## APPENDIX D

## Assessment of the measures

We assessed each organisational measure in the OPF using the Productivity Commission's service logic model. Figure D1 shows our results.

## FIGURE D1: Assessment of OPF organisational measures using the RoGs service logic model

Service logic model component

	OPF organisational measure	Input	Process	Output	Outcome
	1 Sustainable and responsive services				
1	Quality and completeness of governance documentation, including an annual report, financial statements, board statements and organisational policies and procedures		✓		
2	Services rated as 'exceeding the NQS'; QA 7 (leadership and service monitoring) rated at 'exceeding the NQS'; proportion of QA 7 that moves from 'working towards the NQS' to 'meeting the NQS' or maintained at 'exceeding the NQS'(a)		<b>√</b>		
3	Quality and completeness of financial documentation, including the preparation of budgets and regular financial reporting		<b>√</b>		
4	Feedback about service quality is collected and used to inform improvement		✓		
5	Regular communication with all stakeholders		✓		
6	An annual review of the strategic plan/growth plan, showing that the organisation operates in alignment with policy reforms and is well positioned to implement innovation		<b>√</b>		
7	Desk top review indicates that the organisation is solvent and financially stable		✓		
8	Processes are in place to regularly identify and manage risks, including compliance with the National Quality Framework		✓		
9	Funding service agreements and additional legislative, regulatory and contractual obligations are met		<b>√</b>		

		Input	Process	Output	Outcome
	2 Access and participation				
10	Increased participation of vulnerable children and their families, for example, the proportion of health care card holders accessing the service and the number of ESK enrolments <sup>(a)</sup>			✓	
11	Services rated as 'exceeding the NQS'. Proportion of QAs that move from 'working towards the NQS' to 'meeting the NQS' or maintained at 'exceeding the NQS'(a)(b)		<b>√</b>		
12	An approved learning framework is implemented		✓		
13	Demonstrated compliance with <i>The Kindergarten Guide</i> , especially regarding priority of access <sup>(c)</sup>		<b>√</b>		
14	Networks facilitate the participation of vulnerable children are established and maintained, for example, establishing processes with Child FIRST to identify and link children that are eligible for ESK		<b>√</b>		
15	EYM services are part of the local government central enrolment system <sup>(a)(b)</sup>		✓		
16	Enrolments are representative of the local community			✓	
		Input	Process	Output	Outcome
	3 Quality and innovation				
17	Services rated as 'exceeding the NQS'. Proportion of QAs that move from 'working towards the NQS' to 'meeting the NQS' or maintained at 'exceeding the NQS'(a)(b)		✓		
18	Participation in innovative processes that improve teaching practice, sector capability or access for vulnerable children		<b>√</b>		
19	Demonstrated leadership and innovation within the sector or the community, for example, presenting and participating in relevant local forums		<b>√</b>		
		Input	Process	Output	Outcome
	4 Highly skilled collaborative workforce				
20	'Exceeding the NQS'. QA 1 (educational program and practice), QA 4.2 (staffing arrangements) and QA 7 (leadership and service monitoring) rated at 'exceeding the NQS'; proportion of QAs 4 and 7 that move from 'working towards the NQS' to 'meeting the NQS' or maintained at 'exceeding the NQS'		√		
21	Participation by all ECEC professionals in professional learning programs that are linked to individual performance and development plans		<b>√</b>		
22	Demonstrated staff retention strategies		<b>√</b>		
23	Human resources indicators, such as increased satisfaction with professional development, decreased staff turnover and decreased use of agency staff		√		
24	Staff survey shows increased participation and satisfaction		<b>√</b>		
25	Families' survey that shows an improvement in satisfaction <sup>(a)(b)</sup>			<b>√</b>	

		Input	Process	Output	Outcome
	5 Strong partnerships				
26	Strong engagement and contribution to local planning processes, including Municipal Early Years Planning processes <sup>(a)</sup>		✓		
27	Demonstrated participation in local government central enrolment system (where applicable) <sup>(a)(b)</sup>		<b>√</b>		
28	'Exceeding the NQS' (QA 6.3 service collaborates with other organisations and service providers to enhance children's learning and wellbeing); proportion of QA 6 that moves from 'working towards the NQS' to 'meeting the NQS' or maintained at 'exceeding the NQS' <sup>(a)</sup>		<b>√</b>		
29	Evidence of local government engagement and contribution	✓			
30	Family survey that shows increased participation and satisfaction(b)		√		
31	Health and developmental concerns are detected early and families are referred to appropriate supports		✓		

Note: (a) These measures are used at a regional and statewide level to measure the overall performance of EYM in Victoria.

Note: (b) These organisational measures are repeated under different policy framework outcomes.

Note: (a) This measure refers to compliance with DET's Kindergarten Funding Guide, especially regarding the Victorian Government's Priority of Access criteria.

Source: VAGO assessment of the EYM Kindergarten Operating Guidelines.