

# APPENDIX D

## Entities' project self-assessments

This appendix summarises the projects we included in this review and shows the relevant entities' self-assessments ratings. Figure D1 shows the rating definitions and Figure D2 lists all of the reviewed projects and their ratings.

FIGURE D1: Rating definitions for entities' self-assessments

Rating	Scope	Cost	Time
<b>Red</b>	Current approved project scope is at risk and requires action and a decision by the government	Project is likely to be more than 20 per cent over its current approved budget	Project is likely to be more than 6 months behind its current approved schedule
<b>Amber</b>	Scope risks are emerging but are being managed and no action or decision is required by the government at this point in time	Project is likely to be more than 11–20 per cent over its current approved budget	Project is likely to be 4–6 months behind its approved schedule
<b>Green</b>	Current approved project scope is clear and can be delivered within the current budget and schedule	Project is likely to be 0–10 per cent over its current approved budget	Project is likely to be 0–3 months behind its current approved schedule

Source: VAGO.

FIGURE D2: Performance self-assessment ratings for reviewed projects

Project	TEI (millions)	Estimated completion date	Ratings		
			Scope	Cost	Time
<b>Court Services Victoria</b>					
Bendigo Law Courts Development	\$152.40	Qtr 2 2022–23			
Wyndham Law Courts Project	\$271.13	Qtr 1 2024–25			
<b>Department of Education and Training</b>					
Shepparton Education Plan	\$140.00	Qtr 2 2021–22			

Project	TEI (millions)	Estimated completion date	Ratings		
			Scope	Cost	Time
<b>Department of Environment, Land, Water and Planning</b>					
Melbourne Strategic Assessment (Land acquisition component)	\$1 423.00	Qtr 3 2059–60	●	●	●
<b>Department of Families, Fairness and Housing</b>					
Big Housing Build	\$5 000.00	TBC	●	●	●
Building new homes to fight homelessness (statewide)	\$209.10	Qtr 2 2022–23	●	●	●
Carlton Housing Redevelopment Project	\$146.57	Qtr 4 2022–23	●	●	●
Heidelberg Redevelopment—600 units/sites (Heidelberg)	\$160.00	Qtr 4 2021–22	●	●	●
Public Housing Renewal Program (PHRP)—North Melbourne, Northcote and Preston sites	\$173.00	Qtr 4 2026–27	●	●	●
<b>Department of Health</b>					
Ballarat Base Hospital Redevelopment	\$541.60	Qtr 2 2027–28	●	●	●
Bass Coast Wonthaggi Hospital Expansion	\$115.00	Qtr 3 2022–23	●	●	●
Building a world-class hospital for Frankston families	\$562.00	Qtr 4 2024–25	●	●	●
Casey Hospital Expansion	\$139.78	Qtr 4 2019–20	●	●	●
Geelong Hospital—Major Upgrade	\$118.17	Qtr 2 2017–18	●	●	●
Goulburn Valley Health Redevelopment Stage 1	\$229.30	Qtr 1 2022–23	●	●	●
Joan Kirner Women's and Children's Hospital Sunshine	\$280.17	Qtr 4 2020–21	●	●	●
Latrobe Regional Hospital Redevelopment Stage 3A	\$217.00	Qtr 1 2023–24	●	●	●
Modernisation of metropolitan Melbourne Public Sector Residential Aged Care Services Strategy: Stage 3 Kingston Project	\$134.60	Qtr 4 2024–25	●	●	●
New Footscray Hospital	\$1 495.00	Qtr 1 2025–26	●	●	●
Northern Hospital Inpatient Expansion Stage 2	\$162.67	Qtr 1 2021–22	●	●	●
Pathway to 144 Acute Mental Health Beds	\$492.20	Qtr 3 2023–24	●	●	●

Project	TEI (millions)	Estimated completion date	Ratings		
			Scope	Cost	Time
Royal Victorian Eye and Ear Hospital Planning and Redevelopment	\$317.81	Qtr 4 2022–23	●	●	●
Victorian Heart Hospital Project	\$564.00	Qtr 2 2022–23	●	●	●
Warrnambool Base Hospital redevelopment	\$384.20	Qtr 4 2025–26	●	●	●
<b>Department of Jobs, Precincts and Regions</b>					
Geelong Convention and Exhibition Centre	\$174.00	Qtr 4 2024–25	●	●	●
Melbourne Arts Precinct Transformation	\$1 500.00	Qtr 2 2029–30	●	●	●
Melbourne Exhibition Centre Stage 2 Development (Southbank)	\$205.00	Qtr 1 2018–19	●	●	●
<b>Department of Justice and Community Safety</b>					
Cherry Creek Youth Justice Project	\$419.65	Qtr 1 2022–23	●	●	●
Chisholm Road Prison Project	\$1 118.53	Qtr 4 2021–22	●	●	●
Men’s Prison System Capacity—Prison Infill Expansion Program	\$798.19	Qtr 4 2022–23	●	●	●
Women’s Prison System Capacity	\$188.90	Qtr 2 2022–23	●	●	●
<b>Department of Transport</b>					
Additional VLocity Trains	\$340.00	Qtr 4 2023–24	●	●	●
Additional X’Trapolis Metropolitan Trains (metropolitan various)	\$103.50	Qtr 1 2020–21	●	●	●
Bayside Rail Improvement Project (Frankston–Werribee Line)	\$115.00	Qtr 2 2019–20	●	●	●
Car Parks for Commuters Program	\$485.62	Qtr 4 2024–25	●	●	●
City Loop Fire and Safety Upgrade Stage 2 and Intruder Alarm	\$382.09	TBC	●	●	●
Flinders Street Station Redevelopment	\$100.00	Qtr 2 2022–23	●	●	●
Great Ocean Road Program	\$255.00	Qtr 1 2020–21	●	●	●
Hall Road Upgrade Skye	\$282.50	Qtr 4 2024–25	●	●	●
High Capacity Metro Trains	\$2 176.00	TBC	●	●	●
Keeping Victorians Moving	\$174.63	Qtr 1 2023–24	●	●	●

Project	TEI (millions)	Estimated completion date	Ratings		
			Scope	Cost	Time
More E Class Trams and Infrastructure	\$215.46	TBC	●	●	●
More Regional Trains New VLocity trains	\$259.42	Qtr 4 2021–22	●	●	●
More Regional Trains Regional Network Development Plan	\$224.15	TBC	●	●	●
Murray Basin Rail Project	\$794.41	Qtr 2 2023–24	●	●	●
New Trams (metropolitan various) Stage 5 E-Class Trams 6091–6100	\$144.72	Qtr 4 2020–21	●	●	●
New Trams metropolitan various Stage 2 E-Class Trams 6051 to 6070	\$280.00	TBC	●	●	●
New VLocity Carriages for the Regional Network	\$250.60	Qtr 4 2021–22	●	●	●
Next Generation Trams	\$1 483.29	TBC	●	●	●
Nine Additional XTrapolis Trains	\$174.64	Qtr 3 2018–19	●	●	●
Road Maintenance Blitz	\$108.70	Qtr 1 2023–24	●	●	●
Tram Procurement and Supporting Infrastructure	\$804.21	Qtr 2 2019–20	●	●	●
<b>Development Victoria</b>					
Geelong Arts Centre Stage 3	\$140.00	Qtr 2 2023–24	●	●	●
Melbourne Park redevelopment stage three (Melbourne)	\$296.03	Qtr 4 2021–22	●	●	●
Melbourne Park redevelopment stage two (Melbourne)	\$338.00	Qtr 1 2019–20	●	●	●
<b>Goulburn–Murray Rural Water Corporation</b>					
Goulburn Murray Water Connections Project	\$2 139.00	Qtr 2 2020–21	●	●	●
<b>Greater Western Water Corporation</b>					
West Werribee Dual Water Supply Scheme	\$205.00	Qtr 4 2018–19	●	●	●
<b>Kardinia Park Stadium Trust</b>					
Kardinia Park Stadium Stage 5 Redevelopment	\$142.00	Qtr 4 2022–23	●	●	●
<b>Major Transport Infrastructure Authority</b>					
75 by 2025 (Level Crossing Removal) (metropolitan various)	\$6 550.00	Qtr 2 2025–26	●	●	●

Project	TEI (millions)	Estimated completion date	Ratings		
			Scope	Cost	Time
Ballarat Line Upgrade Stage 1	\$631.12	Qtr 3 2020–21			
Barwon Heads Road Upgrade (Barwon Heads)	\$365.00	Qtr 2 2023–24			
Caulfield to Dandenong conventional signalling and power infrastructure upgrade (metropolitan various)	\$608.12	TBC			
Chandler Highway Upgrade (Alphington, Kew)	\$125.42	Qtr 2 2019–20			
Cranbourne Line Duplication planning and development (metropolitan various)	\$765.00	Qtr 2 2023–24			
Cranbourne Pakenham and Sunbury Line Upgrades	\$539.00	TBC			
Drysdale Bypass (Drysdale)	\$117.38	Qtr 4 2019–20			
Echuca–Moama Bridge (Echuca)	\$173.25	Qtr 3 2021–22			
Frankston Line stabling (Kananook)	\$239.98	Qtr 3 2021–22			
Geelong Fast Rail	TBC	TBC	No self-assessments provided		
Gippsland Line Upgrade Stage 1 (regional various)	\$531.36	Qtr 3 2022–23			
Hurstbridge Line Upgrade Stage 2 (metropolitan various)	\$536.99	Qtr 2 2022–23			
Hurstbridge rail line upgrade (metropolitan various)	\$135.91	Qtr 1 2018–19			
Level Crossing Removal Program (metropolitan various)	\$6 759.02	Qtr 2 2022–23			
M80 Ring Road Upgrade (North and West Metropolitan Region)	\$668.26	Qtr 3 2022–23			
M80 Ring Road upgrade Sunshine Avenue to Calder Freeway (Sunshine North)	\$293.76	Qtr 3 2018–19			
Melbourne Airport Rail	TBC	Qtr 2 2029–30	No self-assessments provided		
Mernda rail extension project (Mernda)	\$575.00	Qtr 1 2018–19			
Metro Tunnel Project	\$12 255.14	Qtr 2 2025–26			
Metropolitan Network Modernisation Program (metropolitan various)	\$1 392.22	Qtr 2 2022–23			
Monash Freeway upgrade —EastLink to Clyde Road (metropolitan various)	\$282.88	Qtr 1 2018–19			

Project	TEI (millions)	Estimated completion date	Ratings		
			Scope	Cost	Time
Monash Freeway Upgrade—Stage 2	\$1 037.85	Qtr 4 2021–22			
Mordialloc Freeway Upgrade (Braeside)	\$522.25	Qtr 2 2021–22			
Network Transition Plan—Phase A (Statewide)	\$255.84	TBC			
New Trains for Sunbury	\$1 973.00	Qtr 1 2023–24			
North East Link	\$15 441.00	Qtr 4 2026–27			
O'Herns Road Upgrade (Epping)	\$113.72	Qtr 3 2020–21			
Plenty Road Upgrade Stage 2	\$144.19	Qtr 2 2020–21			
Princes Highway Duplication Project— Winchelsea to Colac	\$349.19	Qtr 2 2019–20			
Princes Highway East—Duplication Stage 3	\$236.43	Qtr 4 2023–24			
Princes Highway East—Traralgon to Sale Duplication (regional various)	\$259.07	Qtr 2 2018–19			
Shepparton Corridor Upgrade— Stage 2	\$314.12	Qtr 3 2022–23			
Shepparton Rail Line Upgrade Stage 3	\$400.00	TBC	No self-assessments provided		
Streamlining Hoddle Street (Richmond)	\$112.53	Qtr 4 2018–19			
Suburban Roads Upgrade—Northern Roads Upgrade and South Eastern Roads Upgrade (metropolitan)	\$2 208.94	Qtr 2 2025–26			
Thompsons Road duplication (Lyndhurst)	\$123.24	Qtr 4 2018–19			
Warrnambool Line Upgrade (regional various) Stage 1	\$348.00	Qtr 1 2022–23			
Warrnambool Rail Line Upgrade Stage 2	\$260.00	TBC	No self-assessments provided		
Waurm Ponds Track Duplication Stage 2	\$899.20	Qtr 1 2024–25			
West Gate Tunnel Project	\$6 700.00	TBC			
Western Highway duplication—Ballarat to Stawell (regional various)	\$656.36	Qtr 2 2021–22			
Western Roads Upgrade (Metropolitan Various)	\$986.81	Qtr 4 2020–21			
Wyndham Vale Stabling Yard	\$164.26	TBC			

Project	TEI (millions)	Estimated completion date	Ratings		
			Scope	Cost	Time
Yan Yean Road duplication—Stage 1 (Plenty)	\$125.96	Qtr 1 2019–20	●	●	●
<b>Melbourne Water Corporation</b>					
Hobsons Bay Main (HBM) Yarra Crossing Duplication	\$180.00	Qtr 4 2027–28	●	●	●
WTP 55E ASP Upgrade	\$244.00	Qtr 2 2024–25	●	●	●
WTP Primary Treatment Augmentation	\$384.00	Qtr 4 2024–25	●	●	●
WTP Treatment Capacity Increase	\$213.00	Qtr 4 2018–19	●	●	●
Yan Yean to Bald Hill Pipeline	\$113.00	Qtr 3 2023–24	●	●	●
<b>South East Water Corporation</b>					
Boneo Water Recycling Plant Stage 4 upgrade	\$131.00	Qtr 2 2021–22	●	●	●
<b>Suburban Rail Loop Authority</b>					
Suburban Rail Loop—Initial and Early Works (\$2.2B)	\$2 200.00	Qtr 3 2024–25	●	●	●

Source: VAGO.