	Please explain why an ILM has not been approved (max 250 words)
85 by 2025 (Level Crossing Removal) - Cobble Dr, Holden Rd, Cobble Park	3	04/04/2024	No		In 2017, a Program Business Case was published, which includes defining and presenting evidence for the problems associated with level crossings and the expected benefits to be delivered by responding to the problems and describing the project at a strategic level (i.e. its aims, site-specific technical solutions, and the process for identifying site solutions). Cabinet approved the Site Prioritisation Framework and subsequent Funding Submissions to add to the initial first tranche of level crossings. The LXP Program Business Case was approved on 3 April 2017 for 50 level crossing removals and a further 25 sites were approved on 9/4/2021 and a further 25 sites on 14/9/2023.	No		Included with the LXP Program Business Case. In 2017, a Program Business Case was published, which includes defining and presenting evidence for the problems associated with level crossings and the expected benefits to be delivered by responding to the problems and describing the project at a strategic level (i.e. its aims, site-specific technical solutions, and the process for identifying site solutions). Cabinet approved the Site Prioritisation Framework and subsequent Funding Submissions to add to the initial first tranche of level crossings. The LXP Program Business Case was approved on 3 April 2017 for 50 level crossing removals and a further 25 sites were approved on 9/4/2021 and a further 25 sites on 14/9/2023.
85 by 2025 (Level Crossing Removal) - Cobble Rd, Dublin Rd, Cave Hill Rd, Lydale	3	04/04/2024	No		In 2017, a Program Business Case was published, which includes defining and presenting evidence for the problems associated with level crossings and the expected benefits to be delivered by responding to the problems and describing the project at a strategic level (i.e. its aims, site-specific technical solutions, and the process for identifying site solutions). Cabinet approved the Site Prioritisation Framework and subsequent Funding Submissions to add to the initial first tranche of level crossings. The LXP Program Business Case was approved on 3 April 2017 for 50 level crossing removals and a further 25 sites were approved on 9/4/2021 and a further 25 sites on 14/9/2023.	No		Included with the LXP Program Business Case. In 2017, a Program Business Case was published, which includes defining and presenting evidence for the problems associated with level crossings and the expected benefits to be delivered by responding to the problems and describing the project at a strategic level (i.e. its aims, site-specific technical solutions, and the process for identifying site solutions). Cabinet approved the Site Prioritisation Framework and subsequent Funding Submissions to add to the initial first tranche of level crossings. The LXP Program Business Case was approved on 3 April 2017 for 50 level crossing removals and a further 25 sites were approved on 9/4/2021 and a further 25 sites on 14/9/2023.
85 by 2025 (Level Crossing Removal) - Skilton St, Beaconsfield, Progress St, South Dandenong, Station St, Officer	3	04/04/2024	No		In 2017, a Program Business Case was published, which includes defining and presenting evidence for the problems associated with level crossings and the expected benefits to be delivered by responding to the problems and describing the project at a strategic level (i.e. its aims, site-specific technical solutions, and the process for identifying site solutions). Cabinet approved the Site Prioritisation Framework and subsequent Funding Submissions to add to the initial first tranche of level crossings. The LXP Program Business Case was approved on 3 April 2017 for 50 level crossing removals and a further 25 sites were approved on 9/4/2021 and a further 25 sites on 14/9/2023.	No		Included with the LXP Program Business Case. In 2017, a Program Business Case was published, which includes defining and presenting evidence for the problems associated with level crossings and the expected benefits to be delivered by responding to the problems and describing the project at a strategic level (i.e. its aims, site-specific technical solutions, and the process for identifying site solutions). Cabinet approved the Site Prioritisation Framework and subsequent Funding Submissions to add to the initial first tranche of level crossings. The LXP Program Business Case was approved on 3 April 2017 for 50 level crossing removals and a further 25 sites were approved on 9/4/2021 and a further 25 sites on 14/9/2023.
85 by 2025 (Level Crossing Removal) - Warrigal Rd, Parkers Rd, Parkdale	3	04/04/2024	No		In 2017, a Program Business Case was published, which includes defining and presenting evidence for the problems associated with level crossings and the expected benefits to be delivered by responding to the problems and describing the project at a strategic level (i.e. its aims, site-specific technical solutions, and the process for identifying site solutions). Cabinet approved the Site Prioritisation Framework and subsequent Funding Submissions to add to the initial first tranche of level crossings. The LXP Program Business Case was approved on 3 April 2017 for 50 level crossing removals and a further 25 sites were approved on 9/4/2021 and a further 25 sites on 14/9/2023.	No		Included with the LXP Program Business Case. In 2017, a Program Business Case was published, which includes defining and presenting evidence for the problems associated with level crossings and the expected benefits to be delivered by responding to the problems and describing the project at a strategic level (i.e. its aims, site-specific technical solutions, and the process for identifying site solutions). Cabinet approved the Site Prioritisation Framework and subsequent Funding Submissions to add to the initial first tranche of level crossings. The LXP Program Business Case was approved on 3 April 2017 for 50 level crossing removals and a further 25 sites were approved on 9/4/2021 and a further 25 sites on 14/9/2023.
85 by 2025 (Level Crossing Removal) - Webster St, Dandenong	3	04/04/2024	No		In 2017, a Program Business Case was published, which includes defining and presenting evidence for the problems associated with level crossings and the expected benefits to be delivered by responding to the problems and describing the project at a strategic level (i.e. its aims, site-specific technical solutions, and the process for identifying site solutions). Cabinet approved the Site Prioritisation Framework and subsequent Funding Submissions to add to the initial first tranche of level crossings. The LXP Program Business Case was approved on 3 April 2017 for 50 level crossing removals and a further 25 sites were approved on 9/4/2021 and a further 25 sites on 14/9/2023.	No		Included with the LXP Program Business Case. In 2017, a Program Business Case was published, which includes defining and presenting evidence for the problems associated with level crossings and the expected benefits to be delivered by responding to the problems and describing the project at a strategic level (i.e. its aims, site-specific technical solutions, and the process for identifying site solutions). Cabinet approved the Site Prioritisation Framework and subsequent Funding Submissions to add to the initial first tranche of level crossings. The LXP Program Business Case was approved on 3 April 2017 for 50 level crossing removals and a further 25 sites were approved on 9/4/2021 and a further 25 sites on 14/9/2023.
85 by 2025 (Level Crossing Removal) (metropolitan various)	3	04/04/2024	Yes	09/04/2021	In 2017, a Program Business Case was published, which includes defining and presenting evidence for the problems associated with level crossings and the expected benefits to be delivered by responding to the problems and describing the project at a strategic level (i.e. its aims, site-specific technical solutions, and the process for identifying site solutions). Cabinet approved the Site Prioritisation Framework and subsequent Funding Submissions to add to the initial first tranche of level crossings. The LXP Program Business Case was approved on 3 April 2017 for 50 level crossing removals and a further 25 sites were approved on 9/4/2021 and a further 25 sites on 14/9/2023.	Yes	09/04/2021	Included with the LXP Program Business Case.
Additional acute mental health beds in regional Victoria (various)	1	31/01/2023	Yes	30/01/2022		Yes	30/01/2022	
Albert Park PH Building Redevelopment (Albert Park)	None		Yes	04/03/2024		Yes	04/03/2024	
Arden Precinct Redevelopment (metropolitan)	1	01/05/2023	Yes	01/02/2022		Yes	11/09/2021	

Name of the major project	Has a Benefits Management Plan (BMP) been approved for this project?	When was the BMP approved (dd/mm/yyyy)	Please explain why a BMP has not been approved (max 250 words)	Does this project have a benefits measurement system or benefits capture plan in place that collects and assesses project benefits (as recorded in the Business Case, IUP or BMRP) that have been realised or are anticipated in the current phase of this project?
85 by 2025 (Level Crossing Removal) - Cobble Rd, Holden Rd, Cables Park	No		Included with the LRP Program Business Case. In 2017, a Program Business Case was published, which includes defining and presenting evidence for the problems associated with level crossings and the expected benefits to be delivered by responding to the problems and describing the project at a strategic level (ie. its aims, site-specific technical solutions, and the process for identifying site solutions). Cabinet approved the Site Prioritisation Framework and subsequent Funding Submissions to add to the initial first tranche of level crossings. The LRP Program Business Case was approved on 3 April 2017 for 50 level crossing removals and a further 35 sites were approved on 9/4/2021 and a further 25 sites on 14/9/2023	Yes
85 by 2025 (Level Crossing Removal) - Cobble Rd, Dublin Rd, Cave Hill Rd, Lydale	No		Included with the LRP Program Business Case. In 2017, a Program Business Case was published, which includes defining and presenting evidence for the problems associated with level crossings and the expected benefits to be delivered by responding to the problems and describing the project at a strategic level (ie. its aims, site-specific technical solutions, and the process for identifying site solutions). Cabinet approved the Site Prioritisation Framework and subsequent Funding Submissions to add to the initial first tranche of level crossings. The LRP Program Business Case was approved on 3 April 2017 for 50 level crossing removals and a further 35 sites were approved on 9/4/2021 and a further 25 sites on 14/9/2024	Yes
85 by 2025 (Level Crossing Removal) - Shiloh St, Beaconsfield, Progress St, South Dandenong, Station St, Officer	No		Included with the LRP Program Business Case. In 2017, a Program Business Case was published, which includes defining and presenting evidence for the problems associated with level crossings and the expected benefits to be delivered by responding to the problems and describing the project at a strategic level (ie. its aims, site-specific technical solutions, and the process for identifying site solutions). Cabinet approved the Site Prioritisation Framework and subsequent Funding Submissions to add to the initial first tranche of level crossings. The LRP Program Business Case was approved on 3 April 2017 for 50 level crossing removals and a further 35 sites were approved on 9/4/2021 and a further 25 sites on 14/9/2025	Yes
85 by 2025 (Level Crossing Removal) - Warrigal Rd, Parkers Rd, Parkdale	No		Included with the LRP Program Business Case. In 2017, a Program Business Case was published, which includes defining and presenting evidence for the problems associated with level crossings and the expected benefits to be delivered by responding to the problems and describing the project at a strategic level (ie. its aims, site-specific technical solutions, and the process for identifying site solutions). Cabinet approved the Site Prioritisation Framework and subsequent Funding Submissions to add to the initial first tranche of level crossings. The LRP Program Business Case was approved on 3 April 2017 for 50 level crossing removals and a further 35 sites were approved on 9/4/2021 and a further 25 sites on 14/9/2026	Yes
85 by 2025 (Level Crossing Removal) - Webster St, Dandenong	No		Included with the LRP Program Business Case. In 2017, a Program Business Case was published, which includes defining and presenting evidence for the problems associated with level crossings and the expected benefits to be delivered by responding to the problems and describing the project at a strategic level (ie. its aims, site-specific technical solutions, and the process for identifying site solutions). Cabinet approved the Site Prioritisation Framework and subsequent Funding Submissions to add to the initial first tranche of level crossings. The LRP Program Business Case was approved on 3 April 2017 for 50 level crossing removals and a further 35 sites were approved on 9/4/2021 and a further 25 sites on 14/9/2027	Yes
85 by 2025 (Level Crossing Removal) (metropolitan various)	Yes	09/04/2021	Included with the LRP Program Business Case.	Yes
Additional acute mental health beds in regional Victoria (various)	Yes	30/01/2022		Yes
Albert Park PH Building Redevelopment (Albert Park)	Yes	04/03/2024		Yes
Arden Precinct Redevelopment (metropolitan)	Yes	11/07/2021		Yes

Name of the major project 85 by 2025 (Level Crossing Removal) - Albert Park Dr, Holden Rd, Cobles Park	Does this project have any internal reporting processes showing actual progress for increased alignment against project benefits compared to those included in the business case, LUM or BMR?	Does this project have a process to recalculate any changes to project benefits (ie. embedded in the business case, LUM or BMR) due to the impact of significant material scope changes?	Do you collect, analyse and use lessons learned as a part of continuous improvement?	Provide a self-assessment of how the project is progressing against scope	Provide a self-assessment of how the project is progressing against cost	Please provide the rationale for the ratings you have given for scope (max 250 words).	Please provide the rationale for the rating you have given for cost (max 250 words).
85 by 2025 (Level Crossing Removal) - Cobble Rd, Dublin Rd, Cave Hill Rd, Lilydale	Yes	Yes	Yes	Green	Green		Financial outcomes for this project will be managed within the '85 by 2025' approved TEI
85 by 2025 (Level Crossing Removal) - Station St, Beaconsfield, Progress St, South Dandenong, Station St, Officer	Yes	Yes	Yes	Green	Green		Financial outcomes for this project will be managed within the '85 by 2025' approved TEI
85 by 2025 (Level Crossing Removal) - Warrigal Rd, Pinners Rd, Pindale	Yes	Yes	Yes	Green	Green		Financial outcomes for this project will be managed within the '85 by 2025' approved TEI
85 by 2025 (Level Crossing Removal) - Webster St, Dandenong	Yes	Yes	Yes	Green	Green		Financial outcomes for this project will be managed within the '85 by 2025' approved TEI
85 by 2025 (Level Crossing Removal) (metropolitan various)	Yes	Yes	Yes	Green	Green		
Additional acute mental health beds in regional Victoria (various)	Yes		Yes	Green	Green		
Albert Park PH Building Redevelopment (Albert Park)	Yes	Yes	Yes	Red	Red	In June 2025, the Project discovered the widespread presence of asbestos containing material (ACM) throughout the Project site. The significant budget and program challenges arising from the identification of ACM will require the government to reconsider the Project's Total Estimated Investment (TEI). The Project team is assessing value management options however it is likely that these will result in breaching the AGPC's contract with F1 and/or not delivering scope previously announced by government	In August 2025 due to the cost and program impacts of remediation the soil, the managing contractor submitted its WMP offer at \$395m which exceeded the Target WMP by \$115m.
Acem Product Redevelopment (metropolitan)	Yes	Yes	Yes	Green	Amber		Not all of the funding for Land Acquisition and Compensation was funded in 2022/23.

Name of the major project	Provide a self-assessment of how the project is progressing against timelines	Please provide the rationale for the rating you have given for timelines (max 250 words)	Provide a rating of how this project is progressing against benefits.	Please provide the rationale for the rating you have given for benefits (max 250 words)	Position of the contact person	Entity of the contact person	Position of the accountable officer (or delegate)	Name of the entity of the accountable officer (or delegate)	Date of latest update (dd/mm/yyyy)
85 by 2025 (Level Crossing Removal) - Caber Park Dr, Holden Rd, Caber Park	Green		Green		Senior Manager, Assurance	VIDA Rail	Chief Executive Officer	VIDA Rail	13/10/2025
85 by 2025 (Level Crossing Removal) - Cobstone Rd, Dublin Rd, Cave Hill Rd, Lilydale	Green		Green		Senior Manager, Assurance	VIDA Rail	Chief Executive Officer	VIDA Rail	13/10/2025
85 by 2025 (Level Crossing Removal) - Stations St, Beaconsfield, Progress St, South Dandenong, Station St, Officer	Green		Green		Senior Manager, Assurance	VIDA Rail	Chief Executive Officer	VIDA Rail	13/10/2025
85 by 2025 (Level Crossing Removal) - Warrigal Rd, Pines Rd, Pindale	Green		Green		Senior Manager, Assurance	VIDA Rail	Chief Executive Officer	VIDA Rail	13/10/2025
85 by 2025 (Level Crossing Removal) - Webster St, Dandenong	Green		Green		Senior Manager, Assurance	VIDA Rail	Chief Executive Officer	VIDA Rail	13/10/2025
85 by 2025 (Level Crossing Removal) (metropolitan various)	Green		Green		Senior Manager, Assurance	VIDA Rail	Chief Executive Officer	VIDA Rail	13/10/2025
Additional acute mental health beds in regional Victoria (various)	Green		Green		Project Director	VIDA Health	Chief Executive Officer	VIDA Health	15/09/2025
Albert Park Pk Building Redevelopment (Albert Park)	Amber	Through additional concurrency of works during other stages of the Project, adjusting the balance of permanent and temporary scope delivered for the 2027 FLAGP, and acceleration of works, there is a pathway to deliver the AGRC contractual obligations ahead of the 2028 FLAGP and key timelines, within 4-6 months to its current approved schedule	Green		Project Manager	Professional Sport and Tourism Infrastructure	Executive Director	Professional Sport and Tourism Infrastructure	18/09/2025
Arden Precinct Redevelopment (metropolitan)	Green		N/A		Deputy Secretary, Housing Building and Land Delivery	Department of Transport and Planning	Secretary	Department of Transport and Planning	18/09/2025

Name of the major project	Surveyed in Major Projects Performance Reporting 2024 (MPPR 2024)?	Year the project first appeared in BPA	Approved total estimated investment (TEI) as per BPA 2022-26, or Budget Allocation, as attested by entity	MPPR 2024 TEI	Original TEI	Actual expenditure to date as per BPA 2022-26	Estimated completion date as per BPA 2022-26	Original estimated completion date	Original estimated completion date	Project status as per BPA 2022-26	Footnote from BPA 2022-26
Eastern Hospital Emergency Department Upgrade (Hendelberg)	Yes	2024	275,000,000	275,000,000	275,000,000	23,950,000	Q2 2028-2029	Q2 2028-2029	Q2 2028-2029	Existing	This initiative is part of Labor's Financial Statement 2022.
Ballarat Health Services expansion and redevelopment and the new Central Energy Plant (Ballarat)	Yes	2018	650,388,000	65,038,800	461,600,000	244,450,000	Q2 2027-2028	Q4 2025-2026	Q4 2025-2026	Existing	
Burton Women's and Children's Hospital (Geelong)	Yes	2022	514,102,000	51,410,200	514,102,000	66,750,000	Q2 2029-2030	Q2 2029-2030	Q2 2029-2030	Existing	The TEI includes \$50,000 million of Commonwealth Government funding under the Community Health and Hospitals Program agreement.
Bendigo water reclamation plant works tendering upgrade (Bendigo)	No	2018	147,620,000	740,300	11,100,000	6,731,350	Q2 2031-2032	Q4 2027-2027	Q4 2027-2027	Existing	The project name has changed from 'Sludge processing upgrades Bendigo water reclamation plant (Bendigo)' when it was published in the 2024-26 Budget. The TEI has increased by \$75.008 million and reflects the tender response to the tender processing and other project costs and contingencies. The estimated completion date reflects revised estimate and date.
Big Housing Build (statewide)	Yes	2022	2,247,271,000	23,264,800	2,999,000,000	1,794,990,000	Q4 2027-2028	Q4 2025-2027	Q4 2025-2027	Existing	The TEI has decreased by \$29.157 million due to budgeted amount being reclassified as operating instead of capital expenditure, in line with accounting standards.
Building a better hospital for Melbourne's inner west (Footscray)	Yes	2019	1,998,624,000	19,986,200	1,495,000,000	1,840,370,000	Q2 2025-2026	Q4 2024-2025	Q4 2024-2025	Existing	The estimated completion date has been revised to quarter 2 2025-26 in line with a revised project schedule.
Building a world class hospital for Frankston families (Frankston)	Yes	2019	1,120,064,000	11,200,600	562,000,000	972,140,000	Q3 2025-2026	Q4 2024-2025	Q4 2024-2025	Existing	The estimated completion date has been revised to reflect the completion of main works by the end of 2025, with the remaining refurbishment and other works to be completed by quarter 3 2027-28.
Building a World Class Hospital in Maryborough (Maryborough)	Yes	2021	115,000,000	11,500,000	100,000,000	102,830,000	Q4 2025-2026	Q2 2024-2025	Q2 2024-2025	Existing	

Name of the major project	Other names this project is known by	Is this project High Value High Risk (HVHR)	Main sector of this project	Project or sub-package	Project description (max 250 words)
Austin Hospital Emergency Services Upgrade (Heidelberg)	Hospital Infrastructure Delivery Fund (HIDeFund) - A Hospital Plan for our growing Northern suburbs	Yes	Health and human services	Project/Program	Project description (max 250 words) Working to provide to expand capacity at the existing emergency department at Austin Hospital and to configure existing facilities to improve patient and clinical flows and provide a new emergency department. The new Emergency Department will be located in a new purpose-built emergency department building to be created. This initiative contributes to the delivery of the government's election commitment. A Hospital Plan for our growing Northern suburbs is published in Table's Financial Statement 2022. This initiative contributes to the Department of Health's Admitted Services output.
Ballarat Health Services expansion and redevelopment and the new Central Energy Plant (Ballarat)	Ballarat Base Hospital Expansion and Redevelopment	Yes	Health and human services	Project/Program	The Ballarat Base Hospital redevelopment will deliver an emergency department, a modernised acute mental health facility, expanded intensive care unit, expanded critical care floor and at least 100 more inpatient beds.
Barwon Women's and Children's Hospital (Geelong)		Yes	Health and human services	Project/Program	The Barwon Women's and Children's Hospital in Geelong will expand maternity, women's and paediatric services including operating theatres, a Maternity Assessment and Short Stay Unit, birthing suites and a Special Care Nursery.
Bendigo water reclamation plant solids handling upgrade (Bendigo)	Bendigo Water Reclamation Plant - Solids Handling Upgrade Project	No	Water	Project/Program	The Bendigo Water Reclamation Plant (WRP) solids stream handling infrastructure is approaching the end of its asset life and requires renewal; its capacity has been exceeded to the extent that it has become a significant treatment bottleneck impacting on the quality of the liquid stream process and resulting in high operating costs. The upgrade will include: 1. Upgrade of existing infrastructure 2. New design and construction of new Aerobic Digester (AD), associated thickening and dewatering equipment and ancillary infrastructure. 3. New odour treatment infrastructure that will significantly reduce the potential for odour impacts to the surrounding community 3. Renewals of major existing electrical infrastructure will also be completed as part of the project. The Bendigo Solids Handling Upgrade will future proof the treatment capacity and allow future growth across Bendigo through to 2043.
Big Housing Build (statewide)		Yes	Health and human services	Project/Program	Big Housing Build will construct more than 12,000 new homes throughout metro and regional Victoria. This package will boost our state's social housing supply by 10 per cent delivering 9,300 new social housing homes. This investment will help Aboriginal Victorians, pensioners, Victorians with disability, family violence victims and single parent families find their feet. 2,000 will be for Victorians living with mental illness, reflecting our commitment to mental health and being a broken system. A further 2,500 new affordable and low-cost homes will be built to help low-to-moderate income earners live closer to where they work and provide options for private rental or purchase. The program will deliver secure, modern, and affordable homes throughout Victoria - with 25 per cent of funding to be allocated to regional Victoria.
Building a better hospital for Melbourne's inner west (Footscray)		Yes	Health and human services	Project/Program	The new Footscray Hospital is being delivered at a site on the corner of Geelong and Ballarat Roads in Footscray and will replace the existing Footscray Hospital on Gordon Street. The new hospital will open in 2025 and provide 608 Points of Care (508 beds).
Building a world class hospital for Frankston families (Frankston)		Yes	Health and human services	Project/Program	This project will redevelop Frankston Hospital, provide new hospital beds, operating theatres, expanded child and maternal health services, an oncology ward, oncology day clinic and areas dedicated to mental health services.
Building a World Class Hospital in Maryborough (Maryborough)	Maryborough Hospital Expansion	No	Health and human services	Project/Program	The scope for the Maryborough Hospital Redevelopment project includes construction of a new three storey facility on an existing brownfield site. The new facility will accommodate Urgent care centre; Inpatient Unit - 1 x 32 bed ward (inclusive of 2 new birthing suites); Day Surgery - Operating Theatre and Procedure room; Pathology services; Consulting suites; CSO; Ambulatory Services including Dental, Chemo and renal services; Medical imaging services and increased carparking for visitors and staff.

Name of the major project	Region type	LCA location	State funding	Australian Government funding	Other funding (private/philanthropic/charity)	Responsible entity	Delivery entity	Number of government or minister approved scope changes throughout the life of the project	MPFR 2024 value	Has a change in scope impacted the project's FCI since the last survey attention date?	Describe the scope changes that affected the FCI	Has a change in scope impacted the project's completion date since the last survey attention date?	Describe the scope changes that affected the completion date
Central Hospital Energy Assessment Upgrade (Heidelberg)	Metropolitan	Elmhurst	275,000,000	0	0	Department of Health	Victorian Infrastructure Delivery Authority	0	0	0/No		No	
Ballarat Health Services expansion and redevelopment and the new Central Energy Plant (Ballarat)	Regional	Ballarat	650,388,000	0	0	Department of Health	Victorian Infrastructure Delivery Authority	3	3	3/No		No	
Brown Women's and Children's Hospital (Geelong)	Regional	Greater Geelong	464,102,000	50,000,000	0	Department of Health	Victorian Infrastructure Delivery Authority	0	0	0/No		No	
Bendigo water reclamation plant south funding upgrade (Bendigo)	Regional	Greater Bendigo	0	0	147,620,000	Coliban Region Water Corporation	Coliban Region Water Corporation	1	1	1/No	Only change was to the approved FCI post tender for the project. This was due to the project being approved Business Case. No change in actual project scope.		
Big Housing Build (statewide)	Statewide	Alpine   Ararat   Ballarat   Banook   Bass Coast   Baw Baw   Baydale   Berrimbuck   Buloke   Campaspe   Cardinia   Casey   Central Queensland   Colac Otway   Corangamite   Darabin   East Gippsland   Frankston   Gannawarra   Glen Eira   Glenelg   Golden Plains   Greater Bendigo   Greater Dandenong   Greater Geelong   Greater Shepparton   Hepburn   Hindmarsh   Hobsons Bay   Horsham   Hume   Indigo   Kingston   Knox   Latrobe   Loddon   Macdonald   Manningham   Mansfield   Maribyrnong   Maroonah   Melbourne   Merri   Mitchell   Moorabool   Mornington Peninsula   Mount Alexander   Moyne   Murrumbidgee   Nillumbik   Northern Grampians   Port Phillip   Pyrenees   Queenscliffe   Borough   South Gippsland   Southern Grampians   Stannington   Strathbogie   Surf Coast   Swan Hill   Towong   Wangaratta   Warrambosci   Wellington   West Wimmera   Whitehorse   Whittlesea   Wodonga   Wyndham   Yarra City   Yarra Ranges   Yarrambool	2,247,271,000	0	0	Homes Victoria	Homes Victoria	1	1	1/No		No	
Building a better hospital for Melbourne's inner west (Footscray)	Metropolitan	Melbourne	1,988,605,000	0	0	Department of Health	Victorian Infrastructure Delivery Authority	0	0	0/No		No	
Building a world class hospital for Frankston families (Frankston)	Metropolitan	Frankston	1,110,284,500	10,000,000	0	Department of Health	Victorian Infrastructure Delivery Authority	3	3	3/No		No	
Building a World Class Hospital in Maryborough (Maryborough)	Regional	Central Goldfields	115,000,000	0	0	Department of Health	Victorian Infrastructure Delivery Authority	0	0	0/No		No	

Name of the major project	What stage is this project currently in?	Completed Gate 1: Concept and feasibility	Gate 1: date of approval (dd/mm/yyyy)	Completed Gate 2: Business case	Gate 2: date of approval (dd/mm/yyyy)	Completed Gate 3: Business for market	Gate 3: date of approval (dd/mm/yyyy)	Completed Gate 4: Tender decision	Gate 4: date of approval (dd/mm/yyyy)	Completed Gate 5: Business for service	Gate 5: date of approval (dd/mm/yyyy)	Completed Gate 6: Benefit analysis	Gate 6: date of approval (dd/mm/yyyy)	Following the completion of this project, has it been reviewed or evaluated to assess whether its anticipated benefits have been achieved?
Eastern Hospital Energy Assessment Upgrade (Heddeberg)	In delivery/under construction	Yes	08/01/2024	Yes	08/01/2024	Yes	11/09/2024	Yes	14/04/2025	No		No		
Ballarat Health Services expansion and redevelopment and the new Central Energy Plant (Ballarat)	In delivery/under construction	Yes	01/07/2020	Yes	01/07/2020	Yes	05/05/2023	Yes	02/10/2023	No		No		
Brown Women's and Children's Hospital (Geelong)	In delivery/under construction	Yes	01/07/2022	Yes	01/07/2022	Yes	13/06/2023	No		No		No		
Bendigo water reclamation plant works including upgrade (Bendigo)	In delivery/under construction													
Big Housing Build (stretweld)	In delivery/under construction	Yes	09/04/2021	Yes	30/07/2021	No		No		No		No		
Building a better hospital for Melbourne's inner west (Footscray)	In delivery/under construction	Yes	23/11/2017	Yes	08/02/2018	Yes	01/10/2018	No		No		No		
Building a world class hospital for Frankston families (Frankston)	In delivery/under construction	Yes	13/12/2018	Yes	13/12/2018	Yes	01/02/2021	No		No		No		
Building a World Class Hospital in Maryborough (Maryborough)	In delivery/under construction	No		No		No		No		No		No		

Name of the major project	How many DTF Project Assurance Reviews (PARs) have been conducted for this project?	Most recent full completion date for a business case? (dd/mm/yyyy)	Does this project have a business case? (dd/mm/yyyy)	When was the business case approved (dd/mm/yyyy)?	When was the ILM approved? (dd/mm/yyyy)	Has an Investment Log: ILM been approved for this project?	When was the ILM approved? (dd/mm/yyyy)	Please explain why an ILM has not been approved (max 250 words).
Central Hospital Energy Assessment Upgrade (Heldberg)	None		Yes	30/01/2023	30/01/2023	Yes		
Ballarat Health Services expansion and redevelopment and the new Central Energy Plant (Ballarat)	1	22/11/2024	Yes	24/01/2018	24/01/2018	Yes		
Burwon Women's and Children's Hospital (Geelong)	None		Yes	30/01/2022	30/01/2022	Yes		
Bendigo water reclamation plant solids handling upgrade (Geelong)	None		Yes	13/11/2024	06/09/2024	Yes		
Big Housing Build (stretweld)	1	01/01/2023	Yes	08/11/2021	08/11/2021	Yes		
Building a better hospital for Melbourne's inner west (Footscray)	1	05/01/2024	Yes	24/01/2019	24/01/2019	Yes		
Building a world class hospital for Frankston families (Frankston)	1	06/09/2024	Yes	01/12/2018	01/12/2018	Yes		
Building a World Class Hospital in Maryborough (Maryborough)	None		Yes	30/01/2021	30/01/2021	Yes		

Name of the major project	Has a Benefits Management Plan (BMP) been approved for this project?	When was the BMP approved (dd/mm/yyyy)?	Please explain why a BMP has not been approved (max 250 words).	Does this project have a benefits measurement system or benefits capture plan in place that collects and assesses project benefits (as described in the Business Case, IUI or BMP) that have been realised or are anticipated in the current phase of the project?
Austin Hospital Energy System Upgrade (Melbourne)	Yes	30/01/2023		Yes
Ballarat Health Services expansion and redevelopment and the new Central Energy Plant (Ballarat)	Yes	01/10/2023		Yes
Barwon Women's and Children's Hospital (Geelong)	Yes	30/01/2022		Yes
Bendigo water reclamation plant solids handling upgrade (Bendigo)	Yes	06/09/2024		No
Big Housing Build (stretends)	Yes	08/11/2021		Yes
Building a better hospital for Melbourne's inner west (Footscray)	Yes	24/01/2018		Yes
Building a world class hospital for Frankston families (Frankston)	Yes	01/12/2018		Yes
Building a World Class Hospital in Maryborough (Maryborough)	Yes	30/01/2021		Yes

Name of the major project	Does this project have any internal reporting processes showing actual progress for forecast against expected project benefits compared to those decided in the business case, LRI or BMR?	Does this project have a process to recalculate any changes to project benefits (ie embedded in the business case, LRI or BMR) due to the impact of significant/material scope changes?	Do you collect, analyse and use lessons learned as a part of continuous improvement?	Provide a self-assessment of how the project is progressing against scope	Please provide the rationale for the rating you have given for scope (max 250 words).	Provide a self-assessment of how the project is progressing against cost	Please provide the rationale for the rating you have given for cost (max 250 words).
Austin Hospital Emergency Department Upgrade (Heidelberg)	Yes	Yes	Yes	Green		Green	
Ballarat Health Services expansion and redevelopment and the new Central Energy Plant (Ballarat)	Yes	Yes	Yes	Green		Green	
Barwon Women's and Children's Hospital (Geelong)	Yes	Yes	Yes	Green		Green	
Bendigo water reclamation plant south landing upgrade (Geelong)	Yes	Yes	Yes	Green	Project recently moved into delivery phase. The project remains on track and within the scope and forms part of the contract awarded to the main contractor LCC.	Green	Project recently moved into delivery phase. The overall project remains on track and within the scope and forms part of the contract awarded to the main contractor LCC. Value engineering workshops.
Big Housing Build (stretweld)	Yes	Yes	Yes	Green	Program is on track to deliver scope.	Green	Program is on track to deliver within the funding envelope.
Building a better hospital for Melbourne's inner west (Footscray)	Yes	Yes	Yes	Green		Green	
Building a world class hospital for Frankston families (Frankston)	Yes	Yes	Yes	Green		Green	
Building a World Class Hospital in Maryborough (Maryborough)	Yes	Yes	Yes	Green		Green	

Name of the major project	Provide a self-assessment of how the project is progressing against timelines	Please provide the rationale for the rating you have given for timeline. (max 250 words)	Provide a rating of how this project is progressing against benefits.	Please provide the rationale for the rating you have given for benefits (max 250 words)	Position of the contact person	Entity of the contact person	Position of the accountable officer (or delegate)	Name of the entity of the accountable officer (or delegate)	Date of latest update (or expiry date)
Stadium Hospital Emergency Assessment Upgrade (Haidelberg)	Green		Green		Senior Executive Director, Health Capital Program	VIDA Health	Chief Executive Officer	VIDA Health	15/09/2025
Ballarat Health Services expansion and redevelopment and the new Central Energy Plant (Ballarat)	Green		Green		Senior Executive Director, High Value High Risk Program	VIDA Health	Chief Executive Officer	VIDA Health	15/09/2025
Bawean Women's and Children's Hospital (Geelong)	Green		Green		Senior Executive Director, High Value High Risk Program	VIDA Health	Chief Executive Officer	VIDA Health	15/09/2025
Sendigo water reclamation plant works tendering upgrade (Geelong)	Green	The project remains within the projected delivery timeframes. The project program remains within the approved schedule with minimal drift.	Amber	Project has recently commenced the delivery phase. As part of design processes, benefits and resulting outputs for the project have been assessed in detail at each step. A more in-depth assessment of the project's benefits and the process for benefits will be confirmed again closer to the end of the delivery phase.	Program Director	Coliban Water	Executive Manager - Major Projects	Coliban Water	15/09/2025
Big Housing Build (statewide)	Amber	Program is at risk to deliver within the approved schedule. Pending approval of recent government decisions it is anticipated that schedule will return to green prior to December 2025.	Green	Program is on track to deliver against the benefits.	Director, Enterprise & Portfolio Governance	Homes Victoria	Chief Executive Officer	Homes Victoria	25/09/2025
Building a better hospital for Melbourne's inner west (Footscray)	Green		Green		Senior Executive Director, High Value High Risk Program	VIDA Health	Chief Executive Officer	VIDA Health	15/09/2025
Building a world class hospital for Frankston families (Frankston)	Green		Green		Senior Executive Director, High Value High Risk Program	VIDA Health	Chief Executive Officer	VIDA Health	15/09/2025
Building a World Class Hospital in Maryborough (Maryborough)	Green		Green		Senior Executive Director, Health Capital Program	VIDA Health	Chief Executive Officer	VIDA Health	15/09/2025

Name of the major project (Statewide)	Surveyed in Major Projects Performance Reporting 2024 (MPPR 2024)?	Year the project first appeared in MPPR	Approved total estimated investment (TEI) as per MPPR 2024-26, or Budget Allocation, as attested by entity	MPPR 2024 TEI	Original TEI	Actual expenditure to date (MPPR 2024-26)	Estimated completion date as per MPPR 2024-26	Actual expenditure to date as per MPPR 2024-26	Estimated completion date as per MPPR 2024-26	Original estimated completion date	Project status as per MPPR 2024-26	Fundament from MPPR 2024-26
Building works stimulus (Statewide)	Yes	2023	177,217,000	17,851,000	150,000,000	177,217,000	Q2 2024-2025	177,217,000	Q2 2024-2025	Q2 2024-2025	Completed	The TEI has increased by \$4,606 million due to budgeted amounts being reclassified as capital instead of operating expenditure, in line with accounting standards.
Our Parks for Communities (Statewide)	Yes	2019	610,250,000	61,021,000	150,000,000	539,938,000	Q2 2025-2026	539,938,000	Q2 2025-2026	Q4 2022-2023	Existing	The TEI has increased by \$19,717 million due to additional Commonwealth Government funding for it includes 150 per cent of some joint projects. The TEI includes \$141,740 million of Commonwealth Government funding.
Castlemaine water reclamation plant upgrade (Castlemaine)	No	2023	176,270,000	4,584,000	10,901,000	5,843,949	ongoing				Existing	The TEI has increased by \$130,430 million due to bringing forward investment to align with other upgrades to ensure that the site meets the compliance and capacity requirements.
Gaiffield Rationalisation Works (metropolitan various)	Yes	2021	223,439,000	2,341,500	240,076,000	223,439,000	Q1 2025-2026		Q4 2025-2026	Q4 2025-2026	Completed	The TEI has decreased by \$10,719 million due to \$8,524 million reappropriation of cost savings to the Metro Tunnel (metropolitan various) and \$2,195 million due to budgeted amount being reclassified as operating instead of capital expenditure, in line with accounting standards.
Chiefs Road Upgrade (metropolitan southeast)	Yes	2023	277,700,000	2,770,000	243,679,000	107,536,088	Q1 2027-2028		Q1 2027-2028	Q1 2027-2028	Existing	The TEI has increased by \$34,021 million due to additional Commonwealth Government funding associated with the Commonwealth Infrastructure Investment Program Strategic Review. The TEI is funded by \$277,700 million of Commonwealth Government funding.
Community hospitals to give patients the best care (Statewide)	Yes	2019	869,986,000	86,998,000	675,000,000	577,140,000	Q2 2026-2027		Q4 2025-2026	Q4 2024-2025	Existing	The estimated completion date has been revised to quarter 2 2026-27 in line with a revised project schedule.
Coastline and public housing towers (metropolitan)	Yes	2023	101,172,000	1,268,000	135,900,000	5,590,000	Q4 2026-2027		Q4 2025-2027	Q4 2025-2027	Existing	The TEI has decreased by \$35,700 million due to a reallocation to the Energy Efficiency in Social Housing initiative in line with a revised program scope. This initiative is part of Labor's Financial Statement 2022.

Name of the major project (statewide)	Other names this project is known by	Is this project High Value High Risk (HVHR)?	Main sector of this project	Project or sub-package	Project description (max 250 words)
Our Parks for Communities (statewide)		No	Health and human services	Project/Program	The Building Works Stimulus program was announced by the Victorian State Government on 18 May 2020. Its objective is to accelerate the maintenance, upgrades and creation of new social housing, to improve the quality of life of tenants, as well as to drive economic activity and job growth in response to the COVID-19 economic and social impact.
Castlemaine water reclamation plant upgrade (Castlemaine)		No	Water	Project/Program	The Victorian Government's City Parks for Communities Program is helping to deliver the Victorian Government's commitment of 21,000 new and upgraded parks, 41 new playgrounds and 100 new public art pieces across Victoria. The State is making projects and programs available under one City Parks for Communities Program. The program consists of 45 projects across 43 trails stations, 7135 projects have been completed, 10 are in procurement, detailed development or construction. The program also delivers improvements to accessibility, CCTV and lighting, as well as more bicycle parking facilities at key locations.
Castlemaine water reclamation plant upgrade (Castlemaine)		No	Water	Project/Program	The Castlemaine Water Reclamation Plant Upgrade is a once-in-a-generation project which will serve the community to 2053 and help us face the challenges of climate change, ageing infrastructure, and a growing population. As well as Castlemaine, the surrounding towns of Chewton, Newstead, Maldon and Harcourt will benefit from the upgraded plant. The proposed upgrades include a new water reclamation plant and advanced solids handling treatment that will use proven best available technologies and techniques, all within the existing 30-acre site. Key project benefits include: 1. Expanded treatment capacity and more resilient sewerage services to meet future needs. 2. Reduced potential for odour and noise. 3. Improved quality of biosolids. 4. Improved quality of recycled water and more opportunities for community and agricultural use. Environmental benefits include improved quality of the recycled water used to maintain sustainable flows in Campbells Creek.
Cauffield Rationalisation Works (metropolitan various)		No	Transport	Project/Program	Upgrade track infrastructure at Cauffield Junction, to allow more trains to run through Cauffield Junction, where the Frankston Line merges with the Cranbourne/Pakenham Line, by separating the two lines, eliminating unnecessary crossovers and preparing the section for the opening of the Metro Tunnel.
Clyde Road Upgrade (metropolitan southeast)	None	Yes	Transport	Project/Program	This project is expected to upgrade the two intersections at Clyde Road and Kagan Drive and Clyde Road and Monash Freeway. The upgrade is expected to include widening of the Monash Freeway bridge, three through lanes in each direction, additional turning lanes and a shared path in each direction over the bridge. The project is also expected to include freeway terminal upgrades, improved light turn storage on the bridge structure and a provision for a future signalised intersection. The Clyde Road intersection provide primary access into the Berwick Health and Education Precinct and experience a considerable level of competing demand from various movements. The project is expected to provide access and connections for the community, including improved access to local employment and services, as well as, reduced congestion and delays.
Community hospitals to give patients the best care (statewide)	Ten new community hospitals to give patients the best care (statewide)	Yes	Health and human services	Project/Program	Build, upgrade and expansion of a number of Community Hospitals across regional Victoria and greater Melbourne. Community hospitals are small public hospitals. They will provide a range of everyday health services for people who are not critically unwell in some of the state's fastest growing communities. Community hospitals will offer a range of everyday health services tailored to meet the local community's needs, including after-hours care for non-critical patients. Community hospitals will help take pressure off Victoria's major public hospitals and emergency departments, supporting doctors, nurses and allied health professionals to prioritise the most unwell patients and improve treatment and waiting times.
Cooling our public housing towers to give patients the best care (metropolitan)		No	Health and human services	Project/Program	Cooling our public housing towers program is installing air conditioners in Victoria's public housing high-rise towers which are home to over 10,000 Victorians. To ensure residents feel comfortable in their homes until its time to relocate as part of our High-Rise Redevelopment program. Cooling units are being rolled out in stages in line with priority needs and electrical infrastructure upgrades required to support the operation of air conditioners in high-rise towers.

Name of the major project (including works stimulus (statewide))	Region type	LEA location	State funding	Australian Government funding	Other funding (private/philanthropic/charity)	Responsible entity	Delivery entity	Number of government or minister approved scope changes throughout the life of the project	MPFR 2024 value	Has a change in scope impacted the project's TD since the last survey (attestation date)?	Describe the scope change(s) that affected the TD	Has a change in scope impacted the project's completion date since the last survey (attestation date)?	Describe the scope change(s) that affected the completion date
Our Parks for Communities (statewide)	Statewide	Alpine Ararat Ballarat Banyule Bays Coast Baw Baw Bendigo Berrimbidge Boroondara Buninyon Casey Central Goldfields Cockfield Creswick Cranbourne East Gippsland Frankston Gannawarra Glen Eira Glennie Golden Plains Greater Bendigo Greater Dandenong Greater Geelong Greater Shepparton Heathcote Hindmarsh Hobsons Bay Horsham Hume Indigo Kingston Koo Latrobe Loddon Macdonald Ranges Manningham Manildra Maribyrnong Mariondale Melbourne Mickleham Merri-bek Millarua Mitchell Moira Monash Morenoe Valley Moreland Mornington Peninsula Mount Alexander Myer Nairn Nillumbik North East North West Pyrenees Queenscliffe South Gippsland Southern Grampians Stonnington Strathbogie Surf Coast Swan Hill Towong Warragamba Warrnambool Wentworth West Wimmera Whitewater Whittlesea Woodings Wyndham Yarra City Yarra Ranges Yarrawild	177,217,000	0	0	Homes Victoria	Homes Victoria	0	0	0	No		
Our Parks for Communities (statewide)	Statewide	Banyule Baw Baw Bayside Bayside Coastal Baw Baw Bendigo Berrimbidge Boroondara Buninyon Casey Central Goldfields Cockfield Creswick Cranbourne East Gippsland Frankston Gannawarra Glen Eira Glennie Golden Plains Greater Bendigo Greater Dandenong Greater Geelong Greater Shepparton Heathcote Hindmarsh Hobsons Bay Horsham Hume Indigo Kingston Koo Latrobe Loddon Macdonald Ranges Manningham Manildra Maribyrnong Mariondale Melbourne Mickleham Merri-bek Millarua Mitchell Moira Monash Morenoe Valley Moreland Mornington Peninsula Mount Alexander Myer Nairn Nillumbik North East North West Pyrenees Queenscliffe South Gippsland Southern Grampians Stonnington Strathbogie Surf Coast Swan Hill Towong Warragamba Warrnambool Wentworth West Wimmera Whitewater Whittlesea Woodings Wyndham Yarra City Yarra Ranges Yarrawild	465,510,000	143,740,000	0	Victorian Rail Track (V/Track)	Department of Transport and Planning	2	2	No		No	
Castlemaine water reclamation plant upgrade (Castlemaine)	Regional	Mount Alexander	0	0	176,270,000	Coliban Region Water Corporation	Coliban Region Water Corporation	0	0	0			
Gauffield Rationalisation Works (metropolitan various)	Metropolitan	Glen Eira	223,439,000	0	0	Victorian Rail Track (V/Track)	Victorian Infrastructure Delivery Authority	0	0	No		No	
Chief Road Upgrade (metropolitan southeast)	Metropolitan	Casey	0	277,700,000	0	Department of Transport and Planning	Victorian Infrastructure Delivery Authority	0	0	No		No	
Community hospitals to give patients the best care (statewide)	Statewide	Bass Coast Cardinia Casey Hume Whittlesea Wyndham	869,386,000	0	0	Department of Health	Victorian Infrastructure Delivery Authority	1	1	No		No	
Coastal public housing towers (metropolitan)	Metropolitan	Dandenong Hobsons Bay Maribyrnong Merri-bek Morenoe Valley Port Phillip Stonnington Yarra City	101,172,000	0	0	Homes Victoria	Homes Victoria	1	1	Yes	The TD has decreased by \$24,700 million due to a reallocation to the Energy Efficiency in Social Housing initiative in line with a revised program scope.	No	

Name of the major project (statewide)	What stage is this project currently in? (Post-practical completion)	Completed Gate 1: Concept and feasibility	Gate 1: date of approval (dd/mm/yyyy)	Completed Gate 2: Business case	Gate 2: date of approval (dd/mm/yyyy)	Completed Gate 3: Business for market	Gate 3: date of approval (dd/mm/yyyy)	Completed Gate 4: Tender decision	Gate 4: date of approval (dd/mm/yyyy)	Completed Gate 5: Business for service	Gate 5: date of approval (dd/mm/yyyy)	Completed Gate 6: Benefit analysis	Gate 6: date of approval (dd/mm/yyyy)	Following the completion of this project, has it been reviewed or evaluated to assess whether its anticipated benefits have been achieved?
Building works stimulus (statewide)	Post-practical completion	No		No		No		No		No		No		No
Our Parks for Communities (statewide)	In delivery/under construction	No		No		No		No		No		No		No
Castlemaine water reclamation plant upgrade (Castlemaine)	Expression of interest													
Gaiffield Rationalisation Works (metropolitan various)	Practical completion	No		No		No		No		No		No		No
Chief Road Upgrade (metropolitan southeast)	In delivery/under construction	Yes	17/09/2021	Yes	17/09/2021	No		No		No		No		No
Community hospitals to give patients the best care (statewide)	In delivery/under construction	No		No		No		No		No		No		No
Coolfire our public housing towers (metropolitan)	In delivery/under construction	No		No		No		No		No		No		No

Name of the major project (statewide)	How many DTF Project Assurance Reviews (PARs) have been conducted for this project?	Most recent (old) completion date (old/mm/yyyy)	Does this project have a business case?	When was the business case approved (old/mm/yyyy)	Please explain why a business case has not been approved (max 250 words). As part of the crisis response by the state government, this program of works did not have a business case, or ILM developed.	Has an Investment Log: ILM (ILM) been approved for this project?	When was the ILM approved? (old/mm/yyyy)	Please explain why an ILM has not been approved (max 250 words). As part of the crisis response by the state government, this program of works did not have a business case, or ILM developed.
Our Parks for Commuters (statewide)	None		Yes	01/05/2019		Yes	08/12/2018	
Castlemaine water reclamation plant upgrade (Castlemaine)	None		Yes	11/09/2025		Yes	16/05/2025	
Gaulfield Rationalisation Works (metropolitan various)	None		Yes	20/05/2021		Yes	20/05/2021	
Chiefs Road Upgrade (metropolitan southeast)	None		Yes	07/12/2022		Yes	07/12/2022	
Community hospitals to give patients the best care (statewide)	4	07/03/2025	Yes	01/01/2021		Yes	01/01/2021	
Cooline our public housing towers (metropolitan)	None		No		The Cooline our public housing towers program was an election commitment initiative, announced in October 2022 and budget bid was developed.	No		The budget bid outlines the evaluation strategy, changes to BP3 outputs and estimated impact on output performance measures.

Name of the major project (including works stimulus (statewide))	Has a Benefits Management Plan (BMP) been approved for this project?	When was the BMP approved? (dd/mm/yyyy)	Please explain why a BMP has not been approved (max 250 words). As part of the crisis council/COVID19 response by the state government, this program of works did not have a business case, or IUL developed.	Does this project have a benefits measurement system or benefits capture plan in place that collects and assesses project benefits (as described in the business case, IUL or BMP) that have been realised or are anticipated in the current phase of the project?
Our Parks for Commuters (statewide)	Yes	23/12/2018		No
Castlemaine water reclamation plant upgrade (Castlemaine)	Yes	16/05/2025		No
Gaulfield Rationalisation Works (metropolitan various)	Yes	20/05/2021		Yes
Chiefs Road Upgrade (metropolitan southeast)	Yes	02/12/2022		Yes
Community hospitals to give patients the best care (statewide)	Yes	01/01/2021		Yes
Coolfire our public housing towers (metropolitan)	No		The budget bid outlines the evaluation strategy, changes to BPP outputs and estimated impact on output performance measures.	Yes

Name of the major project (statewide)	Does this project have any internal reporting processes showing actual progress for forecasts against expected project benefits compared to those described in the business case, ICB or BMR?	Does this project have a process to recalculate any changes to project benefits (ie. schedule in the business case, ICB or BMR) due to the impact of significant material scope changes?	Do you collect, analyse and use lessons learned as a part of continuous improvement?	Provide a self-assessment of how the project is progressing against scope	Please provide the rationale for the rating you have given for scope (max 250 words).	Provide a self-assessment of how the project is progressing against cost	Please provide the rationale for the rating you have given for cost (max 250 words).
Building works stimulus (statewide)	No	No	Yes	Green	Program delivered scope.	Green	Program delivered within the funding envelope.
Our Parks for Communities (statewide)	Yes	Yes	Yes	Green		Green	
Castlemaine water reclamation plant upgrade (Castlemaine)	Yes	Yes	Yes	Green	Project remains within the approval phase. The project however remains on track and within the scope detailed within the Business Case that is undergoing final review/approvals.	Green	Project remains within the approval phase. The project however remains on track and within the overall forecast TEI set out within the Business Case.
Gaulfield Rationalisation Works (metropolitan various)	Yes	Yes	Yes	Green		Green	
Chiefs Road Upgrade (metropolitan southeast)	Yes	Yes	Yes	Green		Green	
Community hospitals to give patients the best care (statewide)	Yes	Yes	Yes	Green		Green	
Cooling our public housing towers (metropolitan)	Yes	Yes	Yes	Green	Program is on track to deliver scope.	Green	Program is on track to deliver within the funding envelope.

Name of the major project (including works stimulus (statewide))	Provide a self-assessment of how the project is progressing against timelines	Please provide the rationale for the rating you have given for timelines (max 250 words). Program delivered within the approved schedule.	Provide a rating of how this project is progressing against benefits.	Please provide the rationale for the rating you have given for benefits (max 250 words). As part of the risk cover(COVID-19) response by the state government, this program of works did not have a business case or AUM developed.	Position of the contact person	Entity of the contact person	Position of the accountable officer (or delegate)	Name of the entity of the accountable officer (or delegate)	Date of restriction (if any) (YYYY)
Building works stimulus (statewide)	Green	Program delivered within the approved schedule.	N/A	As part of the risk cover(COVID-19) response by the state government, this program of works did not have a business case or AUM developed.	Director, Enterprise & Portfolio Governance	Homes Victoria	Chief Executive Officer	Homes Victoria	23/09/2023
Our Parks for Communities (statewide)	Green		Green		AG Deputy Secretary, Network Design & Integration	Department of Transport and Planning	Secretary	Department of Transport and Planning	18/09/2023
Castlemaine water reclamation plant upgrade (Castlemaine)	Green	Project remains within the approvals phase. The project however remains on track and within the overall timelines outlined within the Business Case.	Green	The project has not as yet commenced to a stage where benefits are realised. The project is waiting for final approvals of the Business Case prior to commencing the procurement phase of the project.	Program Director	Coliban Water	Executive Manager - Major Projects	Coliban Water	16/09/2023
Gaulfield Rationalisation Works (metropolitan various)	Green		Green		Chief Operating Officer	VIDA Metro	Coordinator-General, Metro Tunnel Project	VIDA Metro	16/09/2023
Chiefs Road Upgrade (metropolitan southeast)	Green		Green		Executive Director, Corporate and Project Controls	Victorian Infrastructure Delivery Authority	Chief Executive Officer, VIDA Roads	Victorian Infrastructure Delivery Authority	17/09/2023
Community hospitals to give patients the best care (statewide)	Amber	Current forecast for Point Cook site is April 2027 (4 months past BPA date) following delay to site commencement due to extensive cultural heritage salvage works. The project team is seeking efficiencies to bring this date forward.	Green		Senior Executive Director, Health Capital Program	VIDA Health	Chief Executive Officer	VIDA Health	15/09/2023
Coolfire our public housing towers (metropolitan)	Green	Program is on track to deliver within the approved schedule.	Green	Program is on track to deliver against the benefits.	Director, Enterprise & Portfolio Governance	Homes Victoria	Chief Executive Officer	Homes Victoria	25/09/2023

Name of the major project	Surveyed in Major Projects Performance Reporting 2024 (MPPR 2024)?	Year the project first appeared in MPPR	Approved total estimated investment (TEI) as per MPPR 2024-26, or Budget Allocation, as reported by entity	MPPR 2024 TEI	Original TEI	Actual expenditure to date as per MPPR 2024-26	Estimated completion date as per MPPR 2024-26	Actual expenditure to date as per MPPR 2024-26	Original estimated completion date	Project status as per MPPR 2024-26	Project status as per MPPR 2024-26	Notes
Widening Corridor (various metropolitan areas)	Yes	2021	256,344,000	2,750,000,000	276,500,000	1,565,544,000	Q2 2025-2026	Q2 2025-2026	Q2 2025-2026	Completed	Completed	The TEI has decreased by \$18.376 million due to reappropriation of cost savings to the Metro Tunnel (metropolitan various).
Eastern Freeway Upgrade (Springvale to Hoddle)	Yes	2024	5,708,993,000	57,089,900,000	5,708,993,000	1,444,019,455	Q2 2028-2029	Q2 2028-2029	Q2 2028-2029	Existing	Existing	The Commonwealth Government is contributing \$5 billion to the North East Link program. The estimated expenditure will be reported as procurement process and commercial arrangements are finalised.
E-Glass Tram Infrastructure Program (metropolitan various)	Yes	2020	789,106,000	78,910,600,000	741,294,000	608,787,559	Q4 2027-2028	Q4 2027-2028	Q4 2025-2026	Existing	Existing	
Emergency Department Expansion Program - Casey Hospital and Werribee Mercy Hospital (Casey) (Werribee)	Yes	2022	279,921,000	27,992,100,000	236,400,000	34,060,000	Q4 2026-2027	Q4 2026-2027	Q4 2026-2027	Existing	Existing	
Fishermans Bend Innovation Precinct at the former General Motors Holden Site - Stage 1 (Melbourne)	Yes	2021	197,743,000	17,944,800,000	179,443,000	193,752,708	Q4 2025-2026	Q4 2025-2026	Q4 2023-2024	Existing	Existing	The TEI has increased by \$18.300 million due to additional remediation work. The estimated completion date has been revised to quarter 4 2025-26 in line with a revised project schedule.
Forensic Mental Health Expansion Project Stage 1 and 2 (Fairfield)	Yes	2021	462,457,000	46,245,700,000	462,457,000	373,390,000	Q4 2025-2026	Q4 2025-2026	Q4 2024-2025	Existing	Existing	The main works will be completed by quarter 1 2025-26, with the estimated completion date revised to quarter 4 2025-26 due to decontamination, refurbishment works and in line with a revised project schedule for the multi-deck car park.
High Capacity Metro Trains (metropolitan various)	Yes	2015	2,262,256,000	226,225,600,000	2,176,000,000	2,246,255,000	Q2 2025-2026	Q2 2025-2026	Q1 2023-2024	Existing	Existing	The TEI has decreased by \$250 million which has been reappropriated to East Pakenham Sub Station (Byons Road) initiative. The estimated completion date has been revised to quarter 2 2025-26 due to the staging of complex signalling infrastructure works across major projects.
High-rise Redevelopment Program (metropolitan)	Yes	2024	856,684,000	43,619,700,000	436,197,000	1,500,000				Existing	Existing	The project name has changed from 'Public Housing Revitalisation Program' when it was published in the 2024-25 Budget. The TEI has increased by \$400.487 million due to the increased scope of works for redevelopment of towers at Mulkern Road, South Yarra and High Street, Richmond as well as walk-ups at the Richmond Estate announced in September 2024.
Hobsons Bay Main Yarra crossing duplication (Spotwood)	Yes	2022	181,287,000	20,629,000,000	138,165,000	1,651,153,411	Q2 2026-2027	Q3 2024-2025	Q1 2024-2025	Existing	Existing	The estimated completion date has been revised to quarter 2 2026-27 to align with a revised project schedule.
Homes Victoria Ground Lease Model Project 11 (metropolitan)	Yes	2023	517,422,000	51,742,200,000	263,667,000	433,858,000	Q2 2026-2027	Q2 2026-2027	Q3 2023-2024	Existing	Existing	This project is being delivered as an availability PPP under a Ground Lease Model. The TEI includes project development, demolition, procurement costs, capital contribution, and construction costs being funded by Building Communities.

Name of the major project	Other names this project is known by	Is this project High Value High Risk (HVHR)	Main sector of this project	Project or sub-package	Project description (max 250 words)
Widening Corridor (Metropolitan various)		No	Transport	Project/Program	Working to provide critical infrastructure upgrades and modifications along the Dandenong Corridor to support the transition to high capacity signalling operations and the deployment of new Metro Trains by 2025. Work includes the widening of the corridor and the new Metro Tunnel. Track rationalisation works at Dandenong will also improve reliability and remove speed restrictions through the precinct.
Eastern Freeway Upgrade (Springvale to Heidelberg)	North East Link (State and Freeway Packages) (Springvale to Heidelberg); North East Link (State and Freeway Packages) (Glenborough)	Yes	Transport	Project/Program	To be delivered in conjunction with the North East Link - Primary Package (Tunnels), the project involves a major upgrade to the Eastern Freeway, including more than 45 kilometres of new lanes, a dedicated busway, a state-of-the-art lane management system that will help deliver 11-minute travel time savings along the freeway, 5 kilometres of new walking and cycling paths, a rebuilt Koonung Creek Reserve and an upgraded Park and Ride at Duncaster.
E-Class Tram Infrastructure Program (metropolitan various)	Tram Procurement and Supporting Infrastructure E-Class Tram Fleet Procurement - Stages 1, 2 and 3	Yes	Transport	Project/Program	Infrastructure program to deliver tram stop, terminus, depot and station upgrades, as well as several new substations.
Emergency Departments Expansion Program - Casey Hospital and Werribee Mercy Hospital (Casey) (Werribee)		Yes	Health and human services	Project/Program	To expand and/or reconfigure existing emergency departments which have been identified as having the greatest need for improvement in the provision of dedicated space and services for paediatric patients attending their emergency departments at five identified health service campus sites across Victoria. The program seeks to address the significant demand for emergency services across metropolitan Melbourne catchments identified by the Department of Health as priority projects to address the capacity crisis in adult emergency departments.
Fishermans Bend Innovation Precinct at the former General Motors Holden Site - Stage 1 (Melbourne); General Motors Holden Site (Melbourne)		No	Transport	Project/Program	In May 2021, the Victorian Government announced a \$179.4 million funding package to kick-start the Fishermans Bend Innovation Precinct. The investment will fund a major transformation and renewal of the former General Motors Holden site at Fishermans Bend by 2026, creating an investment-ready, world-class, advanced manufacturing, engineering and design precinct. The Innovation Precinct will ensure Victoria remains a powerhouse in manufacturing and support thousands of high value jobs in defence, aerospace, clean energy and transport sectors. The Victorian Government has a clear endorsed vision for the Innovation Precinct as 'an internationally renowned centre of innovation in advanced manufacturing, engineering and design'.
Forensic Mental Health Expansion Project Stage 1 and 2 (Fairfield)	Expanding and improving bed-based forensic mental health services: Thomas Embling Hospital (Fairfield)	Yes	Health and human services	Project/Program	Thomas Embling Hospital Redevelopment Stage 1, delivering 82 new additional beds, new secure entry building, campsite and supporting infrastructure. Stage 2 of the Redevelopment is to deliver a new entry complex and new workshop, horticulture and maintenance building.
High Capacity Metro Trains (Metropolitan various)	High Capacity Metro Trains;	Yes	Transport	Project/Program	The Victorian Government entered into the HCMT Project agreement as part of a \$2.3 billion investment comprising of: - 65 HCMT Sets - Delivered November 2023; - Depot Facility at Paschenham East - Delivered June 2020; - 1000 High Capacity Metro Trains - Delivered September 2025; and - 3044 Trains - Delivered October 2024 and 2025. A further investment of \$122 million was committed in 2021 to deliver 5 new trains to service the Melbourne Airport Rail Link, bringing the total High Capacity Metro Train fleet to 70 (separate initiatives). Delivery of the additional 5 sets was completed in June 2024. The project is a public-private partnership between the Victorian Government and Evolution Rail.
High-rise Redevelopment Program (metropolitan)	Public Housing Revitalisation Program (metropolitan) - please see footnote above.	Yes	Health and human services	Project/Program	As part of the Housing Statement released on 30 September 2023, the Government announced Australia's largest ever urban renewal housing program, retiring and redeveloping all of Melbourne's 44 ageing high-rise public housing estates by 2051. Starting with towers in Flemington, North Melbourne and Carlton, a program of works will progressively retire each tower and redevelop each of the sites. Once redeveloped, residents will move into homes that meet modern building standards, while increasing the number of social homes across the sites by 10 per cent and boosting the number of affordable and market homes. This will increase the number of people living across the 44 tower sites from ~10,000 to an anticipated ~30,000. Indicated funding relates to early works and further planning activities underway.
Hobsons Bay Main Yarra crossing duplication (Spotwood)		No	Water	Project/Program	The Hobsons Bay Main Sewer is a critical part of Melbourne's sewer network, transferring around 30 percent of Melbourne's wastewater to the Western Treatment Plant. The existing sewer was first constructed in the 1960s, it is now reaching the end of its service life and requires rehabilitation.
Homes Victoria Ground Lease Model Project 1 (metropolitan)	Program originally formed part of Public Housing Renewal Program Package 1 and transitioned into Ground Lease Model 1.	Yes	Health and human services	Project/Program	Homes Victoria has partnered with the community housing and private sectors to deliver 1,370 new homes across Flemington, Bglethorn and Prahran. Public land will be leased to the not-for-profit project consortium, Building Communities, who will finance, design, construct and manage the sites for 40 years, before handing all homes back to Homes Victoria. At the end of the lease, the land and all 1,370 homes will return to Homes Victoria to manage. The project aims to increase the supply of social, affordable and market rental housing and transform each site to be environmentally and socially responsive. This includes fostering unified communities, including the delivery of community infrastructure, public realm spaces and services that facilitate and encourage community interaction and integration to create diverse vibrant neighbourhoods.

Name of the major project	Region type	Local Authority	State funding	Australian Government funding	Other funding (private/philanthropic/charity)	Responsible entity	Delivery entity	Number of government or minister approved scope changes throughout the life of the project	MPPR 2024 value	Has a change in scope impacted the project's FY since the last survey (attribution date)?	Describe the scope changes that affected the FY FY	Has a change in scope impacted the project's completion date since the last survey (attribution date)?	Describe the scope changes that affected the completion date
Widening Corridor (Metropolitan various)	Metropolitan	Glenn Eira   Greater Dandenong   Kingston   Melbourne   Monash   Stonnington   Yarra City	256,547,000	0	0	0 Victorian Rail Track (V/Track)	Victorian Infrastructure Delivery Authority	0	0	0 No		No	
Eastern Freeway Upgrade (Springvale to Hoddle)	Metropolitan	Banyule   Boroondara   Manningham   Melbourne   Whitehorse   Yarra City	3,803,901,173	1,506,091,827	0	0 Department of Transport and Planning	Victorian Infrastructure Delivery Authority	0	0	0 No		No	
E-Gates Tram Infrastructure Program (metropolitan various)	Metropolitan	Bayside   Boroondara   Darebin   Glen Eira   Melbourne   Merri-bek   Port Phillip   Stonnington   Yarra City	789,106,000	0	0	0 Victorian Rail Track (V/Track)	Department of Transport and Planning	1	1	1 No		No	
Emergency Departments Expansion Program – Casey Hospital and Werribee Mercy Hospital (Casey) (Werribee)	Metropolitan	Casey   Wyndham	269,921,000	10,000,000	0	0 Department of Health	Victorian Infrastructure Delivery Authority	0	0	0 No		No	
Fisherlands Bend Innovation Precinct at the former General Motors Holden Site – Stage 1 (Melbourne)	Metropolitan	Melbourne	197,743,000	0	0	0 Department of Transport and Planning	Department of Transport and Planning	1	1	1 No		No	
Forensic Mental Health Expansion Project Stage 1 and 2 (Fairfield)	Metropolitan	Yarra City	462,457,000	0	0	0 Department of Health	Victorian Infrastructure Delivery Authority	1	1	1 No		No	
High Capacity Metro Trains (Metropolitan various)	Metropolitan	Brimbank   Cardinia   Casey   Frankston   Glen Eira   Greater Dandenong   Hume   Kingston   Maribyrnong   Melbourne   Melton   Moonee Ponds   Port Phillip   Stonnington   Yarra City	2,282,255,000	0	0	0 Victorian Rail Track (V/Track)	Department of Transport and Planning	1	0	0 No		No	
High-rise Redevelopment Program (Metropolitan)	Metropolitan	Melbourne	856,681,000	0	0	0 Homes Victoria	Homes Victoria	2	0	0 Yes	The overall program scope is for the redevelopment of 44 towers, however the requests to change scope align to the funding proposals for specific tower sites. The additional funding granted in FY26 is for the approval to commence the redevelopment of towers at Malvern Road, South Yarra and Highett St. Richmond as well as workup at the Richmond Estate.	No	
Hobsons Bay Main Yarra crossing duplication (Spotwood)	Metropolitan	Hobsons Bay	0	0	181,287,000	Melbourne Water Corporation	Melbourne Water Corporation	0	0	0 No		No	
Homes Victoria Ground Lease Model Project 11 (metropolitan)	Metropolitan	Bayside   Moonee Valley   Port Phillip				Homes Victoria	Homes Victoria	1	1	1 No		No	

Name of the major project	What stage is this project currently in	MPPI 2024 project stage	Completed Gate 1: Concept and feasibility	Gate 1: date of approval (dd/mm/yyyy)	Completed Gate 2: Business case	Gate 2: date of approval (dd/mm/yyyy)	Completed Gate 3: Business for market	Gate 3: date of approval (dd/mm/yyyy)	Completed Gate 4: Tender decision	Gate 4: date of approval (dd/mm/yyyy)	Completed Gate 5: Business for service	Gate 5: date of approval (dd/mm/yyyy)	Completed Gate 6: Benefit analysis	Gate 6: date of approval (dd/mm/yyyy)	Following the completion of this project, has it been reviewed or evaluated to assess whether its anticipated benefits have been achieved?
Landmark Corridor (metropolitan various)	Practical completion	In delivery/under construction	No		No		No		No		No		No		No
Eastern Freeway Upgrade (Springvale to Hoddle)	In delivery/under construction	In delivery/under construction	Yes	15/12/2017	Yes	15/12/2017	Yes	17/09/2023	Yes	14/09/2025	No		No		
E-Gibus Tram Infrastructure Program (metropolitan various)	In delivery/under construction	In delivery/under construction	No		No		No		No		No		No		
Emergency Department Expansion Program – Casey Hospital and Werribee Mercy Hospital (Casey) (Werribee)	In delivery/under construction	Procurement process	No		No		No		No		No		No		
Fitzhums Bend Innovation Precinct at the former General Motors Holden Site – Stage 1 (Melbourne)	In delivery/under construction	In delivery/under construction	No		No		No		No		No		No		
Forensic Mental Health Expansion Project Stage 3 and 2 (Fairfield)	In delivery/under construction	In delivery/under construction	Yes	15/01/2021	Yes	15/01/2021	Yes	16/12/2021	Yes	01/07/2022	No		No		
High Capacity Metro Trains (Metropolitan various)	In delivery/under construction	In delivery/under construction	Yes	04/06/2015	Yes	04/06/2015	Yes	15/10/2015	Yes	15/10/2015	No		No		
High-rise Redevelopment Program (metropolitan)	In delivery/under construction	Business case development	Yes	03/06/2024	Yes	03/06/2024	No		No		No		No		
Hobsons Bay Main Yarra crossing duplication (Spotwood)	In delivery/under construction	In delivery/under construction													
Homes Victoria Ground lease Model Project 11 (metropolitan)	In delivery/under construction	In delivery/under construction	No		Yes	15/02/2017	Yes	11/09/2017	Yes	01/11/2021	Yes	31/08/2023	Yes	06/01/2025	

Name of the major project	How many DTF Project Assurance Reviews (PARs) have been conducted for this project?	Most recent (date) completion date for a business case? (dd/mm/yyyy)	Does this project have a business case? (Yes/No)	When was the business case approved (dd/mm/yyyy)	Please explain why a business case has not been approved (max 250 words).	Has an Investment Logic Map (ILM) been approved for this project?	When was the ILM approved? (dd/mm/yyyy)	Please explain why an ILM has not been approved (max 250 words).
Ballarat to Geelong Corridor (metropolitan various)	None		Yes	24/11/2020		Yes	24/11/2020	
Eastern Freeway Upgrade (Springvale to Hoddle)	None		Yes	01/10/2018		Yes	01/10/2018	
E-Gibus Tram Infrastructure Program (metropolitan various)	3	08/08/2023	Yes	05/05/2015		Yes	18/07/2014	
Emergency Departments Expansion Program – Casey Hospital and Werribee Mercy Hospital (Casey) (Werribee)	None		Yes	30/01/2022		Yes	30/01/2022	
Fishermans Bend Innovation Precinct at the former General Motors Holden Site – Stage 1 (Melbourne)	None		Yes	17/06/2021		No		The FBIP Project has a Benefits Management Plan, Strategic Value Creation and Capture Report, and a detailed Implementation Plan (Business Case) - these documents cover the material that would be required as part of the Investment Logic Map.
Forensic Mental Health Expansion Project Stage 1 and 2 (Fairfield)	1	13/09/2024	Yes	01/09/2021		Yes	01/03/2021	
High Capacity Metro Trains (metropolitan various)	2	01/03/2021	Yes	01/02/2016		Yes	01/02/2016	
High Rise Redevelopment Program (metropolitan)	None		Yes	26/08/2024		Yes	26/08/2024	
Hobsons Bay Main Yarra crossing duplication (Spotwood)	None		Yes	30/06/2020		Yes	12/08/2019	
Homes Victoria Ground Lease Model Project 11 (metropolitan)	None		No		Expenditure Review Committee of Cabinet approval was received in June 2019 to further explore the Ground Lease Model. In November 2019, a Financial Analysis submission was submitted to government to support the ground lease approach using the Partnerships Victoria framework outlining the project objectives to be achieved. A Gate 3 review was undertaken in June 2020 prior to the Stage 2 RFP, and approval to proceed was ultimately granted as part of the Big Housing Build stimulus.	Yes	01/05/2018	

Name of the major project	Has a Benefits Management Plan (BMP) been approved for this project?	When was the BMP approved? (dd/mm/yyyy)	Please explain why a BMP has not been approved (max 250 words).	Does this project have a benefits measurement system or benefits capture plan in place that collects and assesses project benefits (as described in the Business case, IUP or BMP) that have been realised or are anticipated in the current phase of the project?
Sandringham Corridor (metropolitan various)	Yes	24/11/2020		Yes
Eastern Freeway Upgrade (Springvale to Hoddle)	Yes	01/10/2018		Yes
E-Gates Tram Infrastructure Program (metropolitan various)	Yes	18/07/2014		Yes
Emergency Departments Expansion Program – Casey Hospital and Werribee Mercy Hospital (Casey) (Werribee)	Yes	30/01/2022		Yes
Fishermans Bend Innovation Precinct at the former General Motors Holden Site – Stage 1 (Melbourne)	Yes	17/06/2021		Yes
Forensic Mental Health Expansion Project Stage 1 and 2 (Fairfield)	Yes	01/03/2021		Yes
High Capacity Metro Trains (metropolitan various)	Yes	01/02/2016		Yes
High-Use Redevelopment Program (metropolitan)	Yes	26/08/2024		Yes
Hebbon's Bay Main Yarra crossing duplication (Spotswood)	Yes	17/06/2019		Yes
Homes Victoria Ground Lease Model Project 11 (metropolitan)	Yes	01/06/2018		Yes

Name of the major project	Does this project have any internal reporting processes showing actual progress for forecasted against expected project benefits compared to those included in the business case, LUM or BIM?	Does this project have a process to recalculate any changes to project benefits (as described in the business case, LUM or BIM) due to the impact of significant material scope changes?	Do you collect, analyse and use lessons learned as a part of continuous improvement?	Provide a self-assessment of how the project is progressing against scope	Provide a self-assessment of how the project is progressing against cost	Please provide the rationale for the rating you have given for cost (max 250 words).
Anderson's Bay Crossing Corridor (metropolitan various)	Yes	Yes	Yes	Green	Green	
Eastern Freeway Upgrade (Springvale to Hoddle)	No	Yes	Yes	Green	Green	
E-Gates Tram Infrastructure Program (metropolitan various)	Yes	Yes	Yes	Green	Green	
Emergency Departments Expansion Program – Casey Hospital and Werribee Mercy Hospital (Casey) (Werribee)	Yes	Yes	Yes	Green	Green	
Fishermans Bend Innovation Precinct at the former General Motors Holden Site – Stage 1 (Melbourne)	Yes	Yes	Yes	Green	Green	
Forensic Mental Health Expansion Project Stage 1 and 2 (Fairfield)	Yes	Yes	Yes	Green	Green	
High Capacity Metro Trains (metropolitan various)	Yes	Yes	Yes	Green	Green	
High-use Redevelopment Program (metropolitan)	Yes	Yes	Yes	Green	Green	Program is on track to deliver within the funding envelope.
Hobsons Bay Main Yarra crossing duplication (Spotwood)	Yes	Yes	Yes	Green	Green	
Homes Victoria Ground Lease Model Project 11 (metropolitan)	Yes	Yes	Yes	Green	Green	Program is on track to deliver within the funding envelope.

Name of the major project	Provide a self-assessment of how the project is progressing against timelines	Provide a rating of how this project is progressing against benefits	Please provide the rationale for the rating you have given for benefits (max 250 words)	Position of the contact person	Entity of the contact person	Position of the accountable officer (or delegate)	Name of the entity of the accountable officer (or delegate)	Date of latest update (or expiry of contract)
Widening Corbin (metropolitan various)	Green	Green		Chief Operating Officer	VIDA Metro	Coordinator-General, Metro Tunnel Project	VIDA Metro	18/09/2025
Eastern Freeway Upgrade (Springvale to Hoddle)	Green	Amber	Following the recent award of the final freeways packages, the current BMP will be updated to reflect current scope of the project.	Executive Director, Corporate and Project Controls	Victorian Infrastructure Delivery Authority	Chief Executive Officer, VIDA Roads Authority	Victorian Infrastructure Delivery Authority	17/09/2025
E-Glass Tram Infrastructure Program (metropolitan various)	Green	Green		Head of Transport Services	Department of Transport and Planning	Secretary	Department of Transport and Planning	18/09/2025
Emergency Department Expansion Program – Casey Hospital and Werribee Mercy Hospital (Casey) (Werribee)	Green	Green		Senior Executive Directors	VIDA Health	Chief Executive Officer	VIDA Health	15/09/2025
Fitzhums Bend Innovation Precinct at the former General Motors Holden Site – Stage 1 (Melbourne)	Green	Green		Deputy Secretary, Housing, Building & Land Delivery	Department of Transport and Planning	Secretary	Department of Transport and Planning	18/09/2025
Forensic Mental Health Expansion Project Stage 1 and 2 (Fairfield)	Red	Green	Delays have arisen with the critical path for the multi-lect car park pending planning approval. Mitigation options are being explored.	Senior Executive Director - High Value High Risk Program	VIDA Health	Chief Executive Officer	VIDA Health	15/09/2025
High Capacity Metro Trains (metropolitan various)	Green	Green		Acting Deputy Secretary, Network Design & Integration	Department of Transport and Planning	Secretary	Department of Transport and Planning	18/09/2025
High-rise Redevelopment Program (metropolitan)	Green	Green	Program is on track to deliver within the approved schedule.	Director, Enterprise & Portfolio Governance	Homes Victoria	Chief Executive Officer	Homes Victoria	25/09/2025
Hobsons Bay Main Yarra crossing duplication (Spotwood)	Red	Green	Commencement of the project was delayed due to an extended contract negotiation period following project approval.	Senior Manager Reporting & Insights Capital Program Management Office	Melbourne Water	Head of Capital Program Management Office Capital Program Management Office	Melbourne Water	17/09/2025
Homes Victoria Ground Lease Model Project 11 (metropolitan)	Green	Green	Program is on track to deliver within the approved schedule.	Director, Enterprise & Portfolio Governance	Homes Victoria	Chief Executive Officer	Homes Victoria	25/09/2025

Name of the major project	Surveyed in Major Projects Performance Reporting 2024 (MPPR 2024)?	Year the project first appeared in MPPR	Approved total estimated investment (TEI) as per MPPR 2022-26, or Budget Allocation, as allocated by entity	MPPR 2024 TEI	Original TEI	Actual expenditure to date as per MPPR 2022-26	Estimated completion date as per MPPR 2022-26	Actual expenditure to date as per MPPR 2024, estimated completion date as per MPPR 2024	Original estimated completion date	Project status as per MPPR 2022-26	Fundments from MPPR 2022-26
Melbourne Airport Ground Lease (Metropolitan)	Yes	2023	686,044,000	686,044,000	239,802,000	331,676,000	Q2 2026-2027	Q2 2026-2027		Existing	This project is being delivered as an availability PPP under a Ground Lease Model. The TEI includes the project construction, procurement costs, capital contribution, and construction costs being funded by Building Communities.
Hoytham Renewable Energy Park	No	2025	363,925,000			1109,200,000	Q2 2027-2028			New	
Housing Support Program - Priority Works (Statewide)	No	2025	101,096,000			15,950,000	Q1 2026-2027			New	The TEI is funded by \$101,096 million of Commonwealth Government funding.
Ken Road Rail Overpass (Werribee)	Yes	2021	108,974,000	1,108,800,000	103,600,000	86,103,078	Q2 2025-2026	Q2 2025-2026	Q2 2025-2026	Existing	The TEI has decreased by \$1,914 million due to budgeted amounts being reclassified as operating instead of capital expenditure, in line with accounting standards. The TEI includes \$56,900 million of Commonwealth Government funding.
Kananook Train Maintenance Facility Stage 2 (metropolitan)	Yes	2023	364,834,000	3,659,800,000	365,500,000	277,310,000	Q1 2025-2026	Q1 2025-2026	Q4 2025-2026	Existing	The TEI has decreased by \$9,265 million due to budgeted amounts being reclassified as operating instead of capital expenditure, in line with accounting standards.
M80 Ring Road upgrade (metropolitan north and west)	Yes	2017	552,074,000	6,588,000,000	673,077,000	510,434,854	Q3 2024-2025	Q3 2024-2025	Q3 2020-2021	Completed	The TEI has decreased by \$90,630 million due to scope and timing for M80 Capacity Improvements - Prince Freeway to Western Freeway components. The TEI has decreased by \$14,100 million due to budgeted amounts being reclassified as operating instead of capital, in line with accounting standards. The TEI includes \$349,130 million of Commonwealth Government funding.
Melbourne Airport Rail (metropolitan various)	Yes	2019	TBC		680,680,000	927,748,000				Existing	The State and Commonwealth governments have committed \$5,000 billion each to the project in March 2025. A Memorandum of Understanding was agreed between the State, Commonwealth and Australia Pacific Airports (Melbourne), committing all parties to work towards recommencing the project and develop a path to construction. The TEI, future estimated cash flows, and the estimated completion date for the project will be disclosed once project details are finalised. In March 2025, the State and Commonwealth governments jointly committed to deliver the Sunshine Station Superhub as a first step towards a rail line to Melbourne Airport and a future electrified Melton Line. To progress Sunshine Station Superhub the Commonwealth has committed an additional \$2 billion and the State Government has brought forward \$2 billion.
Melbourne Arts Precinct Transformation (Melbourne)	Yes	2020	1,574,389,000	15,748,800,000	1,409,534,000	443,254,000	Q2 2028-2029	Q2 2028-2029	Q2 2028-2029	Existing	The project name has changed from 'Melbourne Arts Precinct Transformation Phase One (Melbourne)' when it was published in the 2024-25 Budget.
Melton Line upgrade (Statewide)	Yes	2023	641,000,000	6,410,000,000	641,000,000	36,080,000	Q1 2028-2029	Q4 2028-2029	Q4 2028-2029	Existing	The TEI includes \$325,000 million of Commonwealth Government funding. This initiative is part of Labor's Financial Statement 2022.

Name of the major project Melbourne Victoria Ground Lease Melbourne Project 2 (metropolitan)	Other names this project is known by	Is this project High Value High Risk (HVHR)	Main sector of this project	Project or sub-package	Project description (max 250 words)
Herscham Renewable Energy Park		No	Energy	Project/Program	Construction of a 118.5MW Solar Farm and 100MW 2 Hour Battery Energy Storage System and related grid connection assets.
Housing Support Program – Priority Works (Statewide)		No	Health and human services	Project/Program	The Victorian Government was pleased to accept the Commonwealth's offer of \$248.8 million under the Housing Support Program - Priority Works Stream. This will support the delivery of critical enabling works to unlock sites for housing and support the direct delivery of social housing in Victoria. Homes Victoria is responsible for delivering \$102.2m of enabling and social homes which contribute to the overall Housing Support Program - Priority Works program.
Iron Road Rail Overpass (Werribee)	None	No	Transport	Project/Program	The project will include construction of a road overpass bridge across the Melbourne-Geelong Railway line, extending the road south towards Browns Road and connecting with a section of Iron Road to be constructed by Wyndham City Council. The Iron Road Rail Overpass project includes construction of a road overpass bridge across the Melbourne-Geelong Railway line. The project scope includes opportunities for active transport, including a walking and cycling path as well as dedicated on road bike lanes in both directions.
Kananook Train Maintenance Facility Stage 2 (metropolitan)	No other name	Yes	Transport	Project/Program	Train Maintenance Facility to provide sufficient capacity for planned and reactive maintenance on the Frankston Line.
M80 Ring Road upgrade (metropolitan north and west)		Yes	Transport	Project/Program	The M80 Upgrade will widen the freeway, widen on and off ramps and install a new freeway management system along 38km of road from Laverton North to Greensborough.
Melbourne Airport Rail (metropolitan various)	Suburban Rail Loop - Airport (St. Airport); Melbourne Airport Rail (MAR); Melbourne Airport Rail Line (MARL)	Yes	Transport	Project/Program	Melbourne Airport Rail is a transformational public transport project connecting Melbourne Airport to Victoria's regional and metropolitan train network for the first time. For all passengers, Melbourne Airport Rail will provide: - Access to the entire public transport network including trains on the Geelong, Ballarat, Bendigo and Gippsland lines with a single interchange   Direct access to Melbourne Airport from 30 stations without the need to change trains, for passengers travelling from the CBD and the booming south eastern suburbs   A new premium station at Melbourne Airport with 10-minute services   Seamless travel to the heart of Melbourne's CBD in around 30 minutes   Direct access to key sites including Melbourne University, the Parkville medical precinct and the St. Kilda Road business precinct.
Melbourne Arts Precinct Transformation (Melbourne)	Melbourne Arts Precinct Transformation Phase One (Melbourne).	Yes	Culture, sport and community	Project/Program	Melbourne Arts Precinct Transformation will create a globally significant creative and cultural destination. The city-defining project will deliver The Fox NGV Contemporary - a new gallery dedicated to contemporary art and design - the largest gallery of its kind in Australia. For the first time since it opened in 1984, Arts Centre Melbourne's Theatres Building will undergo significant upgrades including to the Heritage State Theatre. These works will provide for new state-of-the-art amenities backstage, improved access and comfort for audiences, as well as new and upgraded food and beverage options. A new 18,000 square metre urban garden, Laak Boomdip, will connect Arts Centre Melbourne's Hamer Hall and Theatres Building. NSV International and The Fox NGV Contemporary, creating a pedestrian gateway through to Southbank. Shared services across the area will provide significant efficiencies, and support the seamless and sustainable operations of the precinct and its venues.
Melton Line upgrade (Statewide)		Yes	Transport	Project/Program	Upgrade to enable nine-car Vocity trains to operate on the Melton Line

Name of the major project - includes a report around lease subject 2 (metropolitan)	Region type	LEA location	State funding	Australian Government funding	Other funding (private/philanthropic/fund raiser fees)	Responsible entity	Delivery entity	Number of government or minister approved scope changes throughout the life of the project	MPFR 2024 value	Has a change in scope impacted the project's FCI since the last survey assessment date?	Describe the scope changes that affected the FCI	Has a change in scope impacted the project's completion date since the last survey assessment date?	Describe the scope changes that affected the completion date
Hersham Renewable Energy Park	Regional	Horsham   Baydale (Port Phillip) Stonnington	363,525,000	0	0	Homes Victoria	Homes Victoria	0	0	0/No		No	
Housing Support Program - Priority Works (statewide)	Statewide	Banyule   Bayside   Benalla   Boroondara   Casey   Coburg   Cranley   Dandenong   Frankston   Geelong   Greater Geelong   Greater Melbourne   Hume   Latrobe   Macedon   Mansfield   Monash   Mornington Peninsula   Phillip   Warragamba   Wodonga   Wyndham   Yarra City   Yarra Ranges	0	101,099,000	0	Homes Victoria	Homes Victoria	0	0	0/No			
Ken Road Rail Overpass (Werribee)	Metropolitan	Wyndham	52,074,000	56,900,000	0	Department of Transport and Planning	Victorian Infrastructure Delivery Authority	0	0	0/No		No	
Kanook Train Maintenance Facility Stage 2 (metropolitan)	Metropolitan	Frankston	364,834,000	0	0	Victorian Rail Track (V/Track)	Victorian Infrastructure Delivery Authority	0	0	0/No		No	
M80 Ring Road upgrade (metropolitan north and west)	Metropolitan	Brimbank   Hume   Illawarra   Whittlesea   Wyndham	202,944,000	349,130,000	0	Department of Transport and Planning	Victorian Infrastructure Delivery Authority	0	0	0/No		No	
Melbourne Airport Rail (metropolitan various)	Metropolitan	Hume	TBC	5,000,000,000	0	Victorian Rail Track (V/Track)	Victorian Infrastructure Delivery Authority	1	1	0/Yes	Revised Sunshine Station detailed in the Melbourne Airport Rail Business Case Supplement. This scope change is known as the Sunshine Superhub Project and includes an additional platform at Sunshine station, additional rail bridges, and upgrades to passenger and freight lines.	No	
Melbourne Arts Precinct Transformation (Melbourne)	Metropolitan	Melbourne	1,336,989,000	TBC	237,400,000	Melbourne Arts Precinct Corporation	Development Victoria	1	1	1/No		No	
Melton line upgrade (statewide)	Statewide	Melton	316,000,000	325,000,000	0	Victorian Rail Track (V/Track)	Victorian Infrastructure Delivery Authority	0	0	0/No		No	



Name of the major project	How many DTF Project Assurance Reviews (PARs) have been conducted for this project?	Most recent PAR completion date (dd/mm/yyyy)	Does this project have a business case?	When was the business case approved (dd/mm/yyyy)	Please explain why a business case has not been approved (max 250 words)	Has an Investment Logic Map (ILM) been approved for this project?	When was the ILM approved (dd/mm/yyyy)	Please explain why an ILM has not been approved (max 250 words)
Melbourne Airport Ground Lease (Metropolitan)	None		Yes	01/08/2022		Yes	23/08/2021	
Hersham Renewable Energy Park	None		Yes	02/09/2024		No		A separate Investment Logic Map was not prepared. The SEC Strategic Plan provides the clear rationale for SEC investments in renewable projects, and the HREP Investment Case was made with reference back to SEC's strategy and investment objectives.
Housing Support Program - Priority Works (Statewide)	None		Yes	31/10/2024		Yes	31/10/2024	
Ken Road Ball Overpass (Werribee)	None		Yes	01/10/2022		Yes	01/10/2022	
Kananook Train Maintenance Facility Stage 2 (metropolitan)	1	03/04/2023	No		This project is funded through a Funding Submission 'More Trains for Frankston' which forms a wider enhancement project under the Metro Tunnel Business Case.	No		This project is funded through a Funding Submission 'More Trains for Frankston' which forms a wider enhancement project under the Metro Tunnel Business Case.
M80 Ring Road upgrade (metropolitan north and west)	None		Yes	01/05/2017		Yes	01/05/2017	
Melbourne Airport Rail (metropolitan various)	1		Yes	03/08/2022	Business Case approved out of cycle	Yes	03/08/2022	Business Case including ILM approved out of cycle
Melbourne Arts Precinct Transformation (Melbourne)	1	14/02/2020	Yes	02/11/2020		Yes	02/11/2020	
Melbin Line upgrade (Statewide)	None		Yes	14/10/2024		Yes	14/10/2024	Included in Business case

Name of the major project. (Include a report around lease) (Metropolitan)	Has a Benefits Management Plan (BMP) been approved for this project? Yes	When was the BMP approved? (dd/mm/yyyy) Please explain why a BMP has not been approved (max 250 words).	Does this project have a benefits measurement system or benefits capture plan in place that collects and assesses project benefits (as described in the Business Case, IUP or BMP) that have been realised or are anticipated in the current phase of the project?
Hersham Renewable Energy Park	No	A Benefits Management Plan typically identifies the link between the projects expected benefits and the businesses' strategy, and sets up a framework for ensuring they are delivered. While a specific Benefits Management Plan was not prepared for HREP, the Investment Case identified key benefits in line with SEC's strategy to accelerate the transition, deliver public benefit, and deliver sustainable financial returns. Delivery of these benefits is being overseen by SEC's Asset Delivery team.	No
Housing Support Program - Priority Works (Statewide)	Yes	31/10/2024	Yes
Non Road Rail Overpass (Werribee)	Yes	01/10/2022	Yes
Kananook Train Maintenance Facility Stage 2 (metropolitan)	No	This project is funded through a Funding Submission 'More Trains for Frankston' which forms a wider enhancement project under the Metro Tunnel Business Case.	Yes
M80 Ring Road upgrade (metropolitan north and west)	Yes	01/05/2017	Yes
Melbourne Airport Rail (metropolitan various)	Yes	01/08/2022 Business Case including BMP approved out of cycle	No
Melbourne Arts Precinct Transformation (Melbourne)	Yes	02/11/2020	No
Melton line upgrade (Statewide)	Yes	14/10/2024 included in Business case	Yes

Name of the major project	Does this project have any internal reporting processes showing actual progress for forecasted against expected project benefits compared to those described in the business case, LUM or BMR?	Does this project have a process to recalculate any changes to project benefits (ie described in the business case, LUM or BMR) due to the impact of significant material scope changes?	Do you collect, analyse and use lessons learned as a part of continuous improvement?	Provide a self-assessment of how the project is progressing against scope	Please provide the rationale for the rating you have given for scope (max 250 words).	Provide a self-assessment of how the project is progressing against cost	Please provide the rationale for the rating you have given for cost (max 250 words).
Melbourne Airport Ground Lease (Metropolitan)	Yes	Yes	Yes	Green	Program is on track to deliver scope.	Green	Program is on track to deliver within the funding envelope.
Hersham Renewable Energy Park	Yes	Yes	Yes	Green	The solar farm civil and mechanical structures are largely complete, with the BESS having mobilised in accordance with the project plan. There are no indications the full capacity of the solar farm or BESS will not be delivered. The relevant authorities have approved connection to the grid subject to final commissioning testing in late 2027.	Green	The Project is being delivered within budget.
Housing Support Program - Priority Works (Statewide)	Yes	Yes	Yes	Green	Program is on track to deliver scope.	Green	Program is on track to deliver within the funding envelope.
Non Road Rail Overpass (Werribee)	Yes	Yes	Yes	Green		Green	
Kananook Train Maintenance Facility Stage 2 (Metropolitan)	Yes	Yes	Yes	Green		Green	
M80 Ring Road Upgrade (Metropolitan north and west)	Yes	Yes	Yes	Green		Green	
Melbourne Airport Rail (Metropolitan various)	No	No	Yes		Definition of scope of the above ground Station and terminal interfaces are not yet aligned with Australia Pacific Airport Melbourne. This is in progress following the execution of the MOU signed between the Commonwealth and State governments and APAM in March 2025.		APTE will establish following agreement on scope and timelines for the project currently being negotiated under the MOU signed between the Commonwealth and State governments and APAM.
Melbourne Arts Precinct Transformation (Melbourne)	No	No	Yes	Amber	Rating based on most recent WPPF reporting and Project Dashboards as supplied to PSC/Board monthly.	Amber	Based on the latest cost plans showing estimated minor overrun, high latent conditions risk and a decline in remaining contingency.
Melton Line upgrade (Statewide)	Yes	Yes	Yes	Green		Green	

Name of the major project	Provide a self-assessment of how the project is progressing against timelines	Provide a rating of how this project is progressing against benefits	Please provide the rationale for the rating you have given for benefits (max 250 words)	Position of the contact person	Entity of the contact person	Date of instruction (or expiry if applicable)
Melbourne Airport Lease (Metropolitan)	Green	Green	Program is on track to deliver against the approved schedule.	Director, Enterprise & Portfolio Governance	Homes Victoria	23/09/2025
Hersham Renewable Energy Park	Green	Green	There are no delays in the project schedule.	Manager, Finance	State Electricity Commission	22/09/2025
Housing Support Program - Priority Works (Statewide)	Green	Green	Program is on track to deliver within the approved schedule.	Director, Enterprise & Portfolio Governance	Homes Victoria	25/09/2025
Non Road Rail Overpass (Werribee)	Green	Green		Executive Director, Corporate and Project Controls	Victorian Infrastructure Delivery Authority	17/09/2025
Kananook Train Maintenance Facility Stage 2 (metropolitan)	Green	Green		Senior Manager, Assurance	VIDA Rail	13/10/2025
M80 Ring Road upgrade (metropolitan north and west)	Green	Green		Executive Director, Corporate and Project Controls	Victorian Infrastructure Delivery Authority	17/09/2025
Melbourne Airport Rail (metropolitan various)			Establishment of the timeline for the project is in progress, subject to agreement on scope and the delivery gateway. This is in progress following the execution of the MOU signed between Commonwealth and State governments and APAM in March 2025.	Senior Manager, Assurance	VIDA Rail	13/10/2025
Melbourne Arts Precinct Transformation (Melbourne)	Green	Amber	Benefits Mapping Plan to be updated 24/25 with project partners to reflect expanded/evolving benefits over time	Director Melbourne Arts Precinct Transformation	MAP Co	18/09/2025
Melton line upgrade (Statewide)	Green	Green		Senior Manager, Assurance	VIDA Rail	13/10/2025

Name of the major project (statewide)	Surveyed in Major Projects Performance Reporting 2024 (MPPR 2024)?	Year the project first appeared in MPPR	Approved total estimated investment (TEI) as per MPPR 2022-26, or Budget Allocation, as attended by entity	MPPR2024 TEI	Original TEI	Actual expenditure to date as per MPPR 2022-26	Estimated completion date as per MPPR 2024	Original estimated completion date	Project status as per MPPR 2022-26	Project status as per MPPR 2025-26	Notes
Metro Tunnel (metropolitan various)	Yes	2019	809,118,000	7,940,000	1,253,377,000	665,632,000	Q3 2024-2025	Q4 2024-2025	Existing	Existing	The TEI has increased by \$55,107 million due to funding being reclassified from the Western Plains Corridor to the Metro Tunnel project. The original completion date has been revised to quarter 4 2025-27 in line with a revised project schedule.
Metro Tunnel (metropolitan various)	Yes	2016	247,117,476	2,684,150	241,178,000	40,211,530	ongoing	Q4 2028-2029	Existing	Existing	The TEI has decreased by \$29,388 million, as a result of the digital metering program progressing through 2025-26 with approximately 10 per cent of meters exchanged.
Metro Tunnel (metropolitan various)	Yes	2016	13,480,377,000	128,447,070	10,800,000,000	13,189,000,000	Q2 2025-2026	Q4 2025-2026	Existing	Existing	The TEI has increased by \$837,500 million, due to the additional payment of \$745,000 million agreed between the State and Cross Yarra Partnership under the 2024 settlement agreement. State costs and the repositioning of savings from Dandenong Corridor Readiness Works (metropolitan various) (\$18.476 million), Level Crossing Removal (metropolitan various) (\$10,900 million) and Caulfield Reprorisation Works (\$8.524 million).
Metro Tunnel Readiness 2023-25 (metropolitan)	Yes	2016	403,575,500	3,926,100	389,277,000	252,688,000	Q2 2025-2026	Q2 2025-2026	Existing	Existing	The TEI has increased by \$8,514 million due to budgeted amounts being reclassified as capital instead of operating expenditure, in line with accounting standards.
Micklem Road Upgrade – Stage 1 (Geenvale)	Yes	2021	190,777,000	2,067,700	206,727,000	183,491,510	Q2 2025-2026	Q4 2025-2026	Existing	Existing	The TEI has decreased by \$15,950 million due to \$12,790 million of savings and \$3,159 million due to budgeted amounts being reclassified as operating instead of capital expenditure, in line with accounting standards. The estimated completion date has been revised to quarter 2 2025-26 in line with a revised project schedule. The TEI includes \$109,540 million of Commonwealth Government funding.
Modernisation of Victorian Melbourne Public Sector Residential Aged Care Services Strategic Stage 3 Kingston Project (Cheltenham)	Yes	2021	138,630,000	1,386,000	134,650,000	128,060,000	Q4 2025-2026	Q4 2025-2026	Completed	Completed	
Modernise the Digital Train Radio System (metropolitan)	Yes	2024	179,908,000	17,900,000	179,908,000	5,900,000	Q2 2030-2031	Q2 2030-2031	Existing	Existing	
Monash Medical Centre Redevelopment (Clayton)	Yes	2024	535,000,000	53,500,000	535,000,000	14,980,000	Q4 2028-2029	Q4 2028-2029	Existing	Existing	This initiative is part of Labor's Financial Statement 2022.
More hospital and aged care beds for Melbourne's East (Angliss Hospital Expansion Stage 2) (Upper Ferntree Gully)	Yes	2021	112,000,000	11,200,000	103,420,000	38,330,000	Q4 2026-2027	Q4 2026-2027	Existing	Existing	

Name of the major project (shortened)	Other names this project is known by	Is this project High Value High Risk (HVHR)	Main sector of this project	Project or sub-package	Project description (max 250 words)
Meters (metropolitan various)	Digital Meters	No	Water	Project/Program	The deployment of Digital Water Meters for all South East Water customers over a 6-year period enabling new services for our customers such as customer leak detection and capabilities for our operation teams network leak detection. This will enable SEW to realise savings on bulk water purchases, reduce non-revenue water and deliver efficiencies.
Metro Tunnel (metropolitan various)	Melbourne Metro Tunnel (metro various)	Yes	Transport	Project/Program	The Metro Tunnel Project will free up space in the City Loop to run more trains to and from the suburbs, by taking our busiest train lines through a new tunnel under the city. That means more trains, more often across Victoria, with a less crowded and more reliable train network. The Sunbury and Cranbourne/Pakenham lines will be upgraded with next generation High Capacity Signalling, to allow more trains to run more often and more reliably.
Metro Tunnel Readiness 2023-24 and 2024-25 (metropolitan)		No	Transport	Project/Program	The Metro Tunnel Project (MTP) is approaching completion after seven years of construction. Metro Tunnel Readiness presents a critical workstream for supporting a significant change to Victoria's metropolitan transport system heading up to and beyond MTP Day 1. Continue delivery of preparation activities for the opening of the new Metro Tunnel, including continuing recruitment and training of train drivers and other critical staff, and completing trial operations and activities to support the network integration and operation of the Metro Tunnel.
Mickleham Road Upgrade – Stage 1 (Geenvale)	None	No	Transport	Project/Program	Stage 1 of the project will build extra lanes, add new traffic lights at the Aiken College intersection, replace the roundabout at Somerton Road and Mickleham Road with a new traffic light intersection, upgrade the Hillview Road and Bellmore Boulevard intersections, and upgrade and build walking and cycling paths.
Modernisation of Melbourne Public Sector Residential Aged Care Services Strategic Stage 3 Kingston Project (Cheltenham)		No	Health and human services	Project/Program	This project involves funding for the construction of a 130-bed residential aged care facility on the existing Kinglake Centre site consisting of 75 general high care beds and 75 aged care beds. The project will also include the construction of a purpose-built infrastructure response linked to the Royal Commission into Aged Care Quality and Safety and the Royal Commission into Victoria's Mental Health System.
Modernise the Digital Train Radio System (metropolitan)	DTRS MBS Project (Maintainability & Serviceability)	No	Transport	Project/Program	Extension of the Digital Train Radio System Maintenance and Service (MBS) Contract for 5.7 years from April 2025 to December 2030. This includes capital maintenance to address obsolescence with the current DTRS network.
Monash Medical Centre Redevelopment (Clayton)	Hospital Infrastructure Delivery Fund (statewide) - A Bigger and Better Monash Medical Centre	Yes	Health and human services	Project/Program	Funding is provided to upgrade and expand Monash Medical Centre. This will expand capacity in operating theatres, intensive care unit, surgical and maternity inpatient services, and birthing suites. This expansion will deliver better access to quality care for people in the south-eastern suburbs. This initiative delivers on the Government's election commitment, 'A bigger and better Monash Medical Centre' as published in Labor's Financial Statement 2022. This initiative contributes to the Department of Health's Admitted Services output.
More hospital and aged care beds for Melbourne's East (Angliss Hospital Expansion Stage 2) (Upper Ferntree Gully)	Delivering more hospital beds for Melbourne's East (Angliss Hospital Expansion Stage 2) (Ferntree Gully)	No	Health and human services	Project/Program	This project will deliver a new three-storey building providing 4 new operating theatres, a new inpatient ward and allied health.

Name of the major project (Waterford)	Region type	LGA location	State funding	Australian Government funding	Other funding (private/philanthropic/care fees)	Responsible entity	Delivery entity	Number of government or minister approved scope changes throughout the life of the project	MPPR 2024 value	Has a change in scope impacted the project's FCI since the last survey (attestation date)?	Describe the scope changes that affected the FCI	Has a change in scope impacted the project's completion date since the last survey (attestation date)?	Describe the scope changes that affected the completion date
Metro Tunnel (metropolitan various)	Metropolitan	Ararat (Greater Geelong)   Melbourne (Mount Alexander)	80,118,000	0	0	Department of Public and Community Safety	Department of Justice and Community Safety	2	2	No		No	
Metro Tunnel (metropolitan various)	Metropolitan	Bayside (Carindale)   Casey   Frankston   Glen Eira (Greater Dandenong)   Kingston   Knox   Mornington Peninsula   Port Phillip	0	0	247,117,776	South East Water Corporation	South East Water Corporation	0	0	No		No	
Metro Tunnel (metropolitan various)	Metropolitan	Melbourne (Stromington)	13,480,371,000	0	0	Victorian Rail Track (VGTTrack)	Victorian Infrastructure Delivery Authority	2	2	No		No	
Metro Tunnel Readiness 2023-24 June 2024-25 (metropolitan)	Metropolitan	Melbourne	480,575,000	0	0	Victorian Rail Track (VGTTrack)	Department of Transport and Planning	0	0	No		No	
Mickleham Road Upgrade - Stage 1 (Greenvale)	Metropolitan	Hume	81,237,000	109,540,000	0	Department of Transport and Planning	Victorian Infrastructure Delivery Authority	0	0	No		No	
Modernisation of Melbourne Public Sector Residential Aged Care Services Strategic Stage 3 Kingston Project (Chatterham)	Metropolitan	Kingston	135,630,000	0	0	Department of Health	Victorian Infrastructure Delivery Authority	0	0	No		No	
Modernise the Digital Train Radio System (metropolitan)	Metropolitan	Banyule   Bayside   Boroondara   Birmbanyk   Cardinia   Casey   Darebin   Frankston   Glen Eira   Greater Dandenong   Hobsons Bay   Hume   Kingston   Knox   Maribyrnong   Maroonah   Melbourne   Merri-bek   Monash   Moonee Valley   Mornington Peninsula   Nillumbik   Port Phillip   Stonnington   Whitehorse   Whittlesea   Wyndham   Yarra City   Yarra Ranges	179,908,000	0	0	Victorian Rail Track (VGTTrack)	Department of Transport and Planning	0	0	No		No	
Monash Medical Centre Redevelopment (Clayton)	Metropolitan	Kingston	535,000,000	0	0	Department of Health	Victorian Infrastructure Delivery Authority	0	0	No		No	
More hospital and aged care beds for Melbourne's East (Angliss Hospital Expansion Stage 2)   Upper Ferntree Gully	Metropolitan	Knox	112,000,000	0	0	Department of Health	Victorian Infrastructure Delivery Authority	0	0	No		No	

Name of the major project (steward)	What stage is this project currently in (In delivery/under construction)	MPH 2024 project stage (In delivery/under construction)	Completed Gate 1: Concept and feasibility	Gate 1: date of approval (dd/mm/yyyy)	Completed Gate 2: Business case	Gate 2: date of approval (dd/mm/yyyy)	Completed Gate 3: Business for market	Gate 3: date of approval (dd/mm/yyyy)	Completed Gate 4: Tender decision	Gate 4: date of approval (dd/mm/yyyy)	Completed Gate 5: Business for service	Gate 5: date of approval (dd/mm/yyyy)	Completed Gate 6: Benefit analysis	Gate 6: date of approval (dd/mm/yyyy)	Following the completion of this project, has it been reviewed or evaluated to assess whether its anticipated benefits have been achieved?
Metro Tunnel (metropolitan various)	In delivery/under construction	In delivery/under construction	No		Yes	08/03/2015	Yes	03/11/2015	Yes		No		No		
Metro Tunnel (metropolitan various)	In delivery/under construction	In delivery/under construction	Yes	24/02/2017	Yes	07/10/2022	Yes	16/02/2023							
Metro Tunnel (metropolitan various)	In delivery/under construction	In delivery/under construction	Yes	21/08/2014	Yes	09/10/2015	Yes	01/02/2016	Yes	02/06/2016	No		No		
Metro Tunnel Readiness 2023-28 June 2024-25 (metropolitan)	In delivery/under construction	In delivery/under construction	Yes	30/01/2023	Yes	29/01/2024	No		No		No		No		
Macklem Road Upgrade - Stage 1 (Geenevale)	Practical completion	In delivery/under construction	No		No		No		No		No		No		
Modernisation of Melbourne Public Sector Residential Aged Care Services Strategic Stage 3 Kingston Project (Cheltenham)	Post practical completion	In delivery/under construction	No		No		No		No		No		No		No
Modernise the Digital Train Radio System (metropolitan)	In delivery/under construction	Contract negotiation	No		No		No		No		No		No		
Monash Medical Centre Redevelopment (Clayton)	Contract negotiation	Early works/pre-procurement	Yes	06/04/2023	Yes	06/04/2023	Yes	04/03/2025	No		No		No		
More hospital and aged care beds for Melbourne's East (Anglia Hospital Expansion Stage 2) (Upper Ferntree Gully)	In delivery/under construction	In delivery/under construction	No		No		No		No		No		No		

Name of the major project (shortened)	How many DTP Project Assurance Reviews (PARs) have been conducted for this project?	Most recent (date) completion date (dd/mm/yyyy)	Does this project have a business case? (dd/mm/yyyy)	When was the business case approved (dd/mm/yyyy)	Please explain why a business case has not been approved (max 250 words)	Has an Investment Logic Map (ILM) been approved for this project?	When was the ILM approved? (dd/mm/yyyy)	Please explain why an ILM has not been approved (max 250 words)
Metropolitan system capacity	1	01/09/2024	Yes	21/01/2019		Yes	23/01/2019	
Metros (metropolitan various)	None		Yes	15/01/2022		Yes	15/01/2022	
Metro Tunnel (metropolitan various)	2	01/11/2024	Yes	22/02/2016		Yes	22/02/2016	
Metro Tunnel Readiness 2023-24 and 2024-25 (metropolitan)	None		Yes	21/11/2021		Yes	21/11/2021	
Mickleham Road Upgrade – Stage 1 (Greenvale)	None		Yes	01/05/2022		Yes	01/05/2022	
Modernisation of Melbourne Public Sector Residential Aged Care Services Strategic Stage 3 Kingston Project (Cheltenham)	None		Yes	30/01/2020		Yes	30/01/2020	
Modernise the Digital Train Radio System (metropolitan)	None		Yes	23/01/2024		Yes	23/01/2024	
Monash Medical Centre Redevelopment (Clayton)	None		Yes	25/01/2024		Yes	25/01/2024	
More hospital and aged care beds for Melbourne's East (Anglia Hospital Expansion Stage 2) (Upper Ferntree Gully)	None		Yes	30/01/2021		Yes	30/01/2021	

Name of the major project (brief description)	Has a Benefits Management Plan (BMP) been approved for this project?	When was the BMP approved (dd/mm/yyyy)?	Please explain why a BMP has not been approved (max 250 words).	Does this project have a benefits measurement system or benefits capture plan in place that collects and assesses project benefits (as described in the Business Case, IUP or BMRP) that have been realised or are anticipated in the current phase of the project?
Metro expansion capacity (Starewale)	Yes	23/01/2019		Yes
Metro (metropolitan various)	Yes	15/01/2022		Yes
Metro Tunnel (metropolitan various)	Yes	22/02/2016		Yes
Metro Tunnel Readiness 2023-24 June 2024-25 (metropolitan)	Yes	21/11/2021		Yes
Mickleham Road Upgrade – Stage 1 (Greenvale)	Yes	01/05/2022		Yes
Modernisation of Melbourne Public Sector Residential Aged Care Services Strategic Stage 3 Kingston Project (Cheltenham)	Yes	30/01/2020		Yes
Modernise the Digital Train Radio System (metropolitan)	Yes	23/01/2024		Yes
Monash Medical Centre Redevelopment (Clayton)	Yes	25/01/2024		Yes
More hospital and aged care beds for Melbourne's East (Angliss Hospital Expansion Stage 2) (Upper Ferntree Gully)	Yes	30/01/2021		Yes

Name of the major project (shortened)	Does this project have any internal reporting processes showing actual progress for forecasted against expected project benefits compared to those identified in the business case, ILM or BIM?	Does this project have a process to recalculate any changes to project benefits (ie. ILM or BIM) due to the impact of significant material scope changes?	Do you collect, analyse and use lessons learned as a part of continuous improvement?	Provide a self-assessment of how the project is progressing against scope	Provide a self-assessment of how the project is progressing against cost	Please provide the rationale for the rating you have given for cost (max 250 words).
Metro Tunnel (metropolitan various)	Yes	Yes	Yes	Amber	Red	The forecasted cost is likely to increase if the program is not consistent with the business case, although there are dependencies of scope on ILM and Barwon under review as part of the defect rectification requirements.  The program is anticipated to have insufficient funds to address all currently known issues.
Metro Tunnel (metropolitan various)	Yes	Yes	Yes	Green	Green	Metro Tunnel TEI is \$13.48 billion. Metro Tunnel Project is managing costs within approved funding and no further adjustments to the TEI are expected.
Metro Tunnel Readiness 2023-24 and 2024-25 (metropolitan)	Yes	Yes	Yes	Green	Green	
Mickleham Road Upgrade - Stage 1 (Greenvale)	Yes	Yes	Yes	Green	Green	
Modernisation of Public Sector Residential Aged Care Services Strategic Stage 3 Kingston Project (Cheltenham)	Yes	Yes	Yes	Green	Green	
Modernise the Digital Train Radio System (metropolitan)	Yes	Yes	Yes	Green	Green	
Monash Medical Centre Redevelopment (Clayton)	Yes	Yes	Yes	Green	Green	
More hospital and aged care beds for Melbourne's East (Angliss Hospital Expansion Stage 2) (Upper Ferntree Gully)	Yes	Yes	Yes	Green	Green	

Name of the major project (shortened)	Provide a self-assessment of how the project is progressing against business objectives	Provide a rating of how this project is progressing against business objectives	Please provide the rationale for the rating you have given for benefits (max 250 words)	Position of the contact person	Entity of the contact person	Position of the accountable officer (or delegate)	Name of the entity of the accountable officer (or delegate)	Date of latest update (or final VPA)
Water system capacity (various)	Green	N/A	The approved end date for the overall program was revised in the 2025-26 Budget Papers from March 2025 to June 2027. Marrangeonnet and Middleton have both achieved practical completion.	Executive Director	Community Safety Building Authority	Executive Director, Governance and Assurance	Department of Justice and Community Safety	18/09/2025
Meters (metropolitan various)	Amber	Green	The exchange of digital meters is currently behind schedule due to supply chain constraints delaying the delivery of digital meters. South East Water has a recovery plan in place and will accelerate through the exchange program to ensure all benefits are delivered. Financially, the program is currently forecast to be under budget due to favourable pricing outcomes through the tender of digital meters and Field Services.	General Manager, Digital and Transformation	South East Water	General Manager, Finance and Technology (CFO)	South East Water	18/09/2025
Metro Tunnel (metropolitan various)	Green	Green		Chief Operating Officer	VIDA Metro	Coordinator-General, Metro Tunnel Project	VIDA Metro	16/09/2025
Metro Tunnel Readiness 2023-25 (metropolitan)	Green	Green		A/G Deputy Secretary, Network Design & Integration	Department of Transport and Planning	Secretary	Department of Transport and Planning	18/09/2025
Mickleham Road Upgrade - Stage 1 (Greenvale)	Green	Green		Executive Director, Corporate and Project Controls	Victorian Infrastructure Delivery Authority	Chief Executive Officer, VIDA Roads	Victorian Infrastructure Delivery Authority	17/09/2025
Modernisation of Victorian Railways Public Sector Residential Aged Care Services Strategic Stage 3 Kingston Project (Cheltenham)	Green	Green		Senior Executive Director, Health Capital Program	VIDA Health	Chief Executive Officer	VIDA Health	15/09/2025
Modernise the Digital Train Radio System (metropolitan)	Green	Green		A/G Deputy Secretary, Network Design & Integration	Department of Transport and Planning	Secretary	Department of Transport and Planning	18/09/2025
Monash Medical Centre Redevelopment (Clayton)	Green	Green		Senior Executive Director, Health Capital Program	VIDA Health	Chief Executive Officer	VIDA Health	15/09/2025
More hospital and aged care beds for Melbourne's East (Angliss Hospital Expansion Stage 2) (Upper Ferntree Gully)	Green	Green		Senior Executive Director, Health Capital Program	VIDA Health	Chief Executive Officer	VIDA Health	15/09/2025

Name of the major project (Regional)	Surveyed in Major Projects Performance Reporting 2024 (MPPR 2024)?	Year the project first appeared in MPPR	Approved total estimated investment (TEI) as per MPPR 2024-26, or Budget Allocation, as attested by entity	MPPR2024 TEI	Original TEI	Actual expenditure to date as per MPPR 2024-26	Estimated completion date as per MPPR 2024-26	Actual expenditure to date as per MPPR 2024-26	Estimated completion date as per MPPR 2024-26	Original estimated completion date	Project status as per MPPR 2024-26	Treatment from MPPR 2024-26
More Usable Trains 2023-24 (Regional)	Yes	2023	228,865,000	230,000,000	250,040,000	146,600,000	Q1 2026-2027	146,600,000	Q1 2026-2027	Q4 2027-2027	Completed	The TEI has decreased by \$21.375 million due to \$6.375 million which has been reappropriated to other train services. The remaining \$146.6 million is included in the \$15.200 billion which has been reappropriated to Public Transport Ticketing Asset Renewal (statewide) initiative.
More Usable Trains 2023-24 (Regional)	Yes	2023	570,759,000	607,500,000	600,759,000	446,300,000	Q1 2027-2028	446,300,000	Q1 2027-2028	Q4 2027-2028	Existing	The TEI has decreased by \$23.000 million due to savings in completed stages of works which has been reappropriated to Public Transport Ticketing Asset Renewal (statewide) initiative. This initiative is part of Labor's Financial Statement 2022.
More Usable Bus Project (Regional variants)	Yes	2024	840,311,000	887,000,000	220,000,000	783,126,000	Q1 2026-2027	783,126,000	Q1 2026-2027	Q4 2027-2028	Existing	The TEI has increased by \$3,000 million due to \$3,270 million of market escalation and complex signaling implementation offset by a \$20,250 million decrease relating to expenditure being reclassified as operating instead of capital in line with accounting standards. The estimated completion date has been revised to quarter 1 2026/27 in line with signalling works and the guideline of projects schedule across the program. The TEI includes \$538.116 million of Commonwealth Government funding.
National water grid fund (statewide)	No	2022	190,161,000	369,700,000	36,501,000	62,321,000	Q4 2028-2029	62,321,000	Q4 2028-2029	Q4 2024-2025	Existing	The TEI has increased by \$156.558 million to align with the allocation of Commonwealth Government funding and reflect the transfer from the National Water Infrastructure Development Fund - National Partnership Agreement and an expanded project scope. The estimated completion date has been revised to quarter 4, 2028/29 to reflect a revised schedule of works. The TEI is funded by \$190.161 million of Commonwealth Government funding.
New Melton Hospital (Cobblebank)	Yes	2021	1,467,759,000	10,000,000,000	1,000,000,000	178,270,000	Q1 2029-2030	178,270,000	Q1 2029-2030	Q4 2028-2029	Existing	The project agreement was signed on 29 October 2024. This project is a Public Private Partnership where the upfront capital investment has resulted in additional scope and work of life benefits over the 25-year operating term while retaining the project's original objectives. The estimated completion date has been revised to quarter 1 2029-30 in line with the project schedule.

Name of the major project (Regional)	Other names this project is known by (Regional)	Is this project High Value High Risk (HVHR)?	Main sector of this project	Project or sub-package	Project description (max 250 words)
More Varsity Trains 2022-23	More Varsity Trains	No	Transport	Project/Program	Funding for 12 additional Varsity regional trains, included in 2022-23 Budget
More Varsity Trains 2022-24 (Regional)	More Varsity Trains	Yes	Transport	Project/Program	Funding for 23 new Varsity trains from manufacturers. Aims to be built in Dandenong. These trains will be delivered from mid-2024 following completion of existing orders and will improve capacity to Melton as well as enabling Classic Fleet retirement on the Geelong and Bundoora-Melton corridors.
Murray Basin Rail Project (Regional/Statewide)		Yes	Transport	Project/Program	The Murray Basin Rail Project has completed upgrades to the Asset to Maryborough Line, Owen to Marysville Line, Shear Upgrade between Dussell and Sea Lake and new sidings at Donald and Marber. Work is progressing on new sidings for at Emerald, and upgrades and design work and planning approvals are continued for the next stage of upgrades including a mobile refuelling station at Owen and signalling upgrades at the Owen and Maryborough yards.   The Murray Basin Rail Project is delivering key benefits for primary producers and freight operators including increased capacity, improved network reliability and resilience, and reduced journey times.
National water grid fund (Statewide)	National Water Grid Fund -VIC Schedule	No	Water	Project/Program	The National Water Grid Fund (NWGF) supports the development and delivery of nationally significant water infrastructure projects that provide safe and reliable water for productive and/or community use in regional and remote Australia, while being environmentally sustainable and culturally responsive. Specific to Victoria, the NWGF is a program that is co-funding 21 projects delivered by water corporations and reported to BECCA (who has a governance/oversight function) that include capital projects and business cases. Note that of the 21 projects co-funded by the NWGF and Water Corporations - the NWGF investment ranges from \$4million to \$48 million. The funding arrangements between the State and Commonwealth for NWGF co-funded Victorian projects are published online: <a href="https://federalfinancialrelations.gov.au/files/2023/03/NATIONAL%20WATER%20CORPORATIONS%20FINANCIAL%20RELATIONS%20MARCH%202025.pdf">https://federalfinancialrelations.gov.au/files/2023/03/NATIONAL%20WATER%20CORPORATIONS%20FINANCIAL%20RELATIONS%20MARCH%202025.pdf</a>
New Melton Hospital (Geelong)	First Stage of the new Melton Hospital	Yes	Health and human services	Project/Program	Delivery of high-quality care for the people in the western region of Melbourne. Deliver 24-hour emergency services with over 100 medical and surgical beds, an intensive care unit, maternity and neonatal services, mental health services, ambulatory care and a range of clinical supports. The Melton Hospital will also use new models of care, building upon virtual healthcare and increasing capacity for hospital in the home programs.

Name of the major project (Regional)	Region type	LEA location	State funding	Australian Government funding	Other funding (private/philanthropic/fund raise)	Responsible entity	Delivery entity	Number of government or minister approved scope changes throughout the life of the project	MPPR 2024 value	Has a change in scope impacted the project's FCI since the last survey attention date?	Describe the scope changes that affected the FCI	Has a change in scope impacted the project's completion date since the last survey attention date?	Describe the scope changes that affected the completion date
More Usable Trains 2022-24 (Regional)	Statewide	LEA location Karratt (Baw Baw) (Benalla) (Bairnsdale) (Campana) (Central Goldfields) (Cape Otway) (Castlemaine) (East Gippsland) (Gannawarra) (Greater Bendigo) (Greater Geelong) (Greater Shepparton) (Hepburn) (Hobsons Bay) (Hume) (Idlego) (Laroke) (Macedon Ranges) (Maribyrnong) (Melbourne) (Merri-bek) (Mitchell) (Moonee Valley) (Moorabool) (Mount Alexander) (Myone) (Pyrenees) (Strathgellie) (Surf Coast) (Swan Hill) (Wangaratta) (Warrambool) (Wentworth) (Whitfield) (Wodonga) (Wyndham) (Yarra City)	228,665,000	0	0	0 Victorian Rail Track (VicTrak)	Department of Transport and Planning	0	0	0			
More Usable Trains 2022-24 (Regional)	Statewide	LEA location Karratt (Bairnsdale) (Baw Baw) (Benalla) (Bairnsdale) (Campana) (Central Goldfields) (Cape Otway) (Castlemaine) (East Gippsland) (Gannawarra) (Greater Bendigo) (Greater Geelong) (Greater Shepparton) (Hepburn) (Hobsons Bay) (Hume) (Idlego) (Laroke) (Macedon Ranges) (Maribyrnong) (Melbourne) (Merri-bek) (Mitchell) (Moonee Valley) (Moorabool) (Mount Alexander) (Myone) (Pyrenees) (Strathgellie) (Surf Coast) (Swan Hill) (Wangaratta) (Warrambool) (Wentworth) (Whitfield) (Wodonga) (Wyndham) (Yarra City)	370,799,000	0	0	0 Victorian Rail Track (VicTrak)	Department of Transport and Planning	0	0	No		No	
Murray Basin Rail Project (Regional variants)	Regional	LEA location Karratt (Bairnsdale) (Baw Baw) (Benalla) (Bairnsdale) (Campana) (Central Goldfields) (Cape Otway) (Castlemaine) (East Gippsland) (Gannawarra) (Greater Bendigo) (Greater Geelong) (Greater Shepparton) (Hepburn) (Hobsons Bay) (Hume) (Idlego) (Laroke) (Macedon Ranges) (Maribyrnong) (Melbourne) (Merri-bek) (Mitchell) (Moonee Valley) (Moorabool) (Mount Alexander) (Myone) (Pyrenees) (Strathgellie) (Surf Coast) (Swan Hill) (Wangaratta) (Warrambool) (Wentworth) (Whitfield) (Wodonga) (Wyndham) (Yarra City)	312,195,000	538,116,900	0	0 Victorian Rail Track (VicTrak)	Victorian Infrastructure Delivery Authority	2	2	No		No	
National water grid fund (statewide)	Statewide	LEA location Karratt (Bairnsdale) (Baw Baw) (Benalla) (Bairnsdale) (Campana) (Central Goldfields) (Cape Otway) (Castlemaine) (East Gippsland) (Gannawarra) (Greater Bendigo) (Greater Geelong) (Greater Shepparton) (Hepburn) (Hobsons Bay) (Hume) (Idlego) (Laroke) (Macedon Ranges) (Maribyrnong) (Melbourne) (Merri-bek) (Mitchell) (Moonee Valley) (Moorabool) (Mount Alexander) (Myone) (Pyrenees) (Strathgellie) (Surf Coast) (Swan Hill) (Wangaratta) (Warrambool) (Wentworth) (Whitfield) (Wodonga) (Wyndham) (Yarra City)	***	***	***	Department of Energy, Environment and Climate Action	Victorian Water Corporations (statewide) - Multiple	2	2		The MWGF Schedule to the FFA Infrastructure has been subject to variations, primarily for the inclusion of funding for new projects as well as updates to the MWGF program scope and timeliness. Please refer to the following page for updated versions of the FFA Infrastructure MWGF FFA Schedule. The MWGF FFA Schedule has been subject to variations to the MWGF program scope and timeliness in October 2021, January 2024 and March 2025; <a href="https://efra.financialaffairs.gov.au/agreement-nationalwater-grid-fund">https://efra.financialaffairs.gov.au/agreement-nationalwater-grid-fund</a>		As noted above
New Melton Hospital (Gobblaun)	Metropolitan	Melton	1,487,719,000	0	0	0 Department of Health	Victorian Infrastructure Delivery Authority	0	0	No		No	

Name of the major project (regional)	What stage is this project currently in (delivery/under construction)	Completed Gate 1: Concept and feasibility (dd/mm/yyyy)	Gate 1: date of approval (dd/mm/yyyy)	Completed Gate 2: Business case (dd/mm/yyyy)	Gate 2: date of approval (dd/mm/yyyy)	Completed Gate 3: Readiness for market (dd/mm/yyyy)	Gate 3: date of approval (dd/mm/yyyy)	Completed Gate 4: Tender decision (dd/mm/yyyy)	Gate 4: date of approval (dd/mm/yyyy)	Completed Gate 5: Business for service (dd/mm/yyyy)	Gate 5: date of approval (dd/mm/yyyy)	Completed Gate 6: Benefit analysis (dd/mm/yyyy)	Gate 6: date of approval (dd/mm/yyyy)	Following the completion of this project, has it been reviewed or evaluated to assess whether its anticipated benefits have been achieved?
Murray Valley Trains 2022-23	In delivery/under construction	Yes	23/12/2021	Yes	23/12/2021	No		No						No
Murray Valley Trains 2023-24	In delivery/under construction	Yes	23/12/2022	Yes	23/12/2022	No		No						No
Murray Basin Bus Project (regional variants)	In delivery/under construction	Yes	30/07/2015	Yes	30/07/2015	Yes	04/05/2011	Yes	01/07/2012	No				No
National water grid fund (statewide)	In delivery/under construction													
New Nelson Hospital (Goolweenu)	In delivery/under construction	Yes	03/03/2022	Yes	03/03/2022	Yes	01/05/2023	No						No

Name of the major project (Regional)	How many DTF Project Assurance Reviews (PARs) have been conducted for this project? None	Most recent (date) completion date (dd/mm/yyyy)	Does this project have a business case? Yes	When was the business case approved (dd/mm/yyyy) 23/12/2021	Please explain why a business case has not been approved (max 250 words)	Has an Investment Log: Map (ILM) been approved for this project? Yes	When was the ILM approved? (dd/mm/yyyy) 23/12/2021	Please explain why an ILM has not been approved (max 250 words)
More Usody teams 2022-4 (Regional)	None		Yes	23/05/2023		Yes	23/05/2023	
Murray Basin Bus Project (Regional funds)	1	01/07/2018	Yes	23/05/2020		Yes	06/12/2021	
National water grid fund (statewide)			Yes					
New Melton Hospital (Cobden)	None		Yes	01/07/2020		Yes	01/07/2020	

Name of the major project (where VGCY teams 2022-3 (Regional))	Has a Benefits Management Plan (BMP) been approved for this project? Yes	When was the BMP approved? (dd/mm/yyyy) 27/02/2021	Please explain why a BMP has not been approved (max 250 words).	Does this project have a benefits measurement system or benefits capture plan in place that collects and assesses project benefits (as described in the Business case, IUI or BIMP) that have been realized or are anticipated in the current phase of the project? Yes
More VGCY teams 2022-3 (Regional)	Yes	27/02/2021		
More VGCY teams 2022-3 (Regional)	Yes	27/02/2021		
Murray Reach Bus Project (Regional services)	Yes	27/02/2021		
National water grid fund (statewide)				
New Melton Hospital (Goolburra)	Yes	01/07/2008		Yes

Name of the major project (regional)	Does this project have any internal reporting processes showing actual progress for forecasts against expected project benefits compared to those included in the business case, IWR or BMR? Yes	Does this project have a process to recalculate any changes to project benefits (as described in the business case, IWR or BMR) due to the impact of significant material scope changes? Yes	Do you collect, analyse and use lessons learned as a part of continuous improvement? Yes	Provide a self-assessment of how the project is progressing against scope Green	Please provide the rationale for the rating you have given for scope (max 250 words).	Provide a self-assessment of how the project is progressing against cost Green	Please provide the rationale for the rating you have given for cost (max 250 words).
More Usable Trains 2022/23 (regional)	Yes	Yes	Yes	Green		Green	
More Usable Trains 2023/24 (regional)	Yes	Yes	Yes	Green		Green	
Murray Reach Bus Project (regional/rural)	Yes	Yes	Yes	Green		Green	
National water grid fund (statewide)	Yes	No	Yes	Green	Individual projects are progressing in line with the current scope for projects outlined in the MWGF Schedule, which was recently varied in March 2025 with approval by the relevant Federal and Victorian Water Ministers.	Green	As a statewide program of initiatives being delivered to as per the MWGF FFA Schedule recently varied in March 2025 and approved by Federal and Victorian Water Ministers - the projects are currently progressing against the funding contributions for each project, as detailed within the FFA-Schedule.
New Alton Hospital (Goolburra)	Yes	Yes	Yes	Green		Green	

Name of the major project (regional)	Provide a self-assessment of how the project is progressing against timelines	Provide a rating of how this project is progressing against benefits.	Please provide the rationale for the rating you have given for the rating you have given for benefits (max 250 words).	Position of the contact person	Entity of the contact person	Position of the accountable officer (or delegate)	Name of the entity of the accountable officer (or delegate)	Date of ratification (if any) (YY)
More Usable Trains 2022-3 (regional)	Green	Green		AG Deputy Secretary, Network Design & Integration	Department of Transport and Planning	Secretary	Department of Transport and Planning	18/09/2025
More Usable Trains 2023-4 (regional)	Green	Green		AG Deputy Secretary, Network Design & Integration	Department of Transport and Planning	Secretary	Department of Transport and Planning	18/09/2025
Murray Reach Bus Project (regional variants)	Green	Green	Since the 2021 response, programmatic issues relating to signalling relay have been resolved and all signalling cables have been completed. Good progress is being made on identifying a preferred commissioning date and the project is on track for completion by the 2025-26 FFA estimated completion date of 01, 2026-27.	Senior Manager, Assurance	VIDA Rail	Chief Executive Officer	VIDA Rail	13/10/2025
National water grid fund (statewide)	Green	Green	As a statewide program of initiatives being delivered to as per the MWGF FFA-Schedule recently varied in March 2025 and approved by Federal and Victorian Water Ministers - the projects are currently progressing against the timeline for each project, as detailed within the FFA-Schedule.	Senior Manager Rural Water Projects	Department of Energy, Environment and Climate Action	Deputy Secretary, Corporate Services	Department of Energy, Environment and Climate Action	12/09/2025
New Melton Hospital (Cobblebank)	Green	Green		Senior Executive Director, High Value High Risk Program	VIDA Health	Chief Executive Officer	VIDA Health	15/09/2025

Name of the major project (Metropolitan various) (Statewide)	Surveyed in Major Projects Performance Reporting 2024 (MPPR 2024)? Yes	Year the project first appeared in BPA	Approved total estimated investment (TEI) as per BPA 2022-26, or Budget Allocation, as attested by entity	MPPR2024 TEI	Original TEI	Actual expenditure to date 2022-26	Estimated completion date as per BPA 2022-26	MPPR 2024 estimated completion date	Original estimated completion date	Project status as per BPA 2022-26	Funds from BPA 2022-26
New metropolitan units (Statewide)	Yes	2021	365,849,000	363,847,000	365,849,000	346,200,000	Q3 2027-2028	Q3 2027-2028	Q2 2026-2027	Existing	Funds from BPA 2022-26
New schools construction (Metropolitan various): Kooragang College	No	2025	366,054,160**			42,705,345	Q2 2026-2027			New	
New schools construction (Metropolitan various): Manning Primary School	No	2025	366,054,160**			39,578,823	Q2 2026-2027			New	

<p><b>Name of the major project</b> New metropolitan units (Statewide)</p> <p>New schools construction (Metropolitan various): Kooragang College</p>	<p><b>Other names this project is known by</b> New metropolitan units;</p>	<p><b>Is this project High Value High Risk (HVHR)</b> Yes</p>	<p><b>Main sector of this project</b> Transport</p>	<p><b>Project or sub-package</b> Project/Program</p>	<p><b>Project description (max 200 words)</b></p> <p>35 new state-of-art X-trains 2.0 trains and upgrades to 3 supporting maintenance facility. The new trains will be manufactured in Ballarat and will improve accessibility for hearing, vision and mobility-impaired passengers. X-trains 2.0 trains will use updated information systems and operate with improved traction performance and energy efficiency.</p> <p>We are building a new secondary school in Cobblebank. It will open for Day 1, Term 1 in 2026. The school will be able to enrol up to 865 students, including 65 students with disabilities, when it is complete.</p> <p>This school will help meet increasing enrolment demand from a growing local population. It will help local students get high-quality education close to home.</p> <p>When open for Term 1, 2026 the school will include:</p> <ul style="list-style-type: none"> <li>- a multi-use building with:</li> <li>-&gt; a canteen</li> <li>-&gt; a specialist library</li> <li>-&gt; a learning neighbourhood</li> <li>-&gt; a 3-storey building with specialist learning areas for technology, science and the arts</li> <li>- 2 outdoor hardcourts</li> <li>- a bus loop and staff parking.</li> </ul> <p>By Term 2, 2026, we expect to complete:</p> <ul style="list-style-type: none"> <li>- a community hub with:</li> <li>-&gt; an indoor multi-use court</li> <li>-&gt; table tennis and change room</li> <li>-&gt; a fitness room</li> <li>-&gt; specialist learning areas for music and drama</li> <li>-&gt; specialist learning areas for food technology</li> <li>-&gt; a canteen</li> <li>- a sports field.</li> </ul>
<p>New schools construction (Metropolitan various): Marang Primary School</p>		<p>Yes</p>	<p>Education and Training</p>	<p>Sub-package</p>	<p>We are building a new primary school in Port Melbourne. It will open for Day 1, Term 1 in 2026. In 2026 we have places for up to 650 students when complete.</p> <p>We are building this school in stages. We're working with the builder to make sure key facilities are ready for the first students on day 1 of Term 1, 2026. We expect to complete the remaining facilities by Term 3, 2026.</p> <p>When open for day 1, Term 1, 2026 the school will include:</p> <ul style="list-style-type: none"> <li>- a 2-storey building with:</li> <li>&gt; classrooms</li> <li>&gt; a collaboration space</li> <li>&gt; toilets</li> <li>&gt; staff spaces</li> <li>&gt; an administration area</li> <li>- an outdoor play area</li> <li>- a kindergarten (opening 2027)</li> </ul> <p>By Term 3, 2026 we expect to complete:</p> <ul style="list-style-type: none"> <li>- a 3-storey building with:</li> <li>&gt; an administration area</li> <li>&gt; library</li> <li>&gt; classrooms</li> <li>&gt; presentation space</li> <li>&gt; rooftop terrace</li> <li>- a community hub with:</li> <li>&gt; gym</li> <li>&gt; canteen</li> <li>&gt; music room</li> <li>&gt; toilets</li> <li>&gt; change rooms</li> <li>&gt; rooftop playing court</li> <li>- a grassed playing field</li> <li>- a landscaped playground including shade sails, seating areas and play equipment.</li> </ul>

Name of the major project (Metropolitan various)	Region type	LGA location	State funding	Australian Government funding	Other funding (private/philanthropic/charity)	Responsible entity	Delivery entity	Number of government or minister approved scope changes throughout the life of the project	MPPR 2024 value	Has a change in scope impacted the project's FD since the last survey assessment date?	Describe the scope change(s) that affected the FD	Has a change in scope impacted the project's completion date since the last survey assessment date?	Describe the scope change(s) that affected the completion date
New metropolitan trams (Statewide)	Statewide	Frankston (Gen Era)   Hume   Kingston   Melbourne   Merri-Sun   Phoenix Valley   Stonnington   Yarra City	365,849,000	0	0	0 Victorian Rail Track (V/Track)	Department of Transport and Planning	0	0	0/No		No	
New schools construction (Metropolitan various): Koroit College	Metropolitan	Melton	366,654,160**	0	0	0 Department of Education	Department of Education	0	0				
New schools construction (Metropolitan various): Manning Primary School	Metropolitan	Port Phillip	366,654,160**	0	0	0 Department of Education	Department of Education	0	0				

Name of the major project (Statewide)	What stage is this project currently in? (In delivery/under construction)	Completed Gate 1: Concept and feasibility (Yes)	Gate 1: date of approval (dd/mm/yyyy) 20/01/2021	Completed Gate 2: Business case (Yes)	Gate 2: date of approval (dd/mm/yyyy) 09/12/2024	Completed Gate 3: Business for market (Yes)	Gate 3: date of approval (dd/mm/yyyy) 09/12/2024	Completed Gate 4: Tender decision (Yes)	Gate 4: date of approval (dd/mm/yyyy) 20/07/2021	Completed Gate 5: Business for service (No)	Gate 5: date of approval (dd/mm/yyyy)	Completed Gate 6: Benefit analysis (No)	Gate 6: date of approval (dd/mm/yyyy)	Following the completion of this project, has it been reviewed or evaluated to assess whether its anticipated benefits have been achieved?
New metropolitan trains (Statewide)	In delivery/under construction	Yes	20/01/2021	Yes	09/12/2024	Yes	09/12/2024	Yes	20/07/2021	No		No		
New schools construction (Metropolitan various): Kooragang College	In delivery/under construction	Yes	09/12/2024	Yes	09/12/2024	Yes	09/12/2024	Yes	09/12/2024	No		No		
New schools construction (Metropolitan various): Manning Primary School	In delivery/under construction	Yes	09/12/2024	Yes	09/12/2024	Yes	09/12/2024	Yes	09/12/2024	No		No		

Name of the major project (Statewide)	How many DTF Project Assurance Reviews (PARs) have been conducted for this project?	Most recent PAR completion date (date) (dd/mm/yyyy)	Does this project have a Business Case? (dd/mm/yyyy)	When was the Business Case approved (dd/mm/yyyy)	Please explain why a business case has not been approved (max 250 words)	Has an Investment Log: Map (ILM) been approved for this project?	When was the ILM approved? (dd/mm/yyyy)	Please explain why an ILM has not been approved (max 250 words)
New metropolitan units	1	11/09/2024	Yes	06/02/2024		Yes	23/07/2024	
New schools construction (Metropolitan various): Kooragang College	1	09/12/2024	Yes	09/12/2024		Yes	09/12/2024	
New schools construction (Metropolitan various): Murrumbidgee Primary School	1	09/12/2024	Yes	09/12/2024		Yes	09/12/2024	

Name of the major project (statewide)	Has a Benefits Management Plan (BMP) been approved for this project?	When was the BMP approved? (dd/mm/yyyy) Please explain why a BMP has not been approved (max 250 words).	Does this project have a benefits measurement system or benefits capture plan in place that collects and assesses project benefits (as described in the Business Case, IIR or BMP) that have been realized or are anticipated in the current phase of the project?
New metropolitan units	Yes	27/07/2024	Yes
New schools construction (Metropolitan various): Kooragang College	Yes	09/12/2024	Yes
New schools construction (Metropolitan various): Manning Primary School	Yes	09/12/2024	Yes

Name of the major project (Metropolitan various)	Does this project have any internal reporting processes showing actual progress for forecast against expected project benefits compared to those included in the business case, ICB or BMR? (Metropolitan various)	Does this project have a process to recalculate any changes to project benefits (as described in the business case, ICB or BMR) due to the impact of significant material scope changes? (Metropolitan various)	Do you collect, analyse and use lessons learned as a part of continuous improvement? (Metropolitan various)	Provide a self-assessment of how the project is progressing against scope (Metropolitan various)	Please provide the rationale for the ratings you have given for scope (max 250 words) (Metropolitan various)	Provide a self-assessment of how the project is progressing against cost (Metropolitan various)	Please provide the rationale for the rating you have given for cost (max 250 words) (Metropolitan various)
New metropolitan units (Metropolitan various)	Yes	Yes	Yes	Green	The planning for this project included managing the complexities of external infrastructure works being delivered by Council and PowerCo. A staggered delivery plan ensures that critical operational scope is delivered within the BPA date.	Green	The project is tracking within the approved TEI funding envelope.
New schools construction (Metropolitan various): Koroit College	Yes	Yes	Yes	Green	The planning for this project included managing the internal site complexities (contaminated site, demolition and extensive site remediation prior to commencing with construction activities) alongside external road construction works (covered by Council and PowerCo) and delivery of road infrastructure (covered by Council and PowerCo) by the end of the BPA date. A staggered delivery plan ensures that critical scope is delivered within the BPA date.	Green	The project is tracking within the approved TEI funding envelope.

Name of the major project (Metropolitan various) (Statewide)	Provide a self-assessment of how the project is progressing against timelines Green	Please provide the rationale for the rating you have given for timeline (max 250 words)	Provide a rating of how this project is progressing against benefits. Green	Please provide the rationale for the rating you have given for benefits (max 250 words)	Position of the contact person A/E Deputy Secretary, Network Design & Integration	Entity of the contact person Department of Transport and Planning	Position of the accountable officer (or delegate) Secretary	Name of the entity of the accountable officer (or delegate) Department of Transport and Planning	Date of restriction (or expiry) (dd/mm/yyyy) 18/09/2025
New schools construction (Metropolitan various): Kooragang College	Green	The project is trading within the BPA date, school (staggered) opening on time for Day 1, Term 1, 2025 with remaining facilities to be completed by Term 2, 2025. External site infrastructure works being delivered by Council are experiencing time-pressure against the original program, however mitigation measures have been implemented and works continue tracking within the BPA date.	Green		A/Executive Director, Major Projects and Property Division	VSB	A/Executive Director, Major Projects and Property Division	VSB	18/09/2025
New schools construction (Metropolitan various): Naraning Primary School	Green	The project is trading within the BPA date, school (staggered) opening on time for Day 1, Term 1, 2025 with remaining facilities to be completed by Term 2, 2025. External infrastructure works being delivered by Boro Council and DTP are delayed against the original program, however mitigation measures have been implemented and these works continue to track within the BPA date.	Green		Director, Major Projects 1	VSB	A/Executive Director, Major Projects and Property Division	VSB	18/09/2025



Name of the major project	Other names this project is known by	Is this project High Value High Risk (HVHR)	Main sector of this project	Project or sub-package	Project description (max 250 words)
New schools construction (metropolitan various), Turin P3		Yes	Education and Training	Subpackage	<p>We're building a new P-3 school in Werribee South. It will open from Day 1, Term 1, in 2026.</p> <p>Once complete, the school will include:</p> <ul style="list-style-type: none"> <li>- 4 double-storey buildings with:</li> <li>&gt; administration areas and a library</li> <li>&gt; learning neighbourhoods</li> <li>&gt; design, arts, technology and sciences spaces</li> <li>&gt; staff spaces</li> <li>&gt; drama</li> <li>&gt; music</li> <li>&gt; food technology</li> <li>- an oval and playing field</li> <li>- 4 outdoor barcours</li> <li>- outdoor play spaces for different age groups</li> <li>- 2 carparks</li> <li>- a kindergarten (opening in 2027).</li> </ul>
New Tarnet railway station (Tarnet)	Davis Road Station/West Tarnet Station	No	Transport	Project/Program	A new station is required to cater for an expected increase in the number of passengers needing to be served at Tarnet due to the rapid population growth in the Wyndham LGA.
New train for Sunbury (metropolitan various)		Yes	Transport	Project/Program	Work began on the Sunbury Line Upgrade in 2019 and included power and signalling upgrades, platform extensions and station accessibility improvements, and upgrades to train stabling at Sunbury, Calder Park and Watergardens. These enhancements are needed to take full advantage of the extra capacity created by the Metro Tunnel and for more modern trains to run on the Sunbury Line.
New Wyndham Law Court Development (Werribee)		Yes	Justice and emergency services	Project/Program	The Wyndham Law Courts reached practical completion on 28 March 2025. The Wyndham Law Courts is located next to the Werribee Police Complex on the newly constructed Basil Road in Werribee. The new facility was built to replace the two courtroom Werribee Law Courts and has been designed to meet the requirements of the Magistrates' Court, the Children's Court and Victorian Civil and Administrative Tribunal now and into the future. The new asset provides 13 courtrooms, four hearing rooms, three mediation suites, chambers, dedicated Elders and Respected Persons spaces, separate circulation pathways, safer waiting areas and 26 day holding custody cells. It also has the capacity to accommodate specialist courts and programs.
Next Generation Trams (metropolitan various)	Next Generation Trams	Yes	Transport	Project/Program	This project will design, build and maintain (DBM) 100 Next Generation Trams (NGT) and construct a train maintenance facility (TMF), stabling yard and enabling works to support the NGTs. NGTs will be facilitating the retirement of older high-floor trams due to their better accessibility and energy efficient features.
North East Link - Primary Package (Tunnels) and State Toll Co (Greenborough)	North East Link - Primary Package (Tunnels) and State Toll Co (Greenborough); North East Link (from Greenborough); North East Link - Primary Package (Tunnels) and State Toll Co (Greenborough)	Yes	Transport	Project/Program	The North East Link is the largest investment in a road project in Victoria's history. It will complete the missing link in Melbourne's orbital freeway network between an upgraded Eastern Freeway and the M80 Ring Road. The new road will improve traffic flow, reduce travel times, remove non-local traffic from local roads and increase reliability for road users with up to 230,000 vehicles using the freeway daily. It will also deliver improved local facilities like the new Moolah Tennis Center, additional community spaces, Melbourne's first dedicated busway and thousands of new trees.
North East Link (State and Freeway Packages) (Greenborough)	North East Link (State and Freeway Packages) (Greenborough)	Yes	Transport	Project/Program	To be delivered in conjunction with the North East Link - Primary Package (Tunnels), the project involves a major upgrade to the M80 Ring Road, including nearly 15 kilometres of new lanes between Plenty Road and North East Link, a better and more efficient interchange at Grimshaw Street, a multi-deck car park at Watsonia train station, and new walking and cycling links.
North East Link Connections (Ballieu/Watsonia)	North East Link (State and Freeway Packages) (Ballieu/Watsonia); North East Link (State and Freeway Packages) (Greenborough)	Yes	Transport	Project/Program	To be delivered in conjunction with the North East Link - Primary Package (Tunnels), the project includes interface works between the State Tolling Corporation boundary of operations and the adjacent Eastern Freeway upgrade.
Northern Hospital Redevelopment (Epping)	Hospital Infrastructure Delivery Fund (statewide) - A Hospital Plan for our Growing Northern Suburbs	Yes	Health and human services	Project/Program	Funding is provided to redevelop the Northern Hospital with a new emergency department including a dedicated paediatrics zone, a mental health, alcohol and other drug hub and additional in-patient beds. Investment will be made in key site infrastructure supporting the expanded hospital including engineering services, improvements to hospital entrances, car parks and nearby roadways and refurbishment of the existing hospital. This initiative contributes to the delivery of the Government's election commitment, 'A Hospital Plan for our growing Northern suburbs' as published in Labor's Financial Statement 2022. This initiative contributes to the Department of Health's Admitted Services output.

Name of the major project	Region type	LEA location	State funding	Australian Government funding	Other funding (private/philanthropic/charity)	Responsible entity	Delivery entity	Number of government or minister approved scope changes throughout the life of the project	MPFR 2024 value	Has a change in scope impacted the project's PE since the last survey attention date?	Describe the scope change(s) that affected the PE	Has a change in scope impacted the project's completion date since the last survey attention date?	Describe the scope change(s) that affected the completion date
New schools construction - metropolitan various; Yurri P-9	Metropolitan	Wyndham	366,651,807	0	0	Department of Education	Department of Education	0	0				
New Tarnet railway station (Tarnet)	Metropolitan	Wyndham	163,406,000	0	0	Victorian Rail Track (VicTrack)	Victorian Infrastructure Delivery Authority	1	0	No		No	
New train for Sunbury (metropolitan various)	Metropolitan	Brimbank   Hume   Maribyrnong   Melbourne   Melton	1,735,358,000	0	0	Victorian Rail Track (VicTrack)	Victorian Infrastructure Delivery Authority	0	0	No		No	
New Wyndham Law Court Development (Werribee)	Metropolitan	Wyndham	274,926,000	0	0	Court Services Victoria	Court Services Victoria	1	1				
New Generation Trams (metropolitan various)	Metropolitan	Maribyrnong   Melbourne   Moonee Valley	1,489,849,000	0	0	Victorian Rail Track (VicTrack)	Department of Transport and Planning	1	4	No		No	
North East Link - Primary Package (Tunney and State Calling Corporation (Greenborough))	Metropolitan	Banyule   Boroondara   Manningham   Melbourne   Whitehorse   Yarra City	13,066,952,842	937,047,358	0	State Tolling Corporation	Victorian Infrastructure Delivery Authority	2	2	No		No	
North East Link (State and Freeway Packages) M80 Ring Road Upgrade (Greenborough)	Metropolitan	Banyule   Boroondara   Manningham   Melbourne   Whitehorse   Whittlesea   Yarra City	2,548,070,545	1,276,139,455	0	Department of Transport and Planning	Victorian Infrastructure Delivery Authority	0	0	No		No	
North East Link Connections (Ballier Watson)	Metropolitan	Banyule   Boroondara   Manningham   Melbourne   Whitehorse   Yarra City	1,760,353,540	881,721,560	0	Department of Transport and Planning	Victorian Infrastructure Delivery Authority	0	0	No		No	
Northern Hospital Redevelopment (Epping)	Metropolitan	Whittlesea	812,500,000	0	0	Department of Health	Victorian Infrastructure Delivery Authority	0	0	No		No	

Name of the major project	What stage is this project currently in?	Completed Gate 1: Concept and feasibility	Gate 1: date of approval (dd/mm/yyyy)	Completed Gate 2: Business case	Gate 2: date of approval (dd/mm/yyyy)	Completed Gate 3: Business for market	Gate 3: date of approval (dd/mm/yyyy)	Completed Gate 4: Tender decision	Gate 4: date of approval (dd/mm/yyyy)	Completed Gate 5: Business for service	Gate 5: date of approval (dd/mm/yyyy)	Completed Gate 6: Benefit analysis	Gate 6: date of approval (dd/mm/yyyy)	Following the completion of this project, has it been reviewed or evaluated to assess whether its anticipated benefits have been achieved?
New schools construction (metropolitan various); Turin construction P9	In delivery/under construction	Yes	09/12/2024	Yes	09/12/2024	Yes	09/12/2024	Yes	09/12/2024	No		No		
New Tarnett railway station (Tarnett)	In delivery/under construction	No		No		No		No		No		No		
New rail for Sunbury (metropolitan various)	Practical completion	No		Yes	18/01/2018	Yes	30/11/2018	Yes	19/08/2019	No		No		
New Wyndham Law Court Development (Werribee)	Practical completion	Yes	01/12/2017	Yes	01/12/2017	Yes	14/04/2022	Yes	03/09/2022	Yes		49932		
New Generation Trams (metropolitan various)	In delivery/under construction	Yes	01/08/2018	Yes	01/02/2019	Yes	05/10/2021	Yes	17/02/2022	No		No		
North East Link - Primary Package (Tunsted and State College Corporation (Greenborough))	In delivery/under construction	Yes	15/12/2017	Yes	15/12/2017	Yes	30/08/2019	No		No		No		
North East Link (State and Freeway Packages) M80 Ring Road Upgrade (Greenborough)	In delivery/under construction	Yes	15/12/2017	Yes	15/12/2017	Yes	08/03/2020	Yes	03/08/2023	No		No		
North East Link Connections (Ballier/Watsons)	In delivery/under construction	Yes	15/12/2017	Yes	15/12/2017	Yes	18/03/2022	Yes	03/08/2023	No		No		
Northern Hospital Redevelopment (Epping)	In delivery/under construction	Yes	06/04/2023	Yes	08/04/2023	Yes	05/09/2024	No		No		No		

Name of the major project	How many DTP Project Assurance Reviews (PARs) have been conducted for this project?	Most recent (old) completion date (if any) (YYYY)	Does this project have a business case? (YYYY)	When was the business case approved (YYYY)	Please explain why a business case has not been approved (max 250 words)	Has an Investment Log: Map (ILM) been approved for this project?	When was the ILM approved? (YYYY)	Please explain why an ILM has not been approved (max 250 words)
New roads construction - Metropolitan various; Turin P9	1	09/12/2024	Yes	09/12/2024		Yes	09/12/2024	
New Tarnet railway station (Tarnet)	None		No		Funding submission approved. No business case available. DTP funding process and governance applies	No		Not yet but intended
New railnet for Sunbury (metropolitan various)	None		Yes	27/05/2019		Yes	27/05/2019	
New Wyndham Law Court Development (Werribee)	1	04/09/2023	Yes	24/11/2020		Yes	24/11/2020	
New Generation Trams (metropolitan various)	1	22/11/2024	Yes	07/02/2020	Estimated date it was approved for 2020-21 Budget process, below dates aligned to above.	Yes	07/02/2020	
North East Link - Primary Package (Tunsted and State Calling Corporation (Greenborough))	3	28/11/2023	Yes	15/12/2017		Yes	01/10/2018	
North East Link (State and Freeway Packages) M80 Ring Road Upgrade (Greenborough)	None		Yes	07/10/2018		Yes	07/10/2018	
North East Link Connections (Buller/Watson)	None		Yes	01/10/2018		Yes	01/10/2018	
Northern Hospital Redevelopment (Epping)	None		Yes	30/01/2023		Yes	30/01/2023	

Name of the major project New school construction (metropolitan various), Huron PS	Has a Benefits Management Plan (BMP) been approved for this project? Yes	When was the BMP approved (dd/mm/yyyy) Please explain why a BMP has not been approved (max 250 words).	Does this project have a benefits measurement system or benefits capture plan in place that collects and assesses project benefits (as described in the Business case, IUI or BMP) that have been realised or are anticipated in the current phase of the project? Yes
New Tarnet railway station (Tarnet)	No	Awaiting approval	Yes
New train for Sunbury (metropolitan various)	Yes	27/05/2018	Yes
New Wyndham Law Court Development (Werribee)	Yes	24/11/2020	Yes
Next Generation Trams (metropolitan various)	Yes	01/02/2020	Yes
North East Link - Primary Package (Tunsted and State Gaming Corporation (Greenborough))	Yes	01/10/2018	Yes
North East Link (State and Freeway Packages) M80 Ring Road Upgrade (Greenborough)	Yes	01/10/2018	Yes
North East Link Connections (Buller/Watson)	Yes	01/10/2018	Yes
Northern Hospital Redevelopment (Epping)	Yes	30/01/2023	Yes

Name of the major project New station construction (metropolitan various), Hurm P3	Does this project have any internal reporting processes showing actual progress for forecasted against expected project benefits compared to those included in the business case, LHM or BMR? Yes	Does this project have a process to recalculate any changes to project benefits (ie. embedded in the business case, LHM or BMR) due to the impact of significant material scope changes? Yes	Do you collect, analyse and use lessons learned as a part of continuous improvement? Yes	Provide a self-assessment of how the project is progressing against scope Green	Please provide the rationale for the ratings you have given for scope (max 250 words). The planning for this project included managing the complexities of land acquisition, infrastructure works and services being delivered by Development Victoria and DTP. A staged delivery plan ensures that critical scope is delivered within the BCR date.	Provide a self-assessment of how the project is progressing against cost Green	Please provide the rationale for the rating you have given for cost (max 250 words). The project is tracking within the approved VCI funding envelope.
New Tarnet railway station (Tarnet)	Yes	No	No	Green		Green	
New train for Sunbury (metropolitan various)	Yes	Yes	Yes	Green		Green	
New Wyndham Law Court Development (Werribee)	Yes	Yes	Yes	Green		Green	
Next Generation Trams (metropolitan various)	Yes	Yes	Yes	Green		Green	
North East Link - Primary Package (Tunsted and State Coring Corporation (Greenborough))	No	Yes	Yes	Green		Green	
North East Link (State and Freeway Packages) M80 Ring Road Upgrade (Greenborough)	No	Yes	Yes	Green		Green	
North East Link Connections (Ballier/Watson)	No	Yes	Yes	Green		Green	
Northern Hospital Redevelopment (Epping)	Yes	Yes	Yes	Green		Green	



Name of the major project	Surveyed in Major Projects Performance Reporting 2024 (MPPR 2024)?	Year the project first appeared in MPPR	Approved total estimated investment (TEI) as per MPPR 2022-26, or Budget Allocation, as allocated by entity	MPPR 2024 TEI	Original TEI	Actual expenditure to date (as per MPPR 2022-26)	Estimated completion date as per MPPR 2024	Original estimated completion date	Project status as per MPPR 2022-26	Notes
Royal Brompton Gardens (Golfing)	Yes	2021	405,100,000	415,000,000	141,200,000	362,332,740	Q4 2025-2026****	Q4 2027-2028	Existing	Project from MPPR 2025-26. The TEI includes \$30,000 million of Commonwealth Government funding via \$1,000 million of City of Geelong funding. The estimated completion date of the project is revised to Q4 2025-26 to reflect the completion of the convention and event centre. The TEI excludes financing, land acquisition and ongoing operating costs.
Pakenham Roads Upgrade (Pakenham)	Yes	2023	415,700,000	417,000,000	391,495,000	293,118,139	Q3 2026-2027	Q3 2026-2027	Existing	The TEI has increased by \$24,205 million due to additional Commonwealth Government funding associated with the Commonwealth Infrastructure Investment Program Strategic Review. The TEI is funded by \$415,700 million of Commonwealth Government funding.
Parkville Precinct Redevelopment (Parkville)	Yes	2023	2,338,000,000	233,800,000	2,338,000,000	102,650,000		Q4 2031-2032	Existing	The project name has changed from 'Redevelopment of Royal Melbourne Hospital and Royal Women's Hospital' when it was published in the 2024-25 Budget.
Regional Housing Fund (Regional)	Yes	2024	748,301,000	701,000,000	701,000,000	101,007,000	Q4 2027-2028	Q4 2027-2028	Existing	The TEI has increased by \$47,301 million due to budgeted amounts being reclassified as capital instead of operating expenditure, in line with accounting standards.
Regional Rail Revival - Geopland Line Upgrade Stage 1 (Regional various)	Yes	2018	872,184,000	873,000,000	435,000,000	638,760,000	Q3 2025-2026	Q4 2022-2022	Existing	The TEI has increased by \$309,520 million due to market escalation and complex signalling implementation. The estimated completion date has been revised to quarter 3 2025-26 in line with a revised project schedule. The TEI includes \$737,848 million of Commonwealth Government funding.
Regional Rail Revival - Shepparton Line Upgrade - Stage 3 (Shepparton)	Yes	2020	408,172,000	414,000,000	400,000,000	319,834,000		Q4 2023-2024	Existing	The TEI has increased by \$68,022 million due to \$14,200 million increase as a result of market escalation and complex signalling implementation, offset by \$53,388 million decrease relating to expenditure being reclassified as operating instead of capital in line with accounting standards. The estimated completion date is to be confirmed when the coordination and scheduling of signalling works are finalised. The TEI includes \$331,360 million of Commonwealth Government funding.
Regional Rail Revival - Werriambool Line Upgrade - Stage 2 (Regional various)	Yes	2020	265,844,000	281,070,000	260,000,000	215,863,000	Q4 2025-2026	Q1 2024-2025	Existing	The TEI has increased by \$16,226 million due to \$19,820 million increase as a result of market escalation and complex signalling implementation, offset by \$3,594 million decrease relating to expenditure being reclassified as operating instead of capital in line with accounting standards. The estimated completion date has been revised to quarter 4 2025-26 in line with a revised project schedule. The TEI includes \$224,856 million of Commonwealth Government funding.
Regional Rail Revival - Warm Ponds Track Duplication - Stage 2 (Regional various)	Yes	2020	899,979,000	933,600,000	899,200,000	846,100,000	Q4 2024-2025	Q2 2024-2025	Completed	The TEI has increased by \$73,300 million due to market escalation and complex signalling implementation. The TEI includes \$788,099 million of Commonwealth Government funding.
Road B16 (statewide) - Berracootee Road / Childs Five Way Road / Portersons Road Intersection Upgrade	No	2025	100,000,000			0			New	The TEI includes \$1,000 billion of Commonwealth Government funding. The estimated cash flows and completion date will be disclosed following further project development activities.
Road B16 (statewide) - Calder Park Drive Upgrade	No	2025	300,000,000			0			New	The TEI includes \$1,000 billion of Commonwealth Government funding. The estimated cash flows and completion date will be disclosed following further project development activities.

Name of the major project	Other names this project is known by	Is this project High Value High Risk (HVHR)	Main sector of this project	Project or sub-package	Project description (max 250 words)
Royal Banyu Geelong Convention and Event Centre (Geelong)	Royal Banyu Geelong Convention and Event Centre (Geelong); Geelong Convention and Exhibition Centre (GCEC) (regional)	Yes	Culture, sport and community	Project/Program	The project comprises Royal Banyu and the commercial developments in the Project precinct. [Royal Banyu includes] - construction of the purpose-built convention and event space for 2000 people with 1000 seats, 1000sqm of exhibition space, 1000sqm of retail space, 1000sqm of food and beverage space, 1000sqm of parking, 1000sqm of landscaping and a large LED screen to allow the screening of films and sporting events. • a range of food & beverage offerings to activate the social atmosphere when events are not being held. • underground car parking of at least 200 spaces. • 4 full-service buildings and facilities management services. The Victorian Government has appointed the Victorian Convention and Exhibition Trust (VCEET) as the operator. [The commercial developments forming part of the Project's precinct include] • a 200 room Crowne Plaza hotel, including additional food & beverage offerings. • additional retail offerings. • a mixed-use commercial development.
Pakenham Roads Upgrade (Pakenham)	None	Yes	Transport	Project/Program	The project is expected to include the duplication of Racecourse Road between the Princes Freeway and Henry Street in Pakenham, and the upgrade of the McGregor Road and Racecourse Road interchanges. This includes the signalisation of Blair Hill Road, an upgrade of the Princes Freeway overpass, upgrading the McGregor Road interchange with the Pakenham bypass, new freeway ramps and the widening of McGregor Road between the northern freeway roundabout and Webster Way. • Work Package 1: Princes freeway interchange. • Work Package 2: McGregor Road Upgrade. • Work Package 3: Racecourse Road Upgrade.
Parkville Precinct Redevelopment (Parkville)	Redevelopment of Royal Melbourne Hospital and Royal Women's Hospital (Ardery Parkville).	Yes	Health and human services	Project/Program	The program involves the staged redevelopment and expansion of the Royal Melbourne Hospital and Royal Women's Hospital. Stage one has been funded by government and includes decommissioning and demolition of the Materiel Handling Building to unlock the site, followed by construction of the new Western Building. The new Western Building will accommodate the new private hospital, public hospital services and complementary services. Stage two (not yet funded) involves the demolition of additional buildings to enable construction of the new Royal Melbourne Hospital Clinical Services Tower. The project will also review the Royal Park campus redevelopment options following the government's decision not to proceed with the Alden hospital campus.
Regional Housing Fund (regional)	None	Yes	Health and human services	Project/Program	The \$1.1 billion Regional Housing Fund includes the delivery of over 1,300 new homes across regional Victoria. Announced in August 2023, the new homes will include a mix of social and affordable housing, and will involve close collaboration with councils, regional partnerships, and local communities to determine the appropriate mix of stock and locations for each region.
Regional Rail Revival - Gippsland Line Upgrade Stage 1 (regional various)	Regional Rail Revival - Gippsland Line Upgrade Stage 1 (regional various);	Yes	Transport	Project/Program	The project scope includes: - Second platforms and station amenity works at Bunyip, Longwarry, Morwell and Traralgon stations. - Track duplication at Bunyip and Longwarry. - Extension of Morwell crossing loop. - Level crossing upgrades. - Signalling upgrades. - Drainage structure upgrades along the line. - The project has already delivered significant benefits to passengers, allowing Vocity trains to travel to Balmuccia for the first time and delivering a new rail bridge over the Aon River in Sturtford allow trains to travel faster in late 2020. Major construction of upgrades to Bunyip, Longwarry, Morwell and Traralgon stations is complete. The Gippsland Line Upgrade is delivering a new signalling system for the line, which will enable additional services and future-proof the line. Work on the commissioning strategy is being coordinated with the Victorian Government's massive investment around Pakenham to minimise disruption to Gippsland Line passengers.
Regional Rail Revival - Shepparton Line Upgrade - Stage 3 (Shepparton)	Regional Rail Revival - Shepparton line Upgrade - Stage 3 (Shepparton);	Yes	Transport	Project/Program	Stage 3 of the Shepparton Line Upgrade includes: - Signalling upgrades between Seymour and Shepparton to enable nine weekday return services. - Expanded stabling for Vocity trains to support more services. - Track upgrades between Seymour and Shepparton to enable trains to travel faster. - Stage 3 of the Shepparton Line Upgrade will deliver signalling upgrades which will enable nine return services on weekdays for Shepparton, Mooroolbarna, Murchison East and Nigambie. - It will include track speed upgrades between Seymour and Shepparton to enable trains to travel faster, and an extension of the stabling facility being delivered as part of Stage 2. - The track and signalling upgrades will enhance the benefits of Stage 2 of the Shepparton Line Upgrade.
Regional Rail Revival - Warrambool Line Upgrade - Stage 2 (regional various)	Regional Rail Revival - Warrambool Line Upgrade - Stage 2 (regional various);	No	Transport	Project/Program	Stage 2 of the Warrambool Line Upgrade will allow the introduction of modern Vocity trains on the line, boosting safety and reliability and providing more comfortable passenger journeys. Works include upgrades to train detection technology at more than 50 level crossings and stabling upgrades at Warrambool Station. At the end of the project, all public level crossings on the Warrambool Line will have full protection, including boom gates, bells and flashing lights.
Regional Rail Revival - Waurn Ponds Track Duplication - Stage 2 (regional various)	Regional Rail Revival - Waurn Ponds Track Duplication - Stage 2 (regional various);	No	Transport	Project/Program	The South Geelong to Waurn Ponds Duplication is part of the staged upgrade of the Geelong Line and a critical step in delivering more frequent and reliable services. The South Geelong to Waurn Ponds Duplication includes: - Duplicating around 8km of track between South Geelong and Waurn Ponds. - Upgrades at South Geelong and Marshall stations featuring second platforms and accessible pedestrian overpasses. - Removal of the level crossings at Fyans Street and Surf Coast Highway. - Signalling upgrades between South Geelong and Waurn Ponds. - A business case to determine the infrastructure required to deliver even more services, including upgrades to the rail tunnel between Geelong and south Geelong and the rail line over the Barwon River.
Road B16 (state wide) - Benwood Road / Clyde-Five Way Road / Pattersons Road Intersection Upgrade	None	No	Transport	Sub-package	Remove roundabout and signalise the intersection of Benwood, Craibourne Road/Clyde-Five Way Road/Pattersons Road, Clyde North
Road B16 (state wide) - Calder Park Drive Upgrade	None	Yes	Transport	Sub-package	Construct a new interchange between the Calder Freeway and Calder Park Drive, Calder Park

Name of the major project	Region type	LGA location	State funding	Australian Government funding	Other funding (private/philanthropic or other non-government)	Responsible entity	Delivery entity	Number of government or minister approved scope changes throughout the life of the project	MPPR 2024 value	Has a change in scope impacted the project's FD since the last survey assessment date?	Describe the scope change(s) that affected the FD	Has a change in scope impacted the project's completion date since the last survey assessment date?	Describe the scope change(s) that affected the completion date
Royal Brompton Geelong (Geelong)	Regional	Greater Geelong	445,100,000	30,000,000	3,000,000	Department of Jobs, Skills, Industry and Regions	Department of Jobs, Skills, Industry and Regions	1	1	No		No	
Pakenham Roads Upgrade (Pakenham)	Metropolitan	Cardinia	0	415,700,000	0	Department of Transport and Planning	Victorian Infrastructure Delivery Authority	0	0	No		No	
Parkville Precinct Redevelopment (Parkville)	Metropolitan	Melbourne	2,338,000,000	0	0	Department of Health	Victorian Infrastructure Delivery Authority	1	1	No		Yes	Removal of Arden Hospital campus site. The completion date has been published as 'bc' in BPA 2024-25, and it is being re-evaluated due to the project now progressing at a single site in Parkville.
Regional Housing Fund (Regional)	Regional		748,301,000	0	0	Homes Victoria	Homes Victoria	0	0	No		No	
Regional Rail Revival – Gippsland Line Upgrade Stage 1 (Regional various)	Statewide	Raw Bay   Cardinia   East Gippsland   Latrobe   Wellington	134,335,000	737,848,000	0	Victorian RailTrack (VCTracks)	Victorian Infrastructure Delivery Authority	0	0	No		No	
Regional Rail Revival – Shepparton Line Upgrade – Stage 3 (Shepparton)	Regional	Greater Shepparton	768,12,000	331,360,000	0	Victorian RailTrack (VCTracks)	Victorian Infrastructure Delivery Authority	1	1	No		No	
Regional Rail Revival – Warrambool Line Upgrade – Stage 2 (Regional various)	Regional	Colac Otway   Condamine   Greater Geelong   Moyne   Surf Coast   Warrambool	40,980,000	24,856,000	0	Victorian RailTrack (VCTracks)	Victorian Infrastructure Delivery Authority	0	0	No		No	
Regional Rail Revival – Warrambool Line Upgrade – Stage 2 (Regional various)	Regional	Greater Geelong	114,880,000	788,299,000	0	Victorian RailTrack (VCTracks)	Victorian Infrastructure Delivery Authority	0	0	No		No	
Road B14 (statewide) – Bayside – Calder Highway / Calder Freeway Road / Porters Road Intersection Upgrade	Metropolitan	Casey	16,670,000	83,330,000	0	Department of Transport and Planning	Department of Transport and Planning	0	0				
Road B14 (statewide) – Calder – Park Drive Upgrade	Metropolitan	Brimbank	50,000,000	250,000,000	0	Department of Transport and Planning	Department of Transport and Planning	0	0				

Name of the major project	What stage is this project currently in	Completed Gate 1: Concept and feasibility	Gate 1: date of approval (dd/mm/yyyy)	Completed Gate 2: Business case	Gate 2: date of approval (dd/mm/yyyy)	Completed Gate 3: Business for market	Gate 3: date of approval (dd/mm/yyyy)	Completed Gate 4: Tender decision	Gate 4: date of approval (dd/mm/yyyy)	Completed Gate 5: Business for service	Gate 5: date of approval (dd/mm/yyyy)	Completed Gate 6: Benefit analysis	Gate 6: date of approval (dd/mm/yyyy)	Following the completion of this project, has it been reviewed or evaluated to assess whether its anticipated benefits have been achieved?
Royal Bungal George (Geelong)	In delivery/under construction	No		No		Yes	30/09/2021	No		No		No		
Pakenham Roads Upgrade (Pakenham)	In delivery/under construction	Yes	17/09/2021	Yes	17/09/2021	Yes	01/09/2025	Yes	01/09/2025	No		No		
Parville Precinct Redevelopment (Parville)	Early works/pre-procurement	Yes	01/03/2022	Yes	01/03/2022	No		No		No		No		
Regional Housing Fund (regional)	In delivery/under construction	No		No		No		No		No		No		
Regional Rail Revival – Gippsland Line Upgrade Stage 1 (regional various)	In delivery/under construction	Yes	01/12/2018	Yes	01/12/2018	Yes	16/09/2019	Yes	31/07/2020	No		No		
Regional Rail Revival – Shepparton Line Upgrade – Stage 3 (Shepparton)	In delivery/under construction	Yes	25/03/2021	Yes	25/03/2021	Yes	10/02/2022	Yes	09/09/2022	No		No		
Regional Rail Revival – Warrambool Line Upgrade – Stage 2 (regional various)	In delivery/under construction	Yes	04/01/2017	Yes	04/01/2017	Yes	14/12/2018	Yes	16/08/2019	Yes	12/02/2021	No		
Regional Rail Revival – Warrambool Line Upgrade – Stage 2 (regional various)	Practical completion	Yes	21/12/2017	Yes	21/12/2017	Yes	30/04/2021	Yes	06/01/2021	No		No		No
Road BITE (statewide) – Road 4 – Calder / Chils Five Major Road/ Patterson Road Intersection Upgrade	Feasibility study/planning	No		Yes		No		No		No		No		
Road BITE (statewide) – Calder Park Drive Upgrade	Business case development	Yes	21/07/2022	Yes	21/07/2022	No		No		No		No		

Name of the major project	How many DTf Project Assurance Reviews (PARs) have been conducted for this project?	Most recent (date) completion date (dd/mm/yyyy)	Does this project have a business case?	When was the business case approved (dd/mm/yyyy)	Please explain why a business case has not been approved (max 250 words).	Has an Investment Logic Map (ILM) been approved for this project?	When was the ILM approved? (dd/mm/yyyy)	Please explain why an ILM has not been approved (max 250 words).
Royal Brompton Hospital (Greening)	None	29/11/2021	Yes	29/11/2021		Yes	29/11/2021	
Pakenham Roads Upgrade (Pakenham)	None	08/04/2022	Yes	08/04/2022		Yes	08/04/2022	
Parkville Precinct Redevelopment (Parkville)	1	17/07/2025	Yes	30/01/2022		Yes	30/01/2022	
Regional Housing Fund (regional)	None		No		In consultation with DTf, the RHF undertook development of an implementation plan, that was approved by HEC. DTf require SHAP, RHF and B18 to follow the framework outlined within the approved Housing Delivery Project Assurance Plan (PAP).	No		In consultation with DTf, the RHF has not developed an investment logic map, aligned to the housing delivery PAP.
Regional Rail Revival – Gippsland Line Upgrade Stage 1 (regional various)	1	09/03/2023	Yes	25/02/2019		Yes	25/02/2019	
Regional Rail Revival – Shepparton Line Upgrade – Stage 3 (Shepparton)	None		Yes	31/03/2021		Yes	31/03/2021	
Regional Rail Revival – Werriambool Line Upgrade – Stage 2 (regional various)	1	12/07/2024	Yes	31/03/2021		Yes	31/03/2021	
Regional Rail Revival – Warrnambool Line Upgrade – Stage 2 (regional various)	None		Yes	01/05/2018		Yes	01/04/2021	
Road B18 (statewide) – Calder Park Drive / Childs-Five Major Road / Patterson Road Intersection Upgrade	None		No		This project was announced in March 2025. A business case is being developed by MRPV.	No		An ILM will be developed as part of business case development.
Road B18 (statewide) – Calder Park Drive Upgrade	None		No		A draft business case was developed by MRPV for Calder Park Drive upgrade project in 2022. MRPV is currently reviewing and updating the business case. Business case will be submitted for government approval.	No		The ILM for Calder Park Drive upgrade project is embedded in the draft business case. Business case will be submitted for government approval.

Name of the major project	Has a Benefits Management Plan (BMP) been approved for this project?	When was the BMP approved (dd/mm/yyyy)?	Please explain why a BMP has not been approved (max 250 words).	Does this project have a benefits measurement system or benefits capture plan in place that collects and assesses project benefits (as described in the Business Case, IIR or BMP) that have been realised or are anticipated in the current phase of the project?
Royal Brompton Station (reopening)	Yes	29/11/2021		No
Pakenham Roads Upgrade (Pakenham)	Yes	08/04/2022		Yes
Parkville Precinct Redevelopment (Parkville)	Yes	30/01/2022		Yes
Regional Housing Fund (regional)	No		The beneficiary realisation plan is under development by DSIR across the whole of the Regional Package (Sz Jilani). Homes Victoria will input into the process and, post finalisation, will track the RHF components when the plan is approved.	Yes
Regional Rail Revival – Gepp Road Line Upgrade Stage 1 (regional various)	Yes	01/07/2020		Yes
Regional Rail Revival – Shepparton Line Upgrade – Stage 3 (Shepparton)	Yes	31/09/2021		Yes
Regional Rail Revival – Werriambool Line Upgrade – Stage 2 (regional various)	Yes	31/09/2021		Yes
Regional Rail Revival – Warrnambool Line Upgrade – Stage 2 (regional various)	Yes	01/05/2018		Yes
Road B16 (state wide) – Calder Park Drive / Chids Eke Major Road / Porters Road Intersection Upgrade	No		A BMP will be developed as part of business case development.	No
Road B16 (state wide) – Calder Park Drive Upgrade	No		The BMP for Calder Park Drive upgrade project is embedded in the draft business case. Business case will be submitted for government approval.	Yes

Name of the major project	Does this project have any internal reporting processes showing actual progress (or forecast) against expected project benefits compared to those described in the business case, LUP or BMR?	Does this project have a process to recalculate any changes to project benefits (ie embedded in the business case, LUP or BMR) due to the impact of significant material scope changes?	Do you collect, analyse and use lessons learned as a part of continuous improvement?	Provide a self-assessment of how the project is progressing against scope	Please provide the rationale for the rating you have given for scope (max 250 words).	Provide a self-assessment of how the project is progressing against cost	Please provide the rationale for the rating you have given for cost (max 250 words).
Royal Brompton Hospital and Event Centre (Geelong)	Yes	No	Yes	Green	There have been no material changes to project scope.	Green	Approved by State Manager (S10, S44) and State Project Manager (S10, S44) and submitted to 56% with 4 months of main works construction remaining (Dec 2025). Any forecasted risks, with cost implications are monitored in a costed risk register reviewed at each PWG and PSC meeting - costs are provided by State Quantity Surveyor, MBM.
Pakenham Roads Upgrade (Pakenham)	Yes	Yes	Yes	Green		Green	
Parkville Precinct Redevelopment (Parkville)	Yes	Yes	Yes	Amber	Project scope is being reviewed to ensure alignment with strategic, clinical priorities and effective delivery of services for patients on the Parkville campus, noting the current market challenges with private hospital operators.	Green	
Regional Housing Fund (regional)	Yes	Yes	Yes	Green	Program is on track to deliver scope.	Green	Program is on track to deliver within the funding envelope.
Regional Rail Revival – Geopland Line Upgrade Stage 1 (regional various)	Yes	Yes	Yes	Green		Green	
Regional Rail Revival – Shepparton Line Upgrade – Stage 3 (Shepparton)	Yes	Yes	Yes	Green		Green	
Regional Rail Revival – Werriambool Line Upgrade – Stage 2 (regional various)	Yes	Yes	Yes	Green		Green	
Regional Rail Revival – Warrnambool Line Upgrade – Stage 2 (regional various)	Yes	Yes	Yes	Green		Green	
Road B16 (state wide) – Bayswater Road / Chids-Eve Major Road / Portersons Road Intersection Upgrade	No	Yes	Yes	Green		Green	
Road B16 (state wide) – Calder Park Drive Upgrade	No	Yes	Yes	Green		Green	

Name of the major project	Provide a self-assessment of how the project is progressing against timelines	Please provide the rationale for the rating you have given for timeline (max 250 words)	Provide a rating of how this project is progressing against benefits	Please provide the rationale for the rating you have given for benefits (max 250 words)	Position of the contact person	Entity of the contact person	Position of the accountable officer (or delegate)	Name of the entity of the accountable officer (or delegate)	Date of latest report (or expiry)
Royal Brompton Centre (Geelong)	Green	No change to technical (2.7 April 2025) and commercial acceptance (22 May 2025) dates.	Green	Updates to the benefits framework are underway in collaboration with VCEIT. The current benefits framework will be updated to the new DTE High Value High Risk Gateway review in 2026 along with an updated Benefits Realisation plan. In revising the Benefits Realisation Plan, RDV is engaging with DSERS, Design and Evaluation team in order to ensure that the update document aligns to best practice. A Precinct Activation Advisory Group has been established (TRC can be provided upon request), that will formally take carriage of benefits reporting in the operational phase - this will be noted in the Benefits Realisation Framework.	Director, Priority Projects	Regional Development Victoria	Chief Executive of Regional Development Victoria	Regional Development Victoria	17/09/2025
Pakenham Roads Upgrade (Pakenham)	Green		Green		Executive Director, Corporate and Project Controls	Victorian Infrastructure Delivery Authority	Chief Executive Officer, VIDA Roads	Victorian Infrastructure Delivery Authority	17/09/2025
Parville Precinct Redevelopment (Parville)	Green		Green		Senior Executive Program Director, Parville Precinct Redevelopment	VIDA Health	Chief Executive Officer	VIDA Health	15/09/2025
Regional Housing Fund (regional)	Green	Program is on track to deliver within the approved schedule.	N/A	The benefit realisation plan is under development by DSRR across the whole of the Regional Package (\$2 billion). Homes Victoria will input into this process and post finalisation, will track the RHF components when the plan is approved.	Director, Enterprise & Portfolio Governance	Homes Victoria	Chief Executive Officer	Homes Victoria	25/09/2025
Regional Rail Revival - Geopland Line Upgrade Stage 1 (regional various)	Green		Green		Senior Manager, Assurance	VIDA Rail	Chief Executive Officer	VIDA Rail	13/10/2025
Regional Rail Revival - Shepparton Line Upgrade - Stage 3 (Shepparton)	Green		Green		Senior Manager, Assurance	VIDA Rail	Chief Executive Officer	VIDA Rail	13/10/2025
Regional Rail Revival - Werriambool Line Upgrade - Stage 2 (regional various)	Green		Green		Senior Manager, Assurance	VIDA Rail	Chief Executive Officer	VIDA Rail	13/10/2025
Regional Rail Revival - Warm Ponds Track Duplication - Stage 2 (regional various)	Green		Green		Senior Manager, Assurance	VIDA Rail	Chief Executive Officer	VIDA Rail	13/10/2025
Road B16 (state wide) - Calder Road / Childs Five Major Road / Portersons Road Intersection Upgrade	Green		N/A		AG Deputy Secretary, Network Design & Integration	Department of Transport and Planning	Secretary	Department of Transport and Planning	18/09/2025
Road B16 (state wide) - Calder Park Drive Upgrade	Green		N/A		AG Deputy Secretary, Network Design & Integration	Department of Transport and Planning	Secretary	Department of Transport and Planning	18/09/2025

Name of the major project	Surveyed in Major Projects Performance Reporting 2024 (MPPR 2024)?	Year the project first appeared in MPPR	Approved total estimated investment (TEI) as per MPPR 2022-26, or Budget Allocation, as entered by entity	MPPR2024 TEI	Original TEI	Actual expenditure to date as per MPPR 2022-26	Estimated completion date as per MPPR 2024	Original estimated completion date	Project status as per MPPR 2022-26	Footnote from MPPR 2022-26
Road Bilit (statewide) - Michael Street Intersection Upgrade	No	2025	125,000,000			0			New	The TEI includes \$1,000 billion of Commonwealth Government funding. The estimated cash flows and completion date will be disclosed following further project development activities.
Road Bilit (statewide) - Mecklenham Road Upgrade - Stage 2	No	2025	250,000,000			0			New	The TEI includes \$1,000 billion of Commonwealth Government funding. The estimated cash flows and completion date will be disclosed following further project development activities.
Road Bilit (statewide)	No	2025	12,000,000,000 (125,000,000)*			0			New	The TEI includes \$1,000 billion of Commonwealth Government funding. The estimated cash flows and completion date will be disclosed following further project development activities.
Road Bilit to Get Families Home Sooner and Safer (statewide)	Yes	2023	767,550,000	673800000	674,000,000	81,681,331 (Q1 2028-2029)	Q4 2028-2029	Q4 2028-2029	Existing	The TEI has increased by 692,760 million due to \$ 208,183 million additional Commonwealth Government funding. The TEI includes \$54,729 million additional funding to additional road works, offset by an \$18,000 million decrease following further scoping of the program and a decrease of \$1,911 million due to budgeted amounts being reclassified as operating instead of capital expenditure, in line with accounting standards. The TEI includes \$357,577 million of Commonwealth Government funding. This initiative is part of Labor's Financial Statement 2022.
Social Housing Accelerator Program (statewide)	Yes	2024	480,000,000	463340000	463,343,000	134,873,000 (Q1 2027-2028)	Q4 2027-2028	Q4 2027-2028	Existing	The TEI has increased by \$16,665 million due to budgeted amounts being reclassified as capital instead of operating expenditure, in line with accounting standards.
South Dymon Train Maintenance Facility Stage 2 (statewide)	Yes	2023	296,755,000	296755000	296,755,000	174,779,000 (Q1 2026-2027)	Q1 2026-2027	Q4 2025-2026	Existing	The TEI includes \$27,000 million contribution from the Knox City Council.
State Basketball Centre redevelopment (Foot)	Yes	2022	128,659,000	12,8690000	128,449,000	128,699,000 (Q1 2024-2025)	Q1 2024-2025	Q1 2023-2024	Completed	
Suburban Parks Program (Creating a Ring of New Parkland) (metropolitan)	Yes	2019	212,257,000	2,053,000	74,300,000	102,468,052 (Q1 2025-2026)	Q4 2025-2026	Q4 2022-2023	Existing	The TEI has increased by \$1,226 million to reflect revised project costs. The project was previously published in the 2024-25 Budget as Completed. However, the estimated completion date has been revised to quarter 4 2025-26 to reflect timing of land acquisitions.
Suburban Rail Loop East - Development, Initial and Early Works (metropolitan various)	Yes	2021	2,371,618,000	25,000,000	2,100,000,000	1,946,800,000 (Q1 2025-2026)	Q3 2025-2026	Q4 2024-2025	Existing	The Suburban Rail Loop East is expected to cost between \$30,000 billion - \$34,500 billion and is targeting delivery by 2035. The expected cost includes \$3,610 billion (GST exclusive) for the South contract from Cheltenham to Glen Waverley, and \$1,710 billion (GST exclusive) for the Tumele North contract between Glen Waverley and Box Hill. Contract award for the Linewide package to deliver, operate and maintain trains and systems for SRL East is expected in 2025. The TEI, estimate expenditure and estimated completion date will be disclosed following the procurement of the remaining main works packages. The TEI includes \$2,200 billion of Commonwealth Government funding for land acquisition and early works.
Suburban Rail Loop East - Main Works (metropolitan various)	Yes	2022	30,700,000,000	307,000,000	30,700,000,000	3,076,200,000	Q2 2032-2036	Q2 2032-2036	Existing	
Suburban Roads Upgrade - Northern Roads Upgrade and South Eastern Roads Upgrade (statewide)	Yes	2018	3,318,481,000	252,900,000	2,268,800,000	2,609,880,000 (Q1 2028-2029)	Q2 2025-2026	Q2 2022-2023	Existing	The TEI has increased by \$795,487 million due to the addition of the Van Year Road Upgrade - Stage 2 initiative, as well as market escalation and utility relocation costs. The estimated completion date has been revised to quarter 4 2028-29 in line with a revised project schedule. The TEI includes \$4,577.369 million of Commonwealth Government funding.
Sunshine Station Masterplan (Sunshine)	Yes	2023	TBC			0			Existing	The TEI, estimated expenditure and estimated completion date of the Sunshine Station Masterplan will be disclosed as part of further development of the Sunshine Station Superhub procurement process.

Name of the major project	Other names this project is known by	Is this project High Value High Risk (HVHR)?	Main sector of this project	Project or sub-package	Project description (max 250 words)
Road B11c (statewide) - Road widening and intersection upgrades		No	Transport	Sub-package	Signalise intersection, additional lanes and new bridge over Kialuk Creek, Craigburn
Road B11c (statewide) - Mickleham Road Upgrade - Stage 2		No	Transport	Sub-package	Duplicate 3.7km of Mickleham Road from Dellamore Boulevard, Greenvale, to Craigburn Road, and upgrade intersections along the route, including walking and cycling paths
Road B11c (statewide)			Transport	Project/Program	This initiative will plan and/or construct 19 road upgrade projects across growing suburbs in Victoria. The projects include a new freeway interchange, road duplications, new traffic signals and intersection upgrades, road sealing and resurfacing, and transport network planning in Drouin and Warragul
Road B11c to Get Families Home Sooner and Safer (statewide)	None	Yes	Transport	Project/Program	To upgrade key roads and intersections in major growth areas and regions in order to improve network efficiency, travel times and road safety
Social Housing Accelerator Program (statewide)		Yes	Health and human services	Project/Program	The Social Housing Accelerator Program will build up to 797 new social housing homes over the next five years with funding from the Commonwealth Government's Social Housing Accelerator. Announced in June 2023, the Social Housing Accelerator is a \$2 billion investment in new social housing across Australia, with \$496.5 million provided for new homes across Victoria. The funding will build 797 new homes including low density developments on homes Victoria owned land, medium and high density developments on Victorian Government owned land, support the redevelopment of the two towers in Carlton and increase social housing refurbishment of uninhabitable social housing homes to bring them back to tenable condition.
South Deyon Train Maintenance Facility Stage 2 (statewide)		Yes	Transport	Project/Program	To enhance the maintenance capacity to cater for the growing fleet of V/Line trains.
State Basketball Centre redevelopment (Foot)	-	No	Culture, sport and community	Project/Program	KnoxCity Council and the Victorian Government, along with stakeholders worked cooperatively since 2018 to progress project planning and delivery for the redevelopment of the site. The project included: 12 new indoor courts resulting in a total of 18 courts; Comprehensive training facilities for high-performance basketball including WNBL and NBL teams; New gymnastics facilities; New administration facilities to support sports organisations and clubs, a town square space with cafe, landscaping and car parking upgrades.
Suburban Parks Program (Creating a Ring of New Parkland) (metropolitan)		No	Environment	Project/Program	The Suburban Parks Program is a 2018 election commitment to create, connect and upgrade more than 6,500 hectares of open space across metropolitan Melbourne.
Suburban Rail Loop East - Development, Initial and Early Works (metropolitan various)	Suburban Rail Loop East - Development, Initial and Early Works (metropolitan various);	Yes	Transport	Project/Program	To prepare for mid-risk main works, a range of initial and Early Works are being undertaken. Initial and Early Works includes: minor road upgrades; installing underground power supply; relocating and protection utilities such as gas, electrical, water and telecommunication services; ground improvement works; construction power and site establishment; and preparation of launch sites for the tunnel boring machines.
Suburban Rail Loop East - Main Works (metro various)	Suburban Rail Loop East - Main Works (metro various);	Yes	Transport	Project/Program	Suburban Rail Loop East will connect our growing health, education, retail and employment precincts in Melbourne's south east between Cheltenham and Box Hill. SRLE East Main Works will deliver approximately 26km of twin-bore tunnels with six underground stations at Cheltenham, Clayton, Monash, Glen Waverley, Burwood and Box Hill. Other infrastructure to be delivered includes a stabling facility in Heatherton, Emergency Support Facility in Mount Waverley and Power Supply Substation in Burwood.
Suburban Roads Upgrade - Northern Roads Upgrade and South Eastern Roads Upgrade (statewide); Suburban Roads Upgrade (metropolitan various)	Suburban Roads Upgrade - Northern Roads Upgrade and South Eastern Roads Upgrade (statewide); Suburban Roads Upgrade (metropolitan various)	Yes	Transport	Project/Program	The Northern Roads Upgrade will fix six priority roads and improve and maintain hundreds of kilometres of arterial roads across Melbourne's north, Craigburn Road, Sunbury Road, Liping Road, Childs Road and Bridge Inn Road will be duplicated to boost capacity. Intersections will also be upgraded along Fitzsimons Lane in Eftum. The South Eastern Roads Upgrade will make huge improvements to capacity and boost safety on six priority roads, as well as improve and maintain hundreds of kilometres of arterial roads across the south-eastern suburbs. Extra lanes will be added to Healesville-100 Wee Road, Lathams Road, Narre Warren-Cranbourne Road and Pound Road West, to slash congestion and improve safety. Hallam North Road and Golf Links Road will also be upgraded.
Sunshine Station Masterplan (Sunshine)	Sunshine Station Masterplan: Station Phase Development	Yes	Transport	Project/Program	The Masterplan aims to create a healthy and sustainable place which prioritises public transport, walking and cycling, while still providing for necessary vehicle trips. It will help connect the existing community either side of the railway tracks, develop a wider network of green and community spaces, and encourage greater business investment around Sunshine and Alton to the north. \$34.3 million has been committed to deliver projects outlined in the Masterplan, including works at Station Place including: [A new bus interchange] [A new station plaza and entrance] [New shared user paths and open space] [New pick up / drop off areas] [Creation of a development site and ] [Intersection upgrades around the bus interchange]

Name of the major project	Region type	LEA location	State funding	Australian Government funding	Other funding (private/philanthropic/charity)	Responsible entity	Delivery entity	Number of government or minister approved scope changes throughout the life of the project	MPFR 2024 value	Has a change in scope impacted the project's TEI since the last survey attention date?	Describe the scope changes that affected the TEI	Has a change in scope impacted the project's completion date since the last survey attention date?	Describe the scope changes that affected the completion date
Road Blitz (statewide) - Southern Cross and Sier Michael Street intersection Upgrade	Metropolitan	Hume	20,830,000	104,170,000	0	Department of Transport and Planning	Department of Transport and Planning	0	0				
Road Blitz (statewide) - Mecklenham Road Upgrade - Stage 2	Metropolitan	Hume	41,670,000	208,330,000	0	Department of Transport and Planning	Department of Transport and Planning	0	0				
Road Blitz (statewide)	Statewide	Brimbank (Casey) Hume	70,830,000	354,170,000	0	Department of Transport and Planning	Department of Transport and Planning	0	0				
Road Blitz to Get Families Home Sooner and Safer (statewide)	Statewide	Casey (Greater Geelong) Hobsons Bay (Hobson) Mitchell (Morabool) Wyndham	405,973,000	357,577,000	0	Department of Transport and Planning	Victorian Infrastructure Delivery Authority	1	0	Yes	Wilson Street Intersection Upgrade. Additional scope includes upgrade of the Northern Highway and Watson Street intersection.	Yes	Wilson Street Intersection Upgrade. Additional scope includes upgrade of the Northern Highway and Watson Street intersection.
Social Housing Accelerator Program (statewide)	Statewide		0	480,000,000	0	Homes Victoria	Homes Victoria	1	0	No		No	
South Dyon Train Maintenance Facility Stage 2 (statewide)	Metropolitan	Melbourne	296,755,000	0	0	Victorian Rail Track (V/Track)	Victorian Infrastructure Delivery Authority	0	0	No		No	
State Basketball Centre redevelopment (Knox)	Metropolitan	Knox	107,699,000	0	27,000,000	State Sport Centres Trust	Development Victoria	3	3	No		No	
Suburban Parks Program (Creating a Ring of New Parkland) (metropolitan)	Metropolitan	Bowdale Borondara (Brimbank) (Cardinal) (Casey) (Darebin) (Frankston) (Glen Eira) (Greater Dandenong) (Hobsons Bay) (Hume) (Kingston) (Knox) (Manningham) (Maribyrnong) (Maroondah) (Melbourne) (Melton) (Merri-bek) (Monash) (Moonee Valley) (Mornington Peninsula) (Nillumbik) (Port Phillip) (Stonnington) (Whitehorse) (Whitesea) (Wyndham) (Yarra City) (Yarra Ranges)	212,257,000	0	0	Department of Energy, Environment and Climate Action	Department of Energy, Environment and Climate Change	0	0	No		No	
Suburban Rail Loop East - Development, Initial and Early Works (metropolitan various)	Metropolitan	Kingston (Monash) Whitehorse	2,377,618,000	0	0	Department of Transport and Planning	Suburban Rail Loop Authority	0	0	No		No	
Suburban Rail Loop East - Main Works (metropolitan various)	Metropolitan	Kingston (Monash) Whitehorse	30,700,000,000	0	0	Department of Transport and Planning	Suburban Rail Loop Authority	0	0	No		No	
Suburban Roads Upgrade - Northern Roads Upgrade and South Eastern Roads Upgrade (statewide)	Metropolitan	Casey (Frankston) Greater Dandenong (Hume) (Manningham) (Whitesea) (Yarra Ranges)	1,741,122,000	1,577,369,000	0	Department of Transport and Planning	Victorian Infrastructure Delivery Authority	1	0	Yes	570,000,000	Yes	The TEI increase comprises the addition of the Van 'Yan Road Upgrade - Stage 2 initiative
Sunshine Station Masterplan (Sundring)	Metropolitan	Brimbank				Victorian Rail Track (V/Track)	Department of Transport and Planning	0	0	No		No	

Name of the major project	What stage is this project currently in?	Completed Gate 1: Concept and feasibility	Gate 1: date of approval (dd/mm/yyyy)	Completed Gate 2: Business case	Gate 2: date of approval (dd/mm/yyyy)	Completed Gate 3: Business for market	Gate 3: date of approval (dd/mm/yyyy)	Completed Gate 4: Tender decision	Gate 4: date of approval (dd/mm/yyyy)	Completed Gate 5: Business for service	Gate 5: date of approval (dd/mm/yyyy)	Completed Gate 6: Benefit analysis	Gate 6: date of approval (dd/mm/yyyy)	Following the completion of this project, has it been reviewed or evaluated to assess whether its anticipated benefits have been achieved?
Road Blitz (statewide) - Road Blitz - Upgrade - Michael Street Intersection	Business case development	No		No		No		No		No		No		
Road Blitz (statewide) - Micklem Road Upgrade - Stage 2	Business case development	No		No		No		No		No		No		
Road Blitz (statewide)	Feasibility study/planning	No		No		No		No		No		No		
Road Blitz to Get Families Home Sooner and Safer (statewide)	Business case development	Yes	05/10/2023	Yes	05/10/2023	Yes	01/09/2023	Yes	01/09/2023	No		No		
Social Housing Accelerator Program (statewide)	In delivery/under construction	No		No		No		No		No		No		
South Dymon Train Maintenance Facility Stage 2 (statewide)	In delivery/under construction	No		No		No		Yes	23/06/2023	No		No		
State Basketball Centre redevelopment (Kooee)	Post-practical completion	In delivery/under construction		In delivery/under construction		In delivery/under construction		In delivery/under construction		No		No		No
Suburban Parks Program (Creating a Ring of New Parkland) (metropolitan)	In delivery/under construction	In delivery/under construction		In delivery/under construction		In delivery/under construction		In delivery/under construction		In delivery/under construction		In delivery/under construction		
Suburban Rail Loop East - Development, Initial and Early Works (metropolitan various)	In delivery/under construction	Yes	06/12/2020	Yes	06/12/2020	Yes	23/03/2021	Yes	05/11/2021	No		No		
Suburban Rail Loop East - Main Works (metropolitan various)	Procurement process	Yes	06/12/2020	Yes	06/12/2020	Yes	22/07/2022	Yes	20/10/2023	No		No		
Suburban Roads Upgrade - Northern Roads Upgrade and South Eastern Roads Upgrade (statewide)	In delivery/under construction	No		Yes	10/06/2018	Yes	12/11/2020	Yes	11/04/2021	Yes	19/12/2023	No		
Sunshine Station Masterplan (Sunshine)	Procurement process	No		No		No		No		No		No		

Name of the major project	How many DTF Project Assurance Reviews (PARs) have been conducted for this project?	Most recent (dd/mm/yyyy) completion date for a business case?	Does this project have a business case?	When was the business case approved (dd/mm/yyyy)?	Please explain why a business case has not been approved (max 250 words).	Has an Investment Logic Map (ILM) been approved for this project?	When was the ILM approved (dd/mm/yyyy)?	Please explain why an ILM has not been approved (max 250 words).
Road Blitz (statewide) - Calder Park Drive and Mickleham Road Upgrade	None	No	No		This project was announced in March 2025. A business case is being developed by MIPV.	No		An ILM will be developed as part of business case development.
Road Blitz (statewide) - Mickleham Road Upgrade - Stage 2	None	No	No		A draft business case has been developed by MIPV for Mickleham Road Upgrade Stage 2 project. Business case will be submitted for government approval.	No		The ILM for Mickleham Road Stage 2 project is embedded in the draft business case. Business case will be submitted for government approval.
Road Blitz (statewide)	None	No	No		Draft business cases have been developed by MIPV for Calder Park Drive upgrade and Mickleham Road Upgrade Stage 2 projects. The development of these two business cases were previously funded by the government. Business cases for some of the other 19 Road Blitz projects are being planned after the funding for road Blitz was announced in March 2025.	No		The ILM for Calder Park Drive upgrade and Mickleham Road Stage 2 projects are embedded in the draft business cases. ILMs will be developed for other Road Blitz projects that require a business case.
Road Blitz to Get Families Home Sooner and Safer (statewide)	None	Yes	Yes	13/09/2024		Yes	13/09/2024	
Social Housing Accelerator Program (statewide)	None	No	No		In consultation with DTF, the SHAP undertook development of an implementation plan, that was approved by ERC. DTF require SHAP, RHf and BHf to follow the framework outlined within the approved Housing Delivery Project Assurance Plan (PAP).	No		In consultation with DTF, the SHAP has not developed an investment logic map, aligned to the Housing Delivery PAP.
South Dyon Train Maintenance Facility Stage 2 (statewide)	1	15/07/2024	Yes	03/09/2022		Yes	18/01/2022	
State Basketball Centre redevelopment (foot)	None	Yes	Yes	24/11/2020		Yes	24/11/2020	
Suburban Parks Program (Creating a Ring of New Parkland) (metropolitan)	None	No	No		In place of a business case this project has an Expenditure Review Committee submission which has been uploaded into this survey.	No		An investment Logic Map was not a requirement for this project when it was initiated.
Suburban Rail Loop East - Development, Initial and Early Works (metropolitan various)	None	Yes	Yes	01/08/2021		Yes	12/04/2021	
Suburban Rail Loop East - Main Works (metropolitan various)	None	Yes	Yes	01/08/2021		Yes	12/04/2021	
Suburban Roads Upgrade - Northern Roads Upgrade and South Eastern Roads Upgrade (statewide)	1	01/06/2022	Yes	25/06/2018		Yes	25/06/2018	
Sunshine Station Masterplan (Sunshine)	None	Yes	Yes	25/01/2022		No		Benefits realised through this initiative will be captured in the broader program of works.

Name of the major project	Has a Benefits Management Plan (BMP) been approved for this project?	When was the BMP approved (dd/mm/yyyy)	Please explain why a BMP has not been approved (max 250 words). A BMP will be developed as part of business case development.	Does this project have a benefits measurement system or benefits capture plan in place that collects and assesses project benefits (as described in the business case, IUP or BMP) that have been realised or are anticipated in the current phase of the project?
Road Blitz (statewide) - Road Blitz to Set Families Home Score and Sifer (statewide)	No		The BMP for Mickleham Road Stage 2 project is embedded in the draft business case. Business case will be submitted for government approval.	No
Road Blitz (statewide) - Mickleham Road Upgrade - Stage 2	No		The BMP for Calder Park Drive upgrade and Mickleham Road Stage 2 projects are embedded in the draft business cases. BMPs will be developed for other Road Blitz projects that require a business case.	Yes
Road Blitz (statewide)	No			Yes
Road Blitz to Set Families Home Score and Sifer (statewide)	Yes	13/09/2024		Yes
Social Housing Accelerator Program (statewide)	No		In accordance with the Social Housing Accelerator Schedule that the Treasurer signed for Victoria, the Commonwealth Government will commence evaluation of Victoria's progress within the first two years of the program. Homes Victoria will work with the Commonwealth to undertake evaluations of the SHAP.	Yes
South Dymon Train Maintenance Facility Stage 2 (statewide)	Yes	18/01/2022		Yes
State Basketball Centre redevelopment (foot)	Yes	24/11/2020		No
Suburban Parks Program (Creating a Ring of New Parkland) (metropolitan)	No		Suburban Parks Program does not have a specific benefit plan as it utilises benefit metrics outlined by the Sustainability Fund.	No
Suburban Rail Loop East - Development, Initial and Early Works (metropolitan various)	Yes	28/02/2025		Yes
Suburban Rail Loop East - Main Works (metropolitan various)	Yes	26/02/2025		Yes
Suburban Roads Upgrade - Northern Roads Upgrade and South Eastern Roads Upgrade (statewide)	Yes	25/06/2018		Yes
Sunshine Station Masterplan (Sunshine)	No		Benefits realised through this initiative will be captured in the broader program of works.	Yes

Name of the major project	Does this project have any internal reporting processes showing actual progress for increased alignment against project benefits compared to those included in the business case, LUP or BMR?	Does this project have a process to recalculate any changes to project benefits (as described in the business case, LUP or BMR) due to the impact of significant material scope changes?	Do you collect, analyse and use lessons learned as a part of continuous improvement?	Provide a self-assessment of how the project is progressing against scope	Please provide the rationale for the rating you have given for cost (max 250 words).	Provide a self-assessment of how the project is progressing against cost	Please provide the rationale for the rating you have given for cost (max 250 words).
Road Blitz (statewide) - South Eastern Metropolitan Michael Street Intersection Upgrade	No	Yes	Yes	Green		Green	
Road Blitz (statewide) - Melbourne Road Upgrade - Stage 2	No	Yes	Yes	Green		Green	
Road Blitz (statewide)	No	Yes	Yes	Green		Green	
Road Blitz to Get Families Home Sooner and Safer (statewide)	Yes	Yes	Yes	Green		Green	
Social Housing Accelerator Program (statewide)	Yes	Yes	Yes	Green	Program is on track to deliver scope.	Green	Program is on track to deliver within the funding envelope.
South Dymon Train Maintenance Facility Stage 2 (statewide)	Yes	Yes	Yes	Green		Green	
State Basketball Centre redevelopment (Foot)	No	No	Yes	Green		Green	
Suburban Parks Program (Creating a Ring of New Parkland) (metropolitan)	Yes	Yes	Yes	Green		Green	
Suburban Rail Loop East - Development, Initial and Early Works (metropolitan various)	No	No	Yes	Amber	Scope risks are emerging but are being managed and no action or decision is required by the government at this point in time.	Green	
Suburban Rail Loop East - Main Works (metropolitan various)	Yes	Yes	Yes	Green		Green	
Suburban Roads Upgrade - Northern Roads Upgrade and South Eastern Roads Upgrade (statewide)	Yes	Yes	Yes	Green		Green	
Sunshine Station Masterplan (Sunshine)	Yes	Yes	Yes	Amber	The scope of the Sunshine Station Masterplan works is subject to a future government decision, related to the integration of the Masterplan and the Sunshine Superhub project.	Amber	Cost escalation is likely due to broader market trends in this space across the period the project was paused. This is subject to current investigation.

Name of the major project	Provide a self-assessment of how the project is progressing against timelines	Please provide the rationale for the rating you have given for this project (max 250 words)	Provide a rating of how this project is progressing against benefits	Please provide the rationale for the rating you have given for benefits (max 250 words)	Position of the contact person	Entity of the contact person	Position of the accountable officer (or delegate)	Name of the entity of the accountable officer (or delegate)	Date of latest report (or expiry)
Road Bits (statewide) - Road and Freeway Upgrade - Michael Street Intersection Upgrade	Green		N/A		A/G Deputy Secretary, Network Design & Integration	Department of Transport and Planning	Secretary	Department of Transport and Planning	18/09/2025
Road Bits (statewide) - Mickleham Road Upgrade - Stage 2	Green		N/A		A/G Deputy Secretary, Network Design & Integration	Department of Transport and Planning	Secretary	Department of Transport and Planning	18/09/2025
Road Bits (statewide)	Green		N/A		A/G Deputy Secretary, Network Design & Integration	Department of Transport and Planning	Secretary	Department of Transport and Planning	18/09/2025
Road Bits to Get Families Home Sooner and Safer (statewide)	Green		Green		Executive Director, Corporate and Project Controls	Victorian Infrastructure Delivery Authority	Chief Executive Officer, VIDA Roads	Victorian Infrastructure Delivery Authority	17/09/2025
Social Housing Accelerator Program (statewide)	Green	Program is on track to deliver within the approved schedule.	N/A	In accordance with the Social Housing Accelerator Schedule that the Treasurer signed for Victoria, the Commonwealth Government will commence evaluation of Victoria's progress within the first two years of the program. Home's Victoria will work with the Commonwealth to undertake evaluations of the SHAP.	Director, Enterprise & Portfolio Governance	Home's Victoria	Chief Executive Officer	Home's Victoria	25/09/2025
South Deyon Train Maintenance Facility Stage 2 (statewide)	Green		Green		Senior Manager, Assurance	VIDA Rail	Chief Executive Officer	VIDA Rail	13/10/2025
State Basketball Centre redevelopment (foot)	Green		Green		Project Manager, Professional Sport and Tourism Infrastructure	Department of Jobs, Skills, Industry and Regions	Executive Director, Professional Sport and Tourism Infrastructure	Department of Jobs, Skills, Industry and Regions	18/09/2025
Suburban Parks Program (Creating a Ring of New Parkland) (metropolitan)	Red	The timing of each stage of the land acquisitions process can be variable, with the legal processing potentially taking years when compulsory land acquisition is required. Expected timeline for completion for remaining parcels of land are yet to be confirmed. Overall the program is expected to be over 6 months behind schedule due to the factors outlined above.	Green		Senior Policy Officer, Suburban Parks Program	DEECA	Deputy Secretary, Corporate Services	DEECA	11/09/2025
Suburban Rail Loop East - Development, Initial and Early Works (metropolitan various)	Green		Green		Chief Internal Audit Officer	Suburban Rail Loop Authority	Chief Operating Officer	Suburban Rail Loop Authority	10/10/2025
Suburban Rail Loop East - Main Works (metropolitan various)	Green		Green		Chief Internal Audit Officer	Suburban Rail Loop Authority	Chief Operating Officer	Suburban Rail Loop Authority	10/10/2025
Suburban Roads Upgrade - Northern Roads Upgrade and South Eastern Roads Upgrade (statewide)	Green		Green		Executive Director, Corporate and Project Controls	Victorian Infrastructure Delivery Authority	Chief Executive Officer, VIDA Roads	Victorian Infrastructure Delivery Authority	17/09/2025
Sunshine Station Masterplan (Sunshine)	Amber	The timing of delivery of the Sunshine Station Masterplan is subject to a future government decision, related to the potential integrated delivery of the Masterplan and Sunshine Superhub project.	Green		Deputy Secretary, Housing, Building and Land Delivery	Department of Transport and Planning	Secretary	Department of Transport and Planning	18/09/2025

Name of the major project (metropolitan/variou)	Surveyed in Major Projects Performance Reporting 2024 (MPPR 2024)?	Year the project first appeared in IPA	Approved total estimated investment (TEI) as per IPA 2022-26, or Budget allocation, as attracted by entity (metropolitan/variou)	MPPR2024 TEI	Original TEI	Actual expenditure to date (as per IPA 2022-26) Q1-Q2 2023-2031	Estimated completion date as per MPPR 2024	Original estimated completion date	Project status as per IPA 2022-26	Footnote from IPA 2022-26
Sandringham Station Superhub (metropolitan/variou)	No	2023	4,100,000,000						New	The TEI includes \$2,000 billion of Commonwealth Government funding.
Sustaining statewide health services delivery at The Alfred (Prahan)	Yes	2024	118,000,000	118,000,000	118,000,000	170,000,000 Q2 2023-2030	Q4 2027-2028	Q4 2027-2028	Existing	The estimated completion date has been revised to quarter 2 2029-30 to accommodate the need to stage work around clinical service requirements.
The Alfred Hospital urgent infrastructure (Prahan)	Yes	2018	174,500,000	174,500,000	69,500,000	13,640,000 Q1 2023-2030	Q4 2025-2030	Q4 2023-2024	Existing	
Twenty-five more level crossing removals by 2030 (Level Crossing Removal) - Coburns Rd, Edford Rd	No	2025	571,139,939			126,463,848 Q1 2023-2030			New	
Twenty-five more level crossing removals by 2030 (Level Crossing Removal) - Ferris & Hopkins, Melton - Truganina	Yes	2023	322,267,226	3,289,000	329,343,000	89,199,140 Q1 2023-2030	Q4 2025-2030	Q4 2025-2030	Existing	The TEI has decreased by \$60.723 million due to budgeted amounts being reclassified as operating instead of capital expenditure, in line with accounting standards.
Twenty-five more level crossing removals by 2030 (Level Crossing Removal) - Maddox & Champion, Newport	No	2025	509,284,634			89,711,033 Q1 2023-2030			New	
Twenty-five more level crossing removals by 2030 (Level Crossing Removal) - Maidstone SILX	No	2025	196,439,771			27,600,907 Q1 2023-2030			New	
Twenty-five more level crossing removals by 2030 (Level Crossing Removal) - McDonald & Best, Northcote, Station St, Ascotvale	Yes	2023	664,402,277	67,741,000	678,403,000	176,012,380 Q1 2023-2030	Q4 2025-2030	Q4 2025-2030	Existing	The TEI has decreased by \$60.723 million due to budgeted amounts being reclassified as operating instead of capital expenditure, in line with accounting standards.
Twenty-five more level crossing removals by 2030 (Level Crossing Removal) - Old Calder Hwy, Watsons Rd, Diggers Rest	Yes	2023	290,432,537	2,956,000	296,278,000	165,644,617 Q1 2023-2030	Q4 2025-2030	Q4 2025-2030	Existing	The TEI has decreased by \$60.723 million due to budgeted amounts being reclassified as operating instead of capital expenditure, in line with accounting standards.

Name of the major project (metropolitan/variou)	Other names this project is known by	Is this project High Value High Risk (HVHR)	Main sector of this project	Project or sub-package	Project description (max 250 words)
Sunderland Station Superhub (metropolitan/variou)		Yes	Transport	Project/Program	A £4.1 billion partnership with the Commonwealth Government will deliver the new Sunderland Station Superhub. This investment will improve VLM Services and allow for the delivery of a new, more efficient, and more reliable rail service. The Sunderland Station Superhub will upgrade a complete section of the rail network around Sunderland Station. It will cover three kilometers of track from West Footgates to Abston, include two new dedicated regional platforms and an extended station concourse. Three new call bridges, new and upgraded tracks, new signalling technology, and realigned passenger and freight lines will also be delivered. Once complete, the works will enable more than 40 trains to travel in the peak direction through Sunderland Station every hour and will create better connections for people travelling to the city and regional Victoria.
Sustaining statewide health service delivery at The Alfred (Prahan)		No	Health and human services	Project/Program	Funding is provided to deliver a program of works across the Alfred campus to help maintain the delivery of high-quality critical clinical services such as operating theatres and intensive care and in-patient units.
The Alfred Hospital urgent infrastructure (Prahan)		No	Health and human services	Project/Program	The original scope of this project was the refurbishment of five wards within the Main Ward Block to remove hazardous materials and address urgent infrastructure and fire compliance issues. The COVID pandemic required the use of buildings originally identified for decommissioning (and the refurbishment areas themselves) to be used for treatment. These areas remain in clinical use today, requiring a review of scope (feasibility study recently completed).
Twenty-five more level crossing removals by 2030 (Level Crossing Removal) - Coburns Rd, Edford Rd		Yes	Transport	Sub-package	This package is one of many that comprise the '85 by 2025 (Level Crossing Removal)' program. The financial information provided is an allocation of budget for this package (not TEI) and it is subject to adjustment to account for components managed at a program level. The addition of a further 25 then 10 level crossing removals, additional to the 50 level crossing removals forming part of the 2017 LVR Program Business Case consistent with the approach covered in the VAGO follow up audit on Managing the Level Crossing Program (2020).
Twenty-five more level crossing removals by 2030 (Level Crossing Removal) - Ferris & Hopkins, Melton - Truganina		Yes	Transport	Sub-package	This package is one of many that comprise the '85 by 2025 (Level Crossing Removal)' program. The financial information provided is an allocation of budget for this package (not TEI) and it is subject to adjustment to account for components managed at a program level. The addition of a further 25 then 10 level crossing removals, additional to the 50 level crossing removals forming part of the 2017 LVR Program Business Case consistent with the approach covered in the VAGO follow up audit on Managing the Level Crossing Program (2020).
Twenty-five more level crossing removals by 2030 (Level Crossing Removal) - Maddox & Champion, Newport		Yes	Transport	Sub-package	This package is one of many that comprise the '85 by 2025 (Level Crossing Removal)' program. The financial information provided is an allocation of budget for this package (not TEI) and it is subject to adjustment to account for components managed at a program level. The addition of a further 25 then 10 level crossing removals, additional to the 50 level crossing removals forming part of the 2017 LVR Program Business Case consistent with the approach covered in the VAGO follow up audit on Managing the Level Crossing Program (2020).
Twenty-five more level crossing removals by 2030 (Level Crossing Removal) - Maidstone SILX		No	Transport	Sub-package	This package is one of many that comprise the '85 by 2025 (Level Crossing Removal)' program. The financial information provided is an allocation of budget for this package (not TEI) and it is subject to adjustment to account for components managed at a program level. The addition of a further 25 then 10 level crossing removals, additional to the 50 level crossing removals forming part of the 2017 LVR Program Business Case consistent with the approach covered in the VAGO follow up audit on Managing the Level Crossing Program (2020).
Twenty-five more level crossing removals by 2030 (Level Crossing Removal) - McDonald & Best, Northallan, Station 31, Apsalwa		Yes	Transport	Sub-package	This package is one of many that comprise the '85 by 2025 (Level Crossing Removal)' program. The financial information provided is an allocation of budget for this package (not TEI) and it is subject to adjustment to account for components managed at a program level. The addition of a further 25 then 10 level crossing removals, additional to the 50 level crossing removals forming part of the 2017 LVR Program Business Case consistent with the approach covered in the VAGO follow up audit on Managing the Level Crossing Program (2020).
Twenty-five more level crossing removals by 2030 (Level Crossing Removal) - Old Calder Hwy, Watsons Rd, Digges Rest		Yes	Transport	Sub-package	This package is one of many that comprise the '85 by 2025 (Level Crossing Removal)' program. The financial information provided is an allocation of budget for this package (not TEI) and it is subject to adjustment to account for components managed at a program level. The addition of a further 25 then 10 level crossing removals, additional to the 50 level crossing removals forming part of the 2017 LVR Program Business Case consistent with the approach covered in the VAGO follow up audit on Managing the Level Crossing Program (2020).

Name of the major project (Metropolitan/Various)	Region type	LGA location	State funding	Australian Government funding	Other funding (private/philanthropic/charity)	Responsible entity	Delivery entity	Number of government or minister approved scope changes throughout the life of the project	MPFR 2024 value	Has a change in scope impacted the project's FD since the last survey attention date?	Describe the scope change(s) that affected the FD	Has a change in scope impacted the project's completion date since the last survey attention date?	Describe the scope change(s) that affected the completion date
Sandringham Station Superhub (Metropolitan/Various)	Metropolitan	LEGA location: Birmbanc (Murrumbidgee)	2,140,000,000	2,060,000,000	0	0 Victorian Rail Track (VETrack)	Victorian Infrastructure Delivery Authority	0	0				
Sustaining statewide health service delivery at The Alfred (Prahan)	Metropolitan	Stonnington	118,000,000	0	0	0 Department of Health	Victorian Infrastructure Delivery Authority	0	0	No		No	
The Alfred Hospital urgent infrastructure (Prahan)	Metropolitan	Stonnington	174,500,000	0	0	0 Department of Health	Victorian Infrastructure Delivery Authority	1	1	No		No	
Twenty-five more level crossing removals by 2030 (Level Crossing Removal) - Coburns Rd, Edford Rd	Metropolitan	Melton	571,199,893	0	0	0 Department of Transport and Planning	Victorian Infrastructure Delivery Authority	0	0				
Twenty-five more level crossing removals by 2030 (Level Crossing Removal) - Ferris & Hopkins, Melton - Truganina	Metropolitan	Melton/Wyndham	322,267,228	0	0	0 Department of Transport and Planning	Victorian Infrastructure Delivery Authority	0	0	No		No	
Twenty-five more level crossing removals by 2030 (Level Crossing Removal) - Maddox & Champion, Newport	Metropolitan	Hobsons Bay	592,284,634	0	0	0 Department of Transport and Planning	Victorian Infrastructure Delivery Authority	0	0				
Twenty-five more level crossing removals by 2030 (Level Crossing Removal) - Maidstone SILX	Metropolitan	Murrumbidgee	196,439,771	0	0	0 Department of Transport and Planning	Victorian Infrastructure Delivery Authority	0	0				
Twenty-five more level crossing removals by 2030 (Level Crossing Removal) - McDonald & Bean, Mordialloc, Station 31, Aspendale	Metropolitan	Kingston	664,402,277	0	0	0 Department of Transport and Planning	Victorian Infrastructure Delivery Authority	0	0	No		No	
Twenty-five more level crossing removals by 2030 (Level Crossing Removal) - Old Calder Hwy, Watsons Rd, Diggers Rest	Metropolitan	Hume/Melton	290,432,527	0	0	0 Department of Transport and Planning	Victorian Infrastructure Delivery Authority	0	0	No		No	

Name of the major project (metropolitan/variou)	What stage is this project currently in? Early works/pre-procurement	MPH 2024 project stage	Completed Gate 1: Concept and feasibility	Gate 1: date of approval (dd/mm/yyyy)	Completed Gate 2: Business case	Gate 2: date of approval (dd/mm/yyyy)	Completed Gate 3: Business for market	Gate 3: date of approval (dd/mm/yyyy)	Completed Gate 4: Tender decision	Gate 4: date of approval (dd/mm/yyyy)	Completed Gate 5: Business for service	Gate 5: date of approval (dd/mm/yyyy)	Completed Gate 6: Benefit analysis	Gate 6: date of approval (dd/mm/yyyy)	Following the completion of this project, has it been reviewed or evaluated to assess whether its anticipated benefits have been achieved?
Sandringham Station Superhub (metropolitan/variou)	Early works/pre-procurement		No		No		No		No		No		No		
Sustaining statewide health service delivery at The Alfred (Prahan)	Early works/pre-procurement	Feasibility study/planning	No		No		No		No		No		No		
The Alfred Hospital urgent infrastructure (Prahan)	Early works/pre-procurement	Early works/pre-procurement	No		No		No		No		No		No		
Twenty-five more level crossing removals by 2030 (Level Crossing Removal) - Coburns Rd, Edford Rd	In delivery/under construction		Yes	04/12/2015	Yes	04/12/2015	Yes	04/12/2015	Yes	16/05/2024	No		No		
Twenty-five more level crossing removals by 2030 (Level Crossing Removal) - Ferris & Hopkins, Melton - Truganina	In delivery/under construction	In delivery/under construction	Yes	04/12/2015	Yes	04/12/2015	Yes	04/12/2015	Yes	14/12/2023	No		No		
Twenty-five more level crossing removals by 2030 (Level Crossing Removal) - Maddox & Champion, Newport	In delivery/under construction	In delivery/under construction	Yes	04/12/2015	Yes	04/12/2015	Yes	04/12/2015	Yes	03/07/2024	No		No		
Twenty-five more level crossing removals by 2030 (Level Crossing Removal) - Maidstone SILX	In delivery/under construction		Yes	04/12/2015	Yes	04/12/2015	Yes		No		No		No		
Twenty-five more level crossing removals by 2030 (Level Crossing Removal) - McConrad & Bear, Mordialloc, Station 31, Aspendale	In delivery/under construction	In delivery/under construction	Yes	04/12/2015	Yes	04/12/2015	Yes	04/12/2015	Yes	19/12/2023	No		No		
Twenty-five more level crossing removals by 2030 (Level Crossing Removal) - Old Calder Hwy, Watsons Rd, Diggers Rest	In delivery/under construction	In delivery/under construction	Yes	04/12/2015	Yes	04/12/2015	Yes	04/12/2015	Yes	31/07/2023	No		No		

Name of the major project (metropolitan/variou)	How many DTP Project Assurance Reviews (PARs) have been conducted for this project?	Most recent (old) completion date (dd/mm/yyyy)	Does this project have a Business Case?	When was the business case approved (dd/mm/yyyy)	Please explain why a business case has not been approved (max 250 words).	Has an Investment Logic Map (ILM) been approved for this project?	When was the ILM approved (dd/mm/yyyy)	Please explain why an ILM has not been approved (max 250 words).
Sunshine Station Superhub (metropolitan/variou)	1	05/09/2023	Yes	21/02/2023	Business case approved out of cycle	No		This ILM for this project is included within the MKR Business Case, with the updated Sunshine Station configuration not altering the ILM applying to the MKR.
Sustaining statewide health service delivery at The Alfred (Prakhan)	None		Yes	09/02/2024		Yes	09/02/2024	
The Alfred Hospital urgent infrastructure (Prakhan)	None		Yes	09/02/2024		Yes	09/02/2024	
Twenty-five more level crossing removals by 2030 (Level Crossing Removal) - Coburns Rd, Edford Rd	3	04/04/2024	No		In 2017, a Program Business Case was published, which includes, defining and presenting evidence for the problems associated with level crossings and the expected benefits to be delivered by responding to the problems and describing the project at a strategic level (i.e. its aims, site-specific technical solutions, and the process for identifying site solutions). Cabinet approved the Site Prioritisation Framework and subsequent Funding Submissions to add to the initial first tranche of level crossings. The LKRP Program Business Case was approved on 3 April 2017 for 50 level crossing removals and a further 35 sites were approved on 9/4/2021 and a further 25 sites on 14/9/2023.	No		Included with the LKRP Program Business Case. In 2017, a Program Business Case was published, which includes, defining and presenting evidence for the problems associated with level crossings and the expected benefits to be delivered by responding to the problems and describing the project at a strategic level (i.e. its aims, site-specific technical solutions, and the process for identifying site solutions). Cabinet approved the Site Prioritisation Framework and subsequent Funding Submissions to add to the initial first tranche of level crossings. The LKRP Program Business Case was approved on 3 April 2017 for 50 level crossing removals and a further 35 sites were approved on 9/4/2021 and a further 25 sites on 14/9/2023.
Twenty-five more level crossing removals by 2030 (Level Crossing Removal) - Ferris & Hopkins, Melton - Truganina	3	04/04/2024	No		In 2017, a Program Business Case was published, which includes, defining and presenting evidence for the problems associated with level crossings and the expected benefits to be delivered by responding to the problems and describing the project at a strategic level (i.e. its aims, site-specific technical solutions, and the process for identifying site solutions). Cabinet approved the Site Prioritisation Framework and subsequent Funding Submissions to add to the initial first tranche of level crossings. The LKRP Program Business Case was approved on 3 April 2017 for 50 level crossing removals and a further 35 sites were approved on 9/4/2021 and a further 25 sites on 14/9/2023.	No		Included with the LKRP Program Business Case. In 2017, a Program Business Case was published, which includes, defining and presenting evidence for the problems associated with level crossings and the expected benefits to be delivered by responding to the problems and describing the project at a strategic level (i.e. its aims, site-specific technical solutions, and the process for identifying site solutions). Cabinet approved the Site Prioritisation Framework and subsequent Funding Submissions to add to the initial first tranche of level crossings. The LKRP Program Business Case was approved on 3 April 2017 for 50 level crossing removals and a further 35 sites were approved on 9/4/2021 and a further 25 sites on 14/9/2023.
Twenty-five more level crossing removals by 2030 (Level Crossing Removal) - Maddox & Champion, Newport	3	04/04/2024	No		In 2017, a Program Business Case was published, which includes, defining and presenting evidence for the problems associated with level crossings and the expected benefits to be delivered by responding to the problems and describing the project at a strategic level (i.e. its aims, site-specific technical solutions, and the process for identifying site solutions). Cabinet approved the Site Prioritisation Framework and subsequent Funding Submissions to add to the initial first tranche of level crossings. The LKRP Program Business Case was approved on 3 April 2017 for 50 level crossing removals and a further 35 sites were approved on 9/4/2021 and a further 25 sites on 14/9/2023.	No		Included with the LKRP Program Business Case. In 2017, a Program Business Case was published, which includes, defining and presenting evidence for the problems associated with level crossings and the expected benefits to be delivered by responding to the problems and describing the project at a strategic level (i.e. its aims, site-specific technical solutions, and the process for identifying site solutions). Cabinet approved the Site Prioritisation Framework and subsequent Funding Submissions to add to the initial first tranche of level crossings. The LKRP Program Business Case was approved on 3 April 2017 for 50 level crossing removals and a further 35 sites were approved on 9/4/2021 and a further 25 sites on 14/9/2023.
Twenty-five more level crossing removals by 2030 (Level Crossing Removal) - Maidstone SILX	3	04/04/2024	No		In 2017, a Program Business Case was published, which includes, defining and presenting evidence for the problems associated with level crossings and the expected benefits to be delivered by responding to the problems and describing the project at a strategic level (i.e. its aims, site-specific technical solutions, and the process for identifying site solutions). Cabinet approved the Site Prioritisation Framework and subsequent Funding Submissions to add to the initial first tranche of level crossings. The LKRP Program Business Case was approved on 3 April 2017 for 50 level crossing removals and a further 35 sites were approved on 9/4/2021 and a further 25 sites on 14/9/2023.	No		Included with the LKRP Program Business Case. In 2017, a Program Business Case was published, which includes, defining and presenting evidence for the problems associated with level crossings and the expected benefits to be delivered by responding to the problems and describing the project at a strategic level (i.e. its aims, site-specific technical solutions, and the process for identifying site solutions). Cabinet approved the Site Prioritisation Framework and subsequent Funding Submissions to add to the initial first tranche of level crossings. The LKRP Program Business Case was approved on 3 April 2017 for 50 level crossing removals and a further 35 sites were approved on 9/4/2021 and a further 25 sites on 14/9/2023.
Twenty-five more level crossing removals by 2030 (Level Crossing Removal) - McConrad & Best, Mooroolbark, Station 31, Apurilake	3	04/04/2024	No		In 2017, a Program Business Case was published, which includes, defining and presenting evidence for the problems associated with level crossings and the expected benefits to be delivered by responding to the problems and describing the project at a strategic level (i.e. its aims, site-specific technical solutions, and the process for identifying site solutions). Cabinet approved the Site Prioritisation Framework and subsequent Funding Submissions to add to the initial first tranche of level crossings. The LKRP Program Business Case was approved on 3 April 2017 for 50 level crossing removals and a further 35 sites were approved on 9/4/2021 and a further 25 sites on 14/9/2023.	No		Included with the LKRP Program Business Case. In 2017, a Program Business Case was published, which includes, defining and presenting evidence for the problems associated with level crossings and the expected benefits to be delivered by responding to the problems and describing the project at a strategic level (i.e. its aims, site-specific technical solutions, and the process for identifying site solutions). Cabinet approved the Site Prioritisation Framework and subsequent Funding Submissions to add to the initial first tranche of level crossings. The LKRP Program Business Case was approved on 3 April 2017 for 50 level crossing removals and a further 35 sites were approved on 9/4/2021 and a further 25 sites on 14/9/2023.
Twenty-five more level crossing removals by 2030 (Level Crossing Removal) - Old Calder Hwy, Watsons Rd, Digges Rest	3	04/04/2024	No		In 2017, a Program Business Case was published, which includes, defining and presenting evidence for the problems associated with level crossings and the expected benefits to be delivered by responding to the problems and describing the project at a strategic level (i.e. its aims, site-specific technical solutions, and the process for identifying site solutions). Cabinet approved the Site Prioritisation Framework and subsequent Funding Submissions to add to the initial first tranche of level crossings. The LKRP Program Business Case was approved on 3 April 2017 for 50 level crossing removals and a further 35 sites were approved on 9/4/2021 and a further 25 sites on 14/9/2023.	No		Included with the LKRP Program Business Case. In 2017, a Program Business Case was published, which includes, defining and presenting evidence for the problems associated with level crossings and the expected benefits to be delivered by responding to the problems and describing the project at a strategic level (i.e. its aims, site-specific technical solutions, and the process for identifying site solutions). Cabinet approved the Site Prioritisation Framework and subsequent Funding Submissions to add to the initial first tranche of level crossings. The LKRP Program Business Case was approved on 3 April 2017 for 50 level crossing removals and a further 35 sites were approved on 9/4/2021 and a further 25 sites on 14/9/2023.

Name of the major project	Has a Benefits Management Plan (BMP) been approved for this project?	When was the BMP approved? (dd/mm/yyyy)	Please explain why a BMP has not been approved (max 250 words)	Does this project have a benefits measurement system or benefits capture plan in place that collects and assesses project benefits (as described in the Business Case, IUM or BMRP) that have been realised or are anticipated in the current phase of the project?
Sunshine Station Superhub (metropolitan various)	No		The BMP for this project is included within the IUM Business Case, with the updated Sunshine Station configuration not altering the BMP applying to the IUM.	No
Sustaining statewide health service delivery at The Alfred (Prahan)	Yes	09/02/2024		Yes
The Alfred Hospital urgent infrastructure (Prahan)	Yes	09/02/2024		Yes
Twenty-five more level crossing removals by 2030 (Level Crossing Removal) - Coburns Rd, Edford Rd	No		Included with the LXP Program Business Case. In 2017, a Program Business Case was published, which includes defining and presenting evidence for the problems associated with level crossings and the expected benefits to be delivered by responding to the problems and describing the project at a strategic level (ie. its aims, site-specific technical solutions, and the process for identifying site solutions). Cabinet approved the Site Prioritisation Framework and subsequent Funding Submissions to add to the initial first tranche of level crossings. The LXP Program Business Case was approved on 3 April 2017 for 50 level crossing removals and a further 35 sites were approved on 9/4/2021 and a further 25 sites on 14/9/2024	Yes
Twenty-five more level crossing removals by 2030 (Level Crossing Removal) - Ferris & Hopkins, Melton - Truganina	No		Included with the LXP Program Business Case. In 2017, a Program Business Case was published, which includes defining and presenting evidence for the problems associated with level crossings and the expected benefits to be delivered by responding to the problems and describing the project at a strategic level (ie. its aims, site-specific technical solutions, and the process for identifying site solutions). Cabinet approved the Site Prioritisation Framework and subsequent Funding Submissions to add to the initial first tranche of level crossings. The LXP Program Business Case was approved on 3 April 2017 for 50 level crossing removals and a further 35 sites were approved on 9/4/2021 and a further 25 sites on 14/9/2024	Yes
Twenty-five more level crossing removals by 2030 (Level Crossing Removal) - Maddox & Champion, Newport	No		Included with the LXP Program Business Case. In 2017, a Program Business Case was published, which includes defining and presenting evidence for the problems associated with level crossings and the expected benefits to be delivered by responding to the problems and describing the project at a strategic level (ie. its aims, site-specific technical solutions, and the process for identifying site solutions). Cabinet approved the Site Prioritisation Framework and subsequent Funding Submissions to add to the initial first tranche of level crossings. The LXP Program Business Case was approved on 3 April 2017 for 50 level crossing removals and a further 35 sites were approved on 9/4/2021 and a further 25 sites on 14/9/2024	Yes
Twenty-five more level crossing removals by 2030 (Level Crossing Removal) - Maidstone SILX	No		Included with the LXP Program Business Case. In 2017, a Program Business Case was published, which includes defining and presenting evidence for the problems associated with level crossings and the expected benefits to be delivered by responding to the problems and describing the project at a strategic level (ie. its aims, site-specific technical solutions, and the process for identifying site solutions). Cabinet approved the Site Prioritisation Framework and subsequent Funding Submissions to add to the initial first tranche of level crossings. The LXP Program Business Case was approved on 3 April 2017 for 50 level crossing removals and a further 35 sites were approved on 9/4/2021 and a further 25 sites on 14/9/2024	Yes
Twenty-five more level crossing removals by 2030 (Level Crossing Removal) - McDonald & Best, Mordialloc, Station 31, Aspendale	No		Included with the LXP Program Business Case. In 2017, a Program Business Case was published, which includes defining and presenting evidence for the problems associated with level crossings and the expected benefits to be delivered by responding to the problems and describing the project at a strategic level (ie. its aims, site-specific technical solutions, and the process for identifying site solutions). Cabinet approved the Site Prioritisation Framework and subsequent Funding Submissions to add to the initial first tranche of level crossings. The LXP Program Business Case was approved on 3 April 2017 for 50 level crossing removals and a further 35 sites were approved on 9/4/2021 and a further 25 sites on 14/9/2024	Yes
Twenty-five more level crossing removals by 2030 (Level Crossing Removal) - Old Calder Hwy, Watsons Rd, Diggers Rest	No		Included with the LXP Program Business Case. In 2017, a Program Business Case was published, which includes defining and presenting evidence for the problems associated with level crossings and the expected benefits to be delivered by responding to the problems and describing the project at a strategic level (ie. its aims, site-specific technical solutions, and the process for identifying site solutions). Cabinet approved the Site Prioritisation Framework and subsequent Funding Submissions to add to the initial first tranche of level crossings. The LXP Program Business Case was approved on 3 April 2017 for 50 level crossing removals and a further 35 sites were approved on 9/4/2021 and a further 25 sites on 14/9/2024	Yes

Name of the major project	Does this project have any internal reporting processes showing actual progress for increased alignment against project benefits compared to those included in the business case, LUM or BMR?	Does this project have a process to recalculate any changes to project benefits (as described in the business case, LUM or BMR) due to the impact of significant material scope changes?	Do you collect, analyse and use lessons learned as a part of continuous improvement?	Provide a self-assessment of how the project is progressing against scope	Please provide the rationale for the ratings you have given for scope (max 250 words).	Provide a self-assessment of how the project is progressing against cost	Please provide the rationale for the rating you have given for cost (max 250 words).
Swinburn Station Superhub (metropolitan various)	No	No	Yes	Green		Green	
Sustaining statewide health services delivery at The Alfred (Prahran)	Yes	Yes	Yes	Green		Green	
The Alfred Hospital urgent infrastructure (Prahran)	Yes	Yes	Yes	Green		Green	
Twenty-five more level crossing removals by 2030 (Level Crossing Removal) - Coburns Rd, Edford Rd	Yes	Yes	Yes	Green		Green	Financial outcomes for this project will be managed within the '25 more by 2030' approved TEI
Twenty-five more level crossing removals by 2030 (Level Crossing Removal) - Ferris & Hopkins, Meiton - Truganina	Yes	Yes	Yes	Green		Green	Financial outcomes for this project will be managed within the '25 more by 2030' approved TEI
Twenty-five more level crossing removals by 2030 (Level Crossing Removal) - Maddox & Champion, Newport	Yes	Yes	Yes	Green		Green	Financial outcomes for this project will be managed within the '25 more by 2030' approved TEI
Twenty-five more level crossing removals by 2030 (Level Crossing Removal) - Maidstone SILX	Yes	Yes	Yes	Green		Green	Financial outcomes for this project will be managed within the '25 more by 2030' approved TEI
Twenty-five more level crossing removals by 2030 (Level Crossing Removal) - McDonald & Blair, Northalton, Station 31, Spenside	Yes	Yes	Yes	Green		Green	Financial outcomes for this project will be managed within the '25 more by 2030' approved TEI
Twenty-five more level crossing removals by 2030 (Level Crossing Removal) - Old Calder Hwy, Watsons Rd, Diggers Rest	Yes	Yes	Yes	Green		Green	Financial outcomes for this project will be managed within the '25 more by 2030' approved TEI

Name of the major project (metropolitan/variou)	Provide a self-assessment of how the project is progressing against timelines	Provide a rating of how this project is progressing against benefits.	Please provide the rationale for the rating you have given for benefits (max 250 words).	Position of the contact person	Entity of the contact person	Position of the accountable officer (or delegate)	Name of the entity of the accountable officer (or delegate)	Date of instruction (or expiry) (dd/mm/yyyy)
Siding Station Superhub (metropolitan/variou)	Green	Green		Senior Manager, Assurance	VDA Rail	Chief Executive Officer	VDA Rail	13/10/2025
Sustaining statewide health services delivery at The Alfred (Prahan)	Green	Green		Senior Executive Director, Health Capital Program	VDA Health	Chief Executive Officer	VDA Health	15/09/2025
The Alfred Hospital urgent infrastructure (Prahan)	Green	Green		Senior Executive Director, Health Capital Program	VDA Health	Chief Executive Officer	VDA Health	15/09/2025
Twenty-five more level crossing removals by 2030 (Level Crossing Removal) - Coburns Rd, Edford Rd	Green	Green		Senior Manager, Assurance	VDA Rail	Chief Executive Officer	VDA Rail	13/10/2025
Twenty-five more level crossing removals by 2030 (Level Crossing Removal) - Ferris & Hopkins, Melton - Truganina	Green	Green		Senior Manager, Assurance	VDA Rail	Chief Executive Officer	VDA Rail	13/10/2025
Twenty-five more level crossing removals by 2030 (Level Crossing Removal) - Maddox & Champion, Newport	Green	Green		Senior Manager, Assurance	VDA Rail	Chief Executive Officer	VDA Rail	13/10/2025
Twenty-five more level crossing removals by 2030 (Level Crossing Removal) - Maidstone SILX	Green	Green		Senior Manager, Assurance	VDA Rail	Chief Executive Officer	VDA Rail	13/10/2025
Twenty-five more level crossing removals by 2030 (Level Crossing Removal) - McDonald & Best, Werndaloo, Station 31, Adelaide	Green	Green		Senior Manager, Assurance	VDA Rail	Chief Executive Officer	VDA Rail	13/10/2025
Twenty-five more level crossing removals by 2030 (Level Crossing Removal) - Old Calder Hwy, Watsons Rd, Diggers Rest	Green	Green		Senior Manager, Assurance	VDA Rail	Chief Executive Officer	VDA Rail	13/10/2025

Name of the major project	Surveyed in Major Projects Performance Reporting 2024 (MPPR 2024)?	Year the project first appeared in MPPR	Approved total estimated investment (TEI) as per MPPR 2022-26, or Budget Allocation, as attributed by entity	MPPR 2024 TEI	Original TEI	Actual expenditure to date as per MPPR 2022-26	Estimated completion date as per MPPR 2022-26	Actual expenditure to date as per MPPR 2024, estimated completion date	Original estimated completion date	Project status as per MPPR 2022-26	Project status as per MPPR 2024-26	Notes
Twenty five more for the major project (Level Crossing Removal) (metropolitan various)	Yes	2023	3,894,773,996	3,034,700,000	5,216,076,000	246,877,077	Q1 2025-2030	Q1 2025-2030	Q1 2025-2030	Existing	Existing	The TEI has decreased by 560.73 million due to budgeted amounts being reclassified as operating instead of capital expenditure, in line with accounting standards.
Warrambool Base hospital redevelopment (incl Warrambool Logistics Hub) (Warrambool)	Yes	2021	396,100,000	384,200,000	384,200,000	96,570,000	Q4 2026-2027	Q4 2026-2027	Q4 2025-2026	Existing	Existing	The TEI has increased by \$11,900 million due to market escalation.
Water for a growing North (Whittlesea)	Yes	2022	130,956,000	1,348,000,000	1,082,261,000	130,642,733	Q3 2024-2025	Q1 2024-2025	Q2 2023-2024	Completed	Completed	
Werribee Main Road Interchange Upgrade (Werribee)	No	2025	250,000,000			0				New	New	The TEI includes \$125,000 million of Commonwealth Government funding. The estimated completion date will be disclosed following further project development activities.
West Gate Tunnel (metropolitan various)	Yes	2016	10,159,204,000	101,592,000,000	6,344,432,000	9,506,050,517	Q2 2025-2026	Q2 2025-2026	Q2 2022-2023	Existing	Existing	
Western highway duplication – Ballarat to Stawell (regional various)	Yes	2009	656,357,000	65,635,700,000	412,800,000	608,514,894			Q4 2012-2016	Existing	Existing	The estimated completion date is to be confirmed once planning activities are completed. The TEI includes \$499,380 million of Commonwealth Government funding.
Western treatment plant 5 West nutrient removal plant (Werribee)	Yes	2022	331,695,000	33,307,000,000	290,284,000	338,887,115	Q2 2025-2026	Q1 2025-2026	Q1 2025-2026	Existing	Existing	The estimated completion date has been revised to quarter 2 2025-26 to align with a revised project schedule.
Western treatment plant primary treatment capacity augmentation (Werribee)	Yes	2024	368,084,000	5,593,000,000	333,821,000	170,590,804	Q1 2027-2028	Q4 2027-2028	Q4 2027-2028	Existing	Existing	
Western treatment plant waste activated sludge treatment augmentation (Werribee)	Yes	2024	106,510,000	1,402,600,000	107,115,000	51,040,477	Q4 2027-2028	Q4 2027-2028	Q4 2027-2028	Existing	Existing	
Western trunk sewers shallow conduit rehabilitation (Werribee)	No	2025	231,849,000			11,390,175	Q2 2029-2030			Existing	Existing	

Name of the major project Twenty five more level crossing removals by 2030 (Level Crossing Removal) (metropolitan various)	Other names this project is known by Twenty five more level crossing removals by 2030 (level Crossing Removal) (metropolitan various)	Is this project High Value High Risk (HVHR)	Main sector of this project Transport	Project or sub-package Project/Program	Project description (max 250 words) The addition of further 25 level crossing removals, additional to the 50 level crossing removals forming part of the 2017 LCRP Program Business Case consistent with the approach covered in the VAGO follow up audit on Managing the Level Crossing Program (2020).
Warrambool Base hospital redevelopment (incl Warrambool Logistics Hub) (Warrambool)		Yes	Health and human services	Project/Program	The first stage of redeveloping the Warrambool Base Hospital includes enhancing the capacity of the emergency department, operating theatres and acute inpatient beds, reboating of supply and linen services to a new waste and the development of a new regional logistics distribution centre.
Water for a growing North (Whittlesea)		No	Water	Project/Program	Construction of a pump station and 2.0km pipeline from the Yan Yean Water Treatment Plant to the Buld Hill, Kallab, Service Reservoir. The project meets growing demand for water in the northern and western suburbs of Greater Melbourne and supports development in the planned growth area.
Werribee Main Road Interchange Upgrade (Werribee)		No	Transport	Project/Program	Upgrade four intersections, improve Princes Freeway on/off ramps, and provide an additional lane on the existing Werribee Main Road bridge crossing the Princes Freeway to improve travel times and road safety.
West Gate Tunnel (metropolitan various)	Western Distributor	Yes	Transport	Project/Program	The West Gate Tunnel Project is a city-shaping project that will deliver a vital alternative to the West Gate Bridge, provide quicker and safer journeys, and remove thousands of trucks off residential streets.
Western highway duplication – Ballarat to Stawell (regional various)	None	Yes	Transport	Project/Program	The Western Highway Duplication will: - Add an extra lane in each direction between Burumbud and Stawell; - Install safety barriers; - Upgrade intersections; - Introduce protected turning lanes, and; - Build service lanes. The project has been split into three sections for planning and delivery purposes: Section 1, the Ballarat to Beaufort has finished construction; Section 2, Beaufort to Ararat has a 12.5 km portion remaining the Baargon to Ararat section which involves: - Adding two lanes in each direction, including extra turning lanes; - Building a new bridge over the railway line; - Building two bridges over Hopkins river; - Adding an interchange at Hillside Road, with entry and exit ramps; - Building 6 kilometres of new road to the south of the existing Western Highway.
Western treatment plant 5 West nutrient removal plant (Werribee)		No	Water	Project/Program	The 5 West Nutrient Removal Plant replaces ageing treatment assets and increases sewage treatment capacity at the Western Treatment Plant.
Western treatment plant primary treatment capacity augmentation (Werribee)		No	Water	Project/Program	The project delivers a significant upgrade to the Western Treatment Plant and diverts raw sewage away from existing overloaded treatment assets. The project provides more environmentally sustainable and efficient sewage treatment.
Western treatment plant waste activated sludge treatment augmentation (Werribee)		No	Water	Project/Program	The project delivers a significant upgrade to the Western Treatment Plant and diverts treatment by-product (sludge) away from existing overloaded treatment assets to. The project provides more environmentally sustainable and efficient sewage treatment.
Western trunk sewer shallow conduit rehabilitation (Werribee)		No	Water	Project/Program	The project rehabilitates a key section of the Western Trunk Sewer to prevent environmental spills and public health risks. It ensures safe and reliable transfer of sewage to the Western Treatment Plant, supporting more sustainable and efficient wastewater management for Melbourne.

Name of the major project Twenty five more for the 2020-2025 period (based on the 2020-2025 period) (Metropolitan various)	Region type	LGA location	State funding 3,386,773,650	Australian Government funding	Other funding (private/philanthropic/charity etc)	Responsible entity	Delivery entity	Number of government or minister approved scope changes throughout the life of the project	MPFR 2024 value	Has a change in scope impacted the project's PD since the last survey assessment date?	Describe the scope change(s) that affected the PD	Has a change in scope impacted the project's completion date since the last survey assessment date?	Describe the scope change(s) that affected the completion date
Warrambool Base hospital redevelopment (incl Warrambool Logistics Hub) (Warrambool)	Regional	Warrambool	396,100,000	0	0	Department of Health	Victorian Infrastructure Delivery Authority	0	0	No		No	
Water for a growing North (Whittlesea)	Metropolitan	Whittlesea	0	0	130,956,000	Melbourne Water Corporation	Melbourne Water Corporation	0	0	0		0	
Werribee Main Road Interchange Upgrade (Werribee)	Metropolitan	Wyndham	125,000,000	125,000,000	0	Department of Transport and Planning	Victorian Infrastructure Delivery Authority	0	0	0		0	
West Gate Tunnel (metropolitan various)	Metropolitan	Hobsons Bay   Maribyrnong   Melbourne   Wyndham	4,150,764,185	0	6,008,442,215	Department of Transport and Planning	Victorian Infrastructure Delivery Authority	0	0	0		No	
Western highway duplication – Ballarat to Stawell (regional various)	Regional	Ararat   Ballarat   Northern Grampians   Pyrenees	156,977,000	499,380,000	0	Department of Transport and Planning	Victorian Infrastructure Delivery Authority	1	1	1	Yes	Yes	Unbudgeted costs associated with legal challenges and delays to the project.
Western treatment plant 5 West nutrient removal plant (Werribee)	Metropolitan	Wyndham	0	0	331,695,000	Melbourne Water Corporation	Melbourne Water Corporation	0	0	0	Yes	Yes	Due to the nature of the additional works, MWC's Stage 1 Practical Completion is not scheduled for Q1 2026-27.
Western treatment plant primary treatment capacity augmentation (Werribee)	Metropolitan	Wyndham	0	0	368,084,000	Melbourne Water Corporation	Melbourne Water Corporation	0	0	0	No	No	
Western treatment plant waste activated sludge treatment augmentation (Werribee)	Metropolitan	Wyndham	0	0	106,510,000	Melbourne Water Corporation	Melbourne Water Corporation	0	0	0	No	No	
Western trunk sewer shallow conduit rehabilitation (Werribee)	Metropolitan	Wyndham	0	0	231,849,000	Melbourne Water Corporation	Melbourne Water Corporation	0	0	0	No	No	

Name of the major project	What stage is this project currently in	Completed Gate 1: Concept and feasibility	Gate 1: date of approval (dd/mm/yyyy)	Completed Gate 2: Business case	Gate 2: date of approval (dd/mm/yyyy)	Completed Gate 3: Business for market	Gate 3: date of approval (dd/mm/yyyy)	Completed Gate 4: Tender decision	Gate 4: date of approval (dd/mm/yyyy)	Completed Gate 5: Business for service	Gate 5: date of approval (dd/mm/yyyy)	Completed Gate 6: Benefit analysis	Gate 6: date of approval (dd/mm/yyyy)	Following the completion of this project, has it been reviewed or evaluated to assess whether its anticipated benefits have been achieved?
Twenty five more for the road (West Coast Regional Metropolitan various)	In delivery/under construction	Yes	04/12/2015	Yes	04/12/2015	Yes		No		No		No		
Warrambool Base hospital redevelopment (incl Warrambool Logistics Hub) (Warrambool)	In delivery/under construction	Yes	03/05/2021	Yes	03/05/2021	Yes	15/09/2022	Yes	28/08/2025	No		No		
Water for a growing North (Whitflesha)	Practical completion													No
Werribee Main Road Interchange Upgrade (Werribee)	Business case development	No		No		No		No		No		No		
West Gate Tunnel (metropolitan various)	In delivery/under construction	Yes	05/10/2015	Yes	05/10/2015	Yes	23/06/2016	No		No		No		
Western highway duplication – Ballarat to Stawell (regional various)	In delivery/under construction	Yes	11/01/2012	Yes	11/01/2012	Yes	22/06/2015	Yes	10/11/2016	No		No		
Western treatment plant 5 West nutrient removal plant (Werribee)	In delivery/under construction													
Western treatment plant primary treatment capacity augmentation (Werribee)	In delivery/under construction													
Western treatment plant waste activated sludge treatment augmentation (Werribee)	In delivery/under construction													
Western trunk sewer shallow conduit rehabilitation (Werribee)	Procurement process	No		No		No		No		No		No		

Name of the major project Twenty-five more for 2020 (Level Crossing Removal) (metropolitan various)	How many DTP Project Assurance Reviews (PARs) have been conducted for this project?	Most recent (old) completion date (old format) (YYMM) 04/04/2024	Does this project have a business case?	When was the business case approved (old format) (YYMM) 24/09/2022	Please explain why a business case has not been approved (max 250 words).	Has an Investment Log: Map (ILM) been approved for this project?	When was the ILM approved? (old format) (YYMM) 24/09/2022	Please explain why an ILM has not been approved (max 250 words). Includes with the ILM Program Business Case.
Water for a growing North (Whitflesca)	3	04/04/2024	Yes	24/09/2022		Yes		
Warrambool Base hospital redevelopment (incl Warrambool Logistics Hub) (Warrambool)	None		Yes	01/09/2020		Yes	01/09/2020	
Water for a growing North (Whitflesca)	None		Yes	09/07/2024		Yes	26/11/2018	
Werribee Main Road Interchange Upgrade (Werribee)	None		Yes	19/12/2024		Yes	19/12/2024	
West Gate Tunnel (metropolitan various)	None		Yes	05/10/2015		Yes	01/10/2015	
Western highway duplication – Ballarat to Stawell (regional various)	1	01/10/2020	Yes	01/05/2015		Yes	01/05/2015	
Western treatment plant 5 West nutrient removal plant (Werribee)	None		Yes	22/03/2022		Yes	14/03/2021	
Western treatment plant primary treatment capacity augmentation (Werribee)	None		Yes	04/08/2023		Yes	15/02/2023	
Western treatment plant waste activated sludge treatment augmentation (Werribee)	None		Yes	04/08/2023		Yes	16/02/2023	
Western trunk sewer shallow conduit rehabilitation (Werribee)	None		Yes	24/10/2024		Yes	31/03/2023	

Name of the major project Twenty five more for 2020 (based on the Business Case) (metropolitan various)	Has a Benefits Management Plan (BMP) been approved for this project? Yes	When was the BMP approved (dd/mm/yyyy) 17/09/2021	Please explain why a BMP has not been approved (max 250 words). Include with the O&P Program Business Case.	Does this project have a benefits measurement system or benefits capture plan in place that collects and assesses project benefits (as described in the Business Case, IUP or BMP) that have been realised or are anticipated in the current phase of the project? Yes
Warrambool Base hospital redevelopment (incl Warrambool Logistics Hub) (Warrambool)	Yes	01/09/2020		Yes
Water for a growing North (Whitflesch)	Yes	17/03/2020		Yes
Werribee Main Road Interchange Upgrade (Werribee)	Yes	19/12/2024		Yes
West Gate Tunnel (metropolitan various)	Yes	29/03/2019		Yes
Western highway duplication – Ballarat to Stawell (regional various)	Yes	01/05/2015		Yes
Western treatment plant 5 West nutrient removal plant (Werribee)	Yes	17/02/2021		Yes
Western treatment plant primary treatment capacity augmentation (Werribee)	Yes	01/03/2023		Yes
Western treatment plant waste activated sludge treatment augmentation (Werribee)	Yes	01/03/2023		Yes
Western trunk sewer shallow conduit rehabilitation (Werribee)	Yes	31/03/2023		Yes

Name of the major project	Does this project have any internal reporting processes showing actual progress for forecasts against expected project benefits compared to those included in the business case, LHM or BMR?	Does this project have a process to recalculate any changes to project benefits (ie embedded in the business case, LHM or BMR) due to the impact of significant material scope changes?	Do you collect, analyse and use lessons learned as a part of continuous improvement?	Provide a self-assessment of how the project is progressing against scope	Please provide the rationale for the rating you have given for scope (max 250 words).	Provide a self-assessment of how the project is progressing against cost	Please provide the rationale for the rating you have given for cost (max 250 words).
Twenty five more for the 2020 (based on existing BMR) (Metropolitan various)	Yes	Yes	Yes	Green		Green	Financial information for this project will be managed within the 25 more by 2030 approved TI
Warrambool Base hospital redevelopment (incl Warrambool Logistics Hub) (Warrambool)	Yes	Yes	Yes	Green		Green	
Water for a growing North (Whitflesca)	Yes	Yes	Yes	Green		Green	
Werribee Main Road Interchange Upgrade (Werribee)	No	Yes	Yes	Green		Green	
West Gate Tunnel (Metropolitan various)	Yes	Yes	Yes	Green		Green	
Western highway duplication – Ballarat to Stawell (regional various)	Yes	Yes	Yes	Amber	Scope is currently being reviewed in conjunction with obtaining a new Cultural Heritage Management Plan (CHMP)	Red	A review of project costs will be undertaken following the finalisation of the CHMP and prior to construction recommencing.
Western treatment plant 5 West nutrient removal plant (Werribee)	Yes	Yes	Yes	Green		Amber	The project cost has increased due to underestimated pipework scope and additional infrastructure requirements identified during construction. Change is within 15% of approved project cost at Treasurer Approval and increased expenditure has been approved by MMC's Board.
Western treatment plant primary treatment capacity augmentation (Werribee)	Yes	Yes	Yes	Green		Green	
Western treatment plant waste activated sludge treatment augmentation (Werribee)	Yes	Yes	Yes	Green		Green	
Western trunk sewer shallow conduit rehabilitation (Werribee)	Yes	Yes	Yes	Green		Green	

Name of the major project Twenty five more for the 2020 (used for Reporting Removal) (metropolitan/ various)	Provide a self-assessment of how the project is progressing against timelines Green	Provide a rationale for the rating you have given for the rating (max 250 words)	Provide a rating of how this project is progressing against benefits. Green	Provide a rationale for the rating you have given for benefits (max 250 words)	Position of the contact person Senior Manager, Assurance	Entity of the contact person VIDA Rail	Position of the accountable officer (or delegate) Chief Executive Officer	Name of the entity of the accountable officer (or delegate) VIDA Rail	Date of instruction (dd/mm/yyyy) 13/10/2025
Warrambool Base hospital redevelopment (incl Warrambool Logistics Hub) (Warrambool)	Green		Green		Senior Executive Director, High Value High Risk Program	VIDA Health	Chief Executive Officer	VIDA Health	15/09/2025
Water for a growing North (Whittlesea)	Red	Commissioning of the project was delayed due to an extended CHMP and planning approval process.	Green		Senior Manager Reporting & Insights Capital Program Management Office	Melbourne Water	Head of Capital Program Management Office	Melbourne Water	17/09/2025
Werribee Main Road Interchange Upgrade (Werribee)	Green		N/A		Executive Director, Corporate and Project Controls	Victorian Infrastructure Delivery Authority	Chief Executive Officer, VIDA Roads	Victorian Infrastructure Delivery Authority	16/10/2025
West Gate Tunnel (metropolitan/ various)	Green		Green		Executive Director, Corporate and Project Controls	Victorian Infrastructure Delivery Authority	Chief Executive Officer, VIDA Roads	Victorian Infrastructure Delivery Authority	17/09/2025
Western highway duplication – Ballarat to Stawell (regional/ various)	Red	A review of project timelines will be undertaken following the finalisation of a new CHMP and prior to construction recommencing	Green		Executive Director, Corporate and Project Controls	Victorian Infrastructure Delivery Authority	Chief Executive Officer, VIDA Roads	Victorian Infrastructure Delivery Authority	17/09/2025
Western treatment plant 5 West nutrient removal plant (Werribee)	Amber	Due to the nature of the unforeseen additional works, there has been a delay to MWC's Stage 1 Practical Completion, however, this has not resulted in delays to the commissioning of the plant.	Green		Senior Manager Reporting & Insights Capital Program Management Office	Melbourne Water	Head of Capital Program Management Office	Melbourne Water	17/09/2025
Western treatment plant primary treatment capacity augmentation (Werribee)	Green		Green		Senior Manager Reporting & Insights Capital Program Management Office	Melbourne Water	Head of Capital Program Management Office	Melbourne Water	17/09/2025
Western treatment plant waste activated sludge treatment augmentation (Werribee)	Green		Green		Senior Manager Reporting & Insights Capital Program Management Office	Melbourne Water	Head of Capital Program Management Office	Melbourne Water	17/09/2025
Western trunk sewer, shallow conduit rehabilitation (Werribee)	Green		Green		Senior Manager Reporting & Insights Capital Program Management Office	Melbourne Water	Head of Capital Program Management Office	Melbourne Water	17/09/2025