## APPENDIX G

## Data sources used in this review

The table on the next page lists all the responses for our survey of entities in relation to their major projects. For the purposes of space, we have abbreviated the questions asked in the survey. You can download the full data set, including the full questions, at https://www.audit.vic.gov.au/report/major-projects-performance.

The table also uses abbreviations for the questions we have asked, which Figure G1 lists.

## FIGURE G1: Acronyms and abbreviations

## Appendix G acronyms and abbreviations

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ВМР	Benefits Management Plan
BP4	Budget Paper No. 4: State Capital Program
Est.	Estimate
ETE	Estimated total expenditure
FY	Financial year
HVHR	High Value High Risk
ILM	Investment Logic Map
Metro	Metropolitan
N/A	Not applicable
PAR	Project Assurance Review
PMM	Project Management Method
Qtr	Financial quarter
Reg	Regional
SA	Self-assessment

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ncement	var L. completion date TEI Var (5) (qtr)	G 1001:000	0 ET	33383000		Q2 2011-11s 34800000
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		1603	I randwood for managing imputs armag as a searl of the COVID-19 pandemic and managing mopast allowed agreement already contract award. Approved propert award. Approved framework the filters inclinated framework	Impacted on MC prizing but works is tendered to narket with on budget prizing	V/V		There has been no impact to budget.	v 26			Additional cost:  Local windows had to be procused in lead of the windows imported from Chron.  - site amenitus deep cleaning where notifits and at the and of should have a shorted.	
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-	<u> </u>		•	On tack	Green - based on the current program .  Submission of the RE submission of the RE and preconstruction works are on track.		Project under revew due to charge in Homes Victoria program priorities	Processing Processing Control of the	No saues reported	No seams reported	On reack	Monochaining the of program daily program daily program daily from CCVIPL19, bas for control of recounted to other funded projects, of recounted to other funder postation on working ICCS, train offers and ability, occupation sheddle, former industrial activity and sublining available for the control of the control
		ž	•	On lack	Control based on current approved budget to conspirate the buseness care (EG) and prescratitution works having that the EC seeds approved of \$232.300 million, well above the state government converted	N/A	Reduction in sales     poggan in the area due     to reduced tenant     participation	•	Some raks being monitored	Project completed and is awarting Gate 5- Benefits Realisation.	© Cn 184	Community to vicinity of control cost actions repeat of COMP-19 and the page and Mondrong still of potential cost repeat the protestial cost repeats from each thou of merit sharing costs, amon site allowance, lass of resources to other I model polyects.
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	najou.	Nune	Offipsiend Une Ungrade Stage 1. (Refichal val lous)	Gouloun Velley Health Redevelopment Stage 1.	Hell Road Lipgingb Skype	MEM Yarra Crossing Dupliertion	Heidel berg. Redevelop nem - 600 units/Attes (Heidelberg	fight Gapedry Meeto Trains	Hustbildge Une Lipgrade Stage (metropolitan various)	Hust bridge nall line upgrade (metropolitan various)	Kean Kirner Vito men's & Children's Hespital Sunskine	(metropolitan ratious)

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soutes to emseave selfes	e Explanation	PAGE		Planning and development work is continuing	Minoracope charges but numed impact to cost and time	Current approved project scope schar and agreed and an the delivered within current budget and schedule.	Within agreed scope	Scope clear and unchanged
3	EP4 (qtr)	8	8	20	8	* 3	* *	•
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	w TEI Var (5) (4	97	000000		16100000	34472000	0	
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ncement	Var ompletion date TEI Var (5) (qtr)	7		G 805-39 L1394-69	0 F7-7200 75	- 0008- 81-4100 75	QN 2022-23 3594216000	. Б.7.7201 Ф.	CD 2016-19 2.988-00
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E		•	•	0	on the set of the set		Proges as nother free manages of delivery	COVID Impacts but program faing closely montioned	Project Completed in 2018
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u u	Vorth and West Metro				Banyuk, Melboure, Yara	Dareba, Melbourne, Moreland, Yaria	Philips	Darebri, Melbourne, Mordand, Yaria	Holson Bay, Melbourne, Wyodhan
	Binen-south Western	Code Change Strue, a consequence strue, Consec Casting, Moyer Strue, Southern Cannesses Strue, Varian Nool City	Shree,	P					of Greater Geolong, Shrat,
	Giramplans			Asset Reads City, City, Gir		to 6070	<b>19</b>	38	he Auanat Rual City, City of Ballant, Mooa book Shra, Pyerness Shrie
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rement	Var 155. completion date TEI Var (5) (qtt)		OXXII BAZZI VX-6107 IO	Q4 2020-21	000001-	G 2011-118 640/2000	46/0000		Q4 2026-138 -13000000
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<u>E</u>		Fracting ahead of program	On 17ack	The project characterised early characterised early characterised search georenhanist saus. The reveal stage A month to deep a D month beyond the ongonal contract shall with these delays.		NA Project Announcement late 2020	Project Amountaivent late 2020	I farsur ban indicated To cook to the ASY that project completion is completion to completion to the ASY that a post completion to the completion to the completion to the completion disc was completed about	Tan delinery or In wested by COAD-	On track
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Self-assessment ratings	obe Explanation	Celhering full scope as pet lought a moturower?	On frech	Current scope acurrently unchanged from organi approved scope.	Program is in the early stages of delivery	No Project Ameuncament lated 2000.	Project Announcement line	Coper a Appoint a popular a popular a Appoint	I on moose clearly defined Trans definered and see in served.	On track
.8	Sunvey BP4 (PY) (4t1) Sco	ਲੋ	CON 2012-10 CO	17-0002 70	dt 3027-23 dt		10 824	TO 587-0000	40 MISSING NO	COS 20037-53 CO
	va: var (5) (417)	8	17-18 15300000 18 2021-22	4	CD 2022-23 -48600000 13 2023-23	8	0 2004-23	00004139- 767-62	201000 HI 0009KC- 61741	0 2000000 0 207575
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	Liber charges Other ETE to 30 year (5m) (5m) Jun 2021 funded	122 2018-19 \$ 2020-	241,34 2014-15	170		2.745 (2007)	27.479 2020-21	81-9100 9800*	334,150 00.044.1	99 822
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	n North and West Metro		Melbourne		Bonyule, ruwe, rallumbik, Vrinthissa	ارابع		Berekani, rodson Baj, An Ingroog, Melbouros, Melbon, Wyrdhari	Dareba, Methoura, Yarea	
	Banwon-South Wester					CodeCrows State, CodeSpared State, State Surf Code State, Warrantbool City	Greater Geebong			
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Project	Mane	Shepperton Education:	Royal Victorian tye & fair Hospita Planding & Redevelopment	Bones Writer Recycling Plans. 4 upgrade	Suburban Reede Uggrede – Nember Reede Uggrede and Nember Resede Uggrede and South Essens Roede Uggrede (metro politan)	Warman shool stall the Ligardels Stage 2	Waun nons Trak Duplierkon Stage 2	West Gate Tunnel Project	Tran Procurement & Supporting Infrastructure	Victor inn lewit i Nospital i

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23	(Ost	Clam is currently being assessed.			The values and respented of any claims is yet to be assessed.	Instructory in page to	The people is long shinehed in the control to the control to the destruction in page to bee been rea agod until his truit. But have placed in the history to the and control to the and control to the and control to the beautiful to the and control to and control to	Chapes scorn notified with exiting budget		
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rd III	Explanation Y/N	The project continues y to exur against to exur against the debys caused by organing legal proceedings esting proceedings esting marters.	N plets complete	No issues reported N	Subbaytue Y  Subbaytue  The subbaytu	*	Project 8 on track. Y Works as are Works as are Suppressing well across the site.	On reack	N N	NA.
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	Cost Explanation	The programmer age incur age incurs age incurs age incurs age incurs a congoing to the transport of the tran	Project n over bulk	•	Noon	•	•	© 00 13ck	• A	• N/A
Self-assessment ratings		Current scope is clear.	Project complete	No issues reported	The action to the operation of the action of	Noon	Project 6 on track Worls are progressing well account the site.	On track	N/A	<b>ব</b> ুম
ŝ	8.2	8	•	9	8	* 8	* 8	* 3	•	•
	sPt (m)	2 2015-116		2 2018-20	1 3004-23	27-130	2 2021-23	5052-13	N	**************************************
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_=	North and West Metro		Wydłam		Terebak Iruse, Marliyroog, Malkoo	AT.	u v		Banyule, Brindsank, Darebin, Hobson Bay, Hurre, Maribymong, Melbourne, Melton, Moonee Valley, Moreland,	Rengule, Bretheak, Daneha, Hobon Bay, Hurte, Mari Mynos, Methorum, Maton, Monorum, Wely, Monibrd, Monorum, Virtitesa, Wyndhan, Yarie
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			Context and occurred for entry 2019 Conflictor his advised of impact accounted with Conflicts Applicable builget impact to be deferred.				Program business case under development winkshall address any rate to be rearinged.	Next - Insurance cost tell and volkitility brang montocent ordining yeare my color to problem; political of sporosed budget stope will be sought as value abbit by market	
ndemic?	CO CO		Control 2019 impar impar				buless devel	d deign Yes-I spect of volati pend epoc sough	Mone
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pacted by (	Y/N Scope	z	N/A.	2	2	2	Program b developme any relati	y Yes-Seet solutions t pandema	None
Ē			y towel sades! V/Une s ththe sdin sades! S sa sa s se s				twhich anged		798
	Explanation	MA	Early Delinery Package 11.2 Level Crossing upgrades) de hever of by Villine is complete with the final sites commission of commission of commission of commission of commission of contractor has advessed of de lays	No ssues reported	W.A.	On Track	Program business case under development which development which also also and an anged.	On Track	On tack & get current approach so control as get current approach so helping.
	Hine	•	end of a	e outs	•	•	and the control of th	•	one of the control of
	Explanation	N/A	Contractor has absented of obligates associated with COND-12-ago miles, executed with executed cords laints, word head vijuat inon-technical isand-abilità and other matter. Applicable budget in part to be deferented.	Project completed and is awaring Gale be - Brindfus Realistion.	4/0	OnTack	Prograw burn ness case un'ed-belopment which shall address any relatio be na naged.	On Track	to all 2 see account for our of 12 see account for our 12 see account for account fo
١	Cost	•	•	• •	•	•	•	•	•
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	SP4 (PY)								\$2-2202
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	Bu ETE to 30 yes		23 5.29.5	2002 1917	21	× ×	27.8	7.7	89.92 22
	Other (Sm)								
	e User charges (5m)		151766						479.0
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Investment	State Gev TEI (5m) enly?		N N	7154.257 Y	Y ST	492.2	8	V 45.000	N 293582
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	North and West Metro	Baryale, Bretbank, Darkhin, Podon Day, Hurse, Maribyinong, Mariboure, Mellon, Moories villey, Monibrol, Mariboure, Vinteleses, Wendhart, Yaria		Wyodhsm	Bryole Briveback, Darkhir Hodon Bay, Hurte Anthymorg, Melbourne, Melbourne, Melbourne, Melbourne, Melbourne, Moniburd, Monober Valley, Moniburd, Millandek, Virtikissaa, Virjedhart, Yaria	Brindank, Melboune, What less	Baryale Brebank, Baryale Brebank, Barten Nobon Bay, Hurte, Antalymon Bay, Melboure, Melboure, Melboure, Monbard, Monore Villey, Monbard, Yelydhart, Yara		The state of the s
	anwn-South Wesern		Cole: Chway She, Coangin me She, Mone She, Sur Coarl She, We manbol City			Geater Geolong	Color-Chrwy Shrip Cookymbr Shrip, Chrylig Dhris, Gester Gebray, P. Moyne Shrip, Christin M. Boodill's Christin M. Boodill's Christin M. Boodill's Christin M. Carnyses Shrip, Shrif Cost M. Shrie, Warnanbool Chy.		Season Gredonia
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탏		reatment Ca	Wettrombool Line Jigerade (legfond varibus) Stage 1.	oynatham Vale Stabiling Yard	ran Yean to Bald Hill Pipelba	h Beds h Beds	हो भव क्यांच्या है।	stonfamilies	niks for comm
Project	Asme	T WITP T	(region	pulsus	Yan Ye	A Path Health	원 왕	Franks	2 3

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55	Cost	Note the present of t			Significant transfer of funds from first to second IY				The budget was appared to be accounted in Stephen by 2000, however a study in more and a subsequent by 2000. The deep last bear off extend in the mobile study of phinning and convenient of phinning and convenient of procurement, but will not have an impact to peached convenient of the project.	The pools and deduction to accompanies and the pools the equil deduction to accompanies and the pool to accompanies the pool to accompanies and pool to accompanies the pool to accompanies and pool to accompanies the pool to accompanies the pool to accompanies and the pool to accompanies an
Impacted by COVID-19 pandemic?	N/V Scope	Bit Popular become della Bit Popular become della Bit Popular become della popular bette become della popular bette b	2	z	Second lockdown impacted recruitment and some deployment active as:	2	z	z	The budge was expected to be anounced in September 2000. It is anounced in September 2000. It is anounced in the second in the s	The proper a bring dehead in accordance with government hash described, more than the best described, with the property been managed within budged and before the presence on time and coat.
Ē	Time Explanation V/				Dehyedstart due to second lockdown but will complete within business case treefance		Subject to government in ple mentation plan.	On frack	Project currently in viriation	Project is on task. Works are Works are Works are Works are Works are Profess the after.
	Cost Explanation	No. Pleast Announcement all Project Announceme	•	on lougher breed on quantity surveyor's estimates throughout dargon	Sightly underspent for current if due to second lockdown	• On fack	lunding reamed, deta led budget under review	• On fact	Busines case finly funded November 2000 Busjet announce neet.	Project & contack Works are programing will account the site.
Self-assessment ratings	Scope Explanation	W Posts Automoment file.	No rais identified at the	ontactrodeker what is expected	on track	On fresk	adorsipae de discopa	On track	Project currently in instation	Project son test. Works are progressing well-access the see.
	tes) (ev) (ett) (ev) (ett)		2002-25 0.4	2002-23 Gd	2007-53	2023-24	2008-28	2004-15 Q4	2004-13	40 2500 dt 2500 dt
ment	Var TB Var (S) (qtr)		0	200000	***************************************	0		0	3000	G4 2020-21 150910000
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П						result of		under	
						Their his been on rejourneyable to the power's budget as a sentified the COVID-18 prince/reu.		CONTO REMANDE Claim has been reconcedwish: a currently under assessment by ARPV	
mic?	ä					The bas		CONTOLE	
Impacted by COVID-19 pandemic?						COUNTS BY DEATH RESTORED TO THE STATE OF THE			
ed by COVIE	eday,					w impacted the community of and ness in and			
Impacte	N/A	z	z	z	z	>	z	<del>2</del>	z
	en et lon	Esued Probty and Process deed to all three respondents	praction completion	tsack	Seet is open.	The project has been to speak the project day COMD.  19 public health earth ea	itali I	Completes reaming	opect completed.
	Time	• three	Evel d	•	•	The state of the s	•	61d •	•
		Convetted expenditure a forecasted	Poyer has reached peactual completion		Project & likely to be within the current budget	Cost has not changed ance the funding submission		Burea	Converted costs may maganily exceed the current pooject budget.
	2 Palameto	Constited		On Facili	within the	Cost has no ance the fi	on tack	Doylet 6 nearing	Connected reaganally current pro
atings	ä		e voc				-		
Self-assessment ratings	planetion	Building on the approved interactive process	Peoper has eached peaceal completon	On track	Current approved scope	Scope has not charged save the funding subversion	on frack	Project is realing	Project pactically,
Self-as	Best (qtr) Scope Es	•	•	•	3	•	•	e 3	e 3
	(A) tela		\$1.4102 JQ	o o	Q4 2018-119	80	70	0.4 2015-20	Q1 2018-20
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	(as)		•		0	0	0	न	no.
Ц	S TEI Var (S)		21.0000		-23010000			0000000	- 700000
incement	Est. completion date		C45 2018-18		0,4 2018-19			07-5100 to	04 2019-20
Original announcement		8	\$62100000	000000000000000000000000000000000000000		27000000	394200000	0329210000	128160000
Orig	Budget year funded TEI (5)		2016-17		114102	2000-11	2030-21	83 93797	2018-17 12
	ETE to 30 y	78.81	110,73		123.24	2	e e	613.50	125.96
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hent	State Gev cesly?	>	۶	>-	>	>-	>-	>-	>-
Investment	TEI (Sm)	1485.29	112.58		123.24	80022	384.2	386.51	125.96
	Vorth and West Metto	Banyule, Datebin, Manbyinong, Malbourne, Moonee Valley, Moreland, Whittlesea, Yaira	e a	obbon Bay, Hune, an bymong, Kelbum an bymong, Kelbum ordand, Indiambu, htt laza, Veyorlam, ir a, Bargule, Bimban arebin				Rinkbah, hobson Bay, Meton, Wyndham	illumbik
	won-South Western No	l	5	Congress Stute, Carrier Student Construction Congress Student Carrier Student Congress Student Carrier Student			serine rebook City	<u>8</u> 2	2
	Banwon			Collec Ora Cosnigan Shre, Gee Boough Ins Grampsan est Shre, Wa			Warrant		
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		West Generalion Trans	(Rech neond)	coad Maintenance Office	Transport Read duplieriten (yndbustr)	Suburbur fell (sop – httel and len'y works (\$2.28)	Vitar na mboo il Esse Hos pilasi reclevelo praent	Westein Mads Lygrade (Inetropolitan Varlous)	in Yan Road duplication – Stage (Penty)
Project	Mane	Next Ge	Stream (Fikh na	Nosed N	Thomps (Lyndh).	Suburb Ee rly 105	Werre	Wester (Inherroy	Yan Yes 1 (Plent

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ge 2	TB after (S				-		
Scope change 2	TEI before (Sm)				4651		
	Estimated completion date after				1075(201)	11,06/2020	
	Estinated completion data before				1/03/2028	31/08/2020	
1	after (Sm)				4.142	\$ 555 £	
Scope change 1	TEI before (San)				461.6	5182	
3	Date change was approved						
Scope change 8	Description app						
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ange 3	Date cha						
Scope change 3	8 Description						
2 5	Date change was				3717,3000		
Scope change 2	Description				Inclusion of Women's E		
	Date change was approved					23/04/2019	
Scope change 1	D sescription a					Cobbinate 2 Station true Poofing Works	
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	Steering commit contra board or equivale in places	<b>≻</b>	2 00	2	2	7 Feb 20 20 20 20 20 20 20 20 20 20 20 20 20	<b>&gt;</b>
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ge 2	TEL officer (Sn								
Scope change 2	TEI before (5m)								
	Estimated completion date after						100/70/16	20/2/90/05	
	Estinated completion data before						11/12/2017	30/06/2020	
1	ifter (Sm)						146.4	134.91	
Scope change 1	TEI before (5m) T						144.3	roto:	
5	was	1702/2020							
Scope change 8	lption ap	Prograw changes 122 to Newport Maintener training program							
Sc	SBAN.								
Scope change 7	Date c on eppron	Spare Concesses (2007) Tank							
Scope	e was Descripti								
9 ažt		14/06/2018							
Scope change 6	Description	Additional subdate on at Chetterham							
2		9102/2016							
Scope change 5	Jescript kn	Additional Development Development Scope in relation to Glan Hunth Tram Square							
	58W e	100/100/1							
Scope change 4	cription a	Program Changes 19, changes							
38	saw.	12(09)7314 Pre							
Scope change 3	Date Option	Additional scope 1276							
Sco	8								
Scope change 2	Date c) n approv	15.00pe 25,001,201.4 erris							
Scope	. was Descriptic	Addition loope for stiton improvements							
ge 1	Date change was approved						916	4100/001/1	
Scope change 1	ed Description	Additional safe occupation and additional sact action station station					increase the number of private units	Addition of impate in unit to project stope.	
F	Steeling Approved Number committee changes approved control shreeflist charges board or approved over equivalent and project in place? funded? Ife	a					н	H	
	Steering Ap- committee chi , control sin board or app equivalent and in place? fun	<i>&gt;</i>	2	z >-	z >	z >	>	>	z ≻
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		end meet a weed on the meets of	ey esympton	II BB tro	Nelsoure, Esh Bitton Centre Stage 2. Development (Southbank)	Mebourne Park redevelopment stage three (Melbourne)	Noblecure Park redevelop mens. Stage two (Noblecure)	(land acquist lon component)
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